

CONTINENTAL SELLING PRICES: AUSTRIA Sch 15; BELGIUM Fr 25; DENMARK Kr 3.3; FRANCE F 3.0; GERMANY DM 2.0; ITALY L 580; NETHERLANDS Fl 2.0; NORWAY Kr 3.5; PORTUGAL Esc 20; SPAIN Ptas 40; SWEDEN Kr 3.25; SWITZERLAND Fr 2.0; EIRE 15p

## ALL-SUMMARY

### GENERAL

**Vance resumes arms talks**

Mr. James Vance will go to Moscow later this month to resume protracted talks on strategic arms limitation. It was announced in Washington as the U.S. Secretary of State ended a fourth day of talks with Soviet Foreign Minister Mr. Andrei Gromyko.

Mr. Vance and Mr. Gromyko said the talks had been "constructive" with agreement in the bargaining position of both sides.

But the fact that more top-level talks are needed has dashed hopes that the Washington talks, which included a four-hour meeting between Mr. Gromyko and President Carter on Saturday, might achieve a final breakthrough in the five-year talks for a SALT 2 treaty.

### Princess better

Princess Margaret was last night feeling better, after being confined to bed with a fever caused by the New Zealand flu virus. It is hoped that she will be well enough to fly to Sydney today to recuperate.

### Mark hunt fails

A search by more than 1,200 volunteers and police in South London failed to find any trace of Dulwich schoolboy Mark Roff, 11, missing since last Monday.

### Wildfowler killed

A 25-year-old man shot by a wildfowler in Bullyzwang, Co. Tyrone, was a wildfowler, the man said. The man was carrying a gun and was mistaken for a terrorist. The Royal Ulster Constabulary is investigating the incident.

### Mourners queue

Thousands of mourners queued to pay tribute to Pope John Paul II in St Peter's Basilica. The Pope departed for Rome on Wednesday. The Pope's funeral will be held on the Wednesday of next week.

### Envoy family shot

The wife and daughter of the Austrian Ambassador in Turkey were killed by a gunman on a beach near Antalya, on the Mediterranean coast.

### Gun battle

Two policemen and a suspected member of Italy's Red Brigade were killed in a gun battle in a suburb of Milan on Wednesday. At least three were taken to hospital.

### Alleged winner

Leone Pizzetti made Alleged winner in the 1978 election. He was elected as a member of the Italian Parliament. He was elected as a member of the Italian Parliament.

### Karpov resigns

Champion Anatoly Karpov resigned the 25th game of the World Chess Championship. He was defeated by Viktor Korchnoi in their third win against Karpov's five.

### Briefly...

At least 50 people were drowned when their boat drifted off a road near Calcutta into deep flood waters. Flood deaths.

At least 100 people were killed in a telephone exchange explosion in the city of Bombay. The explosion was caused by a gas leak.

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### BUSINESS

**Spending helps order books**

RECENT increases in consumer spending have had a positive impact on the level of manufacturing industry's order books, according to two surveys of industrial opinion.

The CBI's monthly inquiry into industrial trends reports a sharp increase both in total order books and overseas orders, and is the most optimistic for many months.

The Financial Times survey of business opinion also shows that consumer spending is working its way through to industry, and forecasts for stock and production have risen. Back and Page 7.

**LEYLAND VEHICLES**, the truck, bus and trailer subsidiary of RL, will only survive if it merges or co-operates with another large truck supplier. A BL consultant and former managing director of Leyland Vehicles has warned. Back Page.

**JAPANESE** car shipments are expected to fall considerably in the next few weeks as a result of renewed assurances from the Japanese Ministry of International Trade. Back Page.

**MOVES** towards a new European monetary system linking the currencies of the nine need closer examination, senior members of the European Economic Community feel. They are considering mounting a public inquiry into the negotiations. Page 4.

**UK OFFICIAL** reserves remained steady last month. Treasury figures to be released tomorrow are expected to show. Over the month there was little direct pressure on sterling, with changing sentiment towards the dollar being the main influence on exchange markets. Page 5.

**European steel criticised**

**EUROPEAN** steel industry has been criticised by Japanese and U.S. steel industry leaders for its failure to open up the market to international trade. The International Iron and Steel Institute annual meeting at Colorado Springs for export and import trade in steel is being held in the city.

**THORN ELECTRIC** is in close talks with a consortium of banks to raise a loan of about £100m. The company is established only three years ago to serve the export market. Back Page.

**UK CONSUMPTION** of fuel oil rose by 3.3 per cent in the first six months of this year, according to the Institute of Petroleum. Demand for petrol, which rose by 1.1 per cent, while motor spirit fell by 0.6 per cent. Page 1.

**ARAB** investment bank, the Banque Arabe et Internationale d'Investissement, is to take a 10 per cent equity stake in the oil chemicals conglomerate Montedison. Back Page.

**AUEW** general secretary has attacked the striking toolmakers at SU Fuel Systems for "reckless indifference". Mr. John Reid has urged that the strikers be penalised for causing a union directive to return to work. Page 6.

**CO-OPERATIVE** store sales rose by 11.2 per cent last year to £2,549m according to figures published by the Registrar of Friendly Societies. Trading profits and dividends accounted for only £33m—1.3 per cent of sales, against 1.49 per cent in 1976. Page 4.

**ARTS** and crafts are the mainstay of the economy in the troubled Kirkby, Merseyside. The working party will be led by Mr. Dennis Hazzard, director of the Merseyside Development Corporation. The working party will be led by Mr. Dennis Hazzard, director of the Merseyside Development Corporation.

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## W. German cartel veto on BP's £210m Veba deal

BY ADRIAN DICKS: BONN, Oct. 1

The West German Federal Cartel Office has turned down British Petroleum's ambitious bid to strengthen its position in West Germany through a DM 800m (about £210m) deal with Veba, involving the purchase of most of its Gelsenberg subsidiary.

In a decision released tonight in Berlin, the Cartel Office made clear that its objections centred on BP's acquisition from the Veba group of a 25 per cent holding in Ruhrstahl, West Germany's largest importer and distributor of natural gas.

Deutsche BP, whose chairman, Herr Hellmuth Fieddersheim, put together the complex deal with Veba, made clear tonight that it intended to fight the Cartel Office's veto.

Respectively the 25 per cent stake in Ruhrstahl, the deal would give Deutsche BP about 1,000 additional petrol stations, about 53m tonnes a year in extra refining capacity, and a 31 per cent stake in the consortium building a liquid natural gas importing facility at Wilhelmshaven.

The Cartel Office made clear that it disliked two features of the Ruhrstahl deal which, taking account of BP's existing small holding, would give the group a blocking minority.

First, the Cartel Office opposes further concentration of interests by the international oil majors. In addition to Veba, which would retain a small stake in Ruhrstahl, BP, Shell, Exxon, Texaco and Mobil all have holdings in Ruhrstahl.

The office fears that by giving BP a veto in the Ruhrstahl board, it would be able to block any move to bring the company under public control.

In a brief statement released to the press tonight, Deutsche BP said it would take all possible legal steps "and in particular the further recourse provided for by the Cartel Act" to pursue the deal to a positive conclusion.

The board of Deutsche BP meets tomorrow to consider its next move. The company has a choice between contesting the Cartel Office decision in the courts or appealing directly to Court Otto Landshof, the Minister for Economic Affairs.

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## CALLAGHAN SEEKS TO AVOID CONFRONTATION ON PAY

## Labour bid to heal breach

BY RICHARD EVANS, LOBBY EDITOR

MR. JAMES CALLAGHAN was still on a collision course with major trade unions over pay last night, in spite of frantic attempts within the Labour Party's National Executive Committee to heal the growing breach before today's crucial Blackpool conference debate on economic and pay policy.

Mr. Callaghan is even reported to have told colleagues that he would be unable to carry on if he could not retain trade union support for his counter-inflation policies, and much will depend on how seriously union leaders and party activists take this threat.

The Prime Minister succeeded at a tense meeting of the NEC in heading the party's ruling body away from a direct confrontation over the 5 per cent pay guidelines, but it could prove to be a hollow victory.

There remains every prospect of a huge defeat for the Government in the debate, because of the continuing hard-line attitude of the Transport and General Workers' Union and the Amalgamated Union of Engineering Workers, which together control the major bloc votes.

Such a defeat would be the most humiliating suffered by Mr. Callaghan since he became Prime Minister and party leader two and a half years ago and it would not augur well for Government-trade union relations during the winter and in the run-up to the next general election.

The lengthy and, at times, acrimonious bargaining over the resolutions to be put to conference took place at a meeting of the NEC regarded as the most significant for several years.

On the outcome depended not only future relations between Government and unions, but the prospects for Labour's retention of power at the next election.

The argument raged principally over an uncompromising resolution from the Liverpool Waverley constituency party which rejected any form of wage restraint and instructed the NEC to organise a campaign against control of wages.

The Government was advised by a Price Waterhouse report on the port earlier this summer that it would be necessary to raise the existing payments available to buy men out.

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## London docks outline deal

BY IAN HARGREAVES

THE PORT OF LONDON Authority and leaders of dock workers' unions have reached an agreement on reducing the number of jobs at the port's Upper Docks by 1,400 in the next year. This would reduce the labour force by over a quarter.

The agreement was reached late on Friday after several weeks of negotiation between a joint PLA-union committee.

Although it is regarded by both sides as a significant step forward, a number of hurdles remain before a fully-costed de-maning plan can be made. This plan must be with the Government by the end of this month to release a £35m grant designed to secure the future of the port.

Reaction

The first problem could be the reaction of rank-and-file dockers when the nine-man committee reports to a wider representation of dock workers' representatives, probably later this week.

The second is the fact that white-collar workers in the port, represented by the National and Local Government Officers' Association, have not so far joined the manual workers' unions in the understanding arrived at last week.

Though the number of white-collar workers involved in the job reductions would be relatively small, there is little chance of other unions agreeing to sacrifices which are not equally shared. There is already some resentment at the position of office staff, who stand to gain better severance terms for redundancy because of their position in the pension scheme.

Under the terms of the agreement reached so far, the 1,400 reduction would be achieved by voluntary redundancy, although it is not yet clear on what financial terms the redundancies would take place.

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## New move to lower Swiss franc exchange rate

BY JOHN WICKS

SUBSTANTIAL intervention on the currency market and the possibility of Swiss franc devaluation have been discussed in the major newspapers in the last few days. The Swiss franc has been the subject of much speculation in the last few days.

Announcing the measures today, the Swiss National Bank said the primary aim was to "reduce the franc's value in relation to the dollar and to bring down the Swiss franc exchange rate."

National Bank purchases of dollars and other currencies are to be "increased" and, if necessary, increased. It is to be "increased" and, if necessary, increased.

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## Ford imports 'blockaded'

BY NICK GARNETT, LABOUR STAFF

A COMPLETE blockade of Ford car imports from Europe into Britain has now been set up, senior union shop stewards at the company claimed yesterday.

Union officials said dockers at Hull and Harwich, the two principal entry-points for Ford imports, were now refusing to handle the cars.

The argument raged principally over an uncompromising resolution from the Liverpool Waverley constituency party which rejected any form of wage restraint and instructed the NEC to organise a campaign against control of wages.

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## OVERSEAS NEWS

## More flood deaths in West Bengal

BY K. K. SHARMA

NEW DELHI, Oct. 1

AS THE death toll in floods in the state of West Bengal topped 150, a Government spokesman said in Calcutta today that flood levels show "little sign of receding." The situation in the districts affected has deteriorated and reports of large-scale damage to factories, railways, roads, houses and crops are coming in.

The West Bengal Chief Minister, Mr. Jyoti Basu, told reporters: "The casualty list is still incomplete. We fear many more have died but full information is yet to reach us because of communication difficulties." He has cancelled a public holiday tomorrow to enable relief work to continue.

The state government has three major problems to tackle: disruption of road communications between waterlogged Calcutta and the flooded districts, shortage of rice and an inadequate number of boats to carry out rescue operations. The Army is conducting its relief work on a war footing and the Air Force is dropping food and medicines round the clock. The extent of the disaster will be known only when reports come in from the affected districts but the damage is colossal and will inevitably affect the West Bengal economy, which has already been hit by power cuts and shortage of resources. In Calcutta alone, at least 1m people are said to be homeless.

## Strikes hit Iran's public sector

BY ANDREW WHITLEY

A RASH OF STRIKES has spread across Iran's public sector, in support of wage demands. The most serious began today when staff of Bank Mellat, the state-owned banking giant, with 1,800 branches, walked out.

Bank Mellat acts as the Government's receiving and disbursing agency for all official salaries, payments and utilities. Observers believe that the strike could soon cause considerable difficulty. Bank Mellat has over a third of the banking system's total deposits, and in recent weeks has been helping banks with liquidity problems.

Public-sector employees in Iran have been much worse paid than their private counterparts, and the political opening up of

recent months has given them a chance to press their case. The strikes have no political implications except as a reflection of the depth of discontent in one of the few remaining sections of society that the Shah can rely on.

The Bank Mellat strike is understood to have been provoked by a substantial wage rise awarded to the Central Bank of Iran, Bank Markazi, staff 10 days ago. The central bank had sought to restore a traditional differential it held over other banks, and at the lower end of the pay scale wage awards up to 50 per cent are understood to have been made.

Meanwhile employees of the Telecommunications Company of

Iran began a strike yesterday. Maintenance work on tele and telephone lines was affected first.

In Khuzestan province, where Iran's main oilfields are, a week's strike by several thousand daily paid workers is thought to be continuing.

The National Front, the main political opposition, said the strike had closed shops in much of the capital, and in the cities of Kermanshah, Qazvin, Yazd, Mashad, Shiraz, Tabriz and Qom.

Only minor disturbances were reported, except in Mashad, in the north-east, where a police colonel and his driver were killed in a terrorist attack.

Reuters adds from Tehran: The Government today offered an amnesty to militants among the 50,000 Iranian students living abroad. The offer said that the students would not be prosecuted when they came home if they respected the constitution and the "independence, territorial integrity and freedom of Iran."

TEHRAN, Oct. 1.

## Railmen go back in the U.S.

By David Lascall

NEW YORK, Oct. 1

THE THREAT of serious dislocation to the U.S. economy was averted this weekend when striking railway workers obeyed a court order to return to work, pending the outcome of an investigation ordered by President Carter.

Trains were reported to be rolling again in most parts of the country today, though railway officials said that it would be several days before normal service was restored throughout the strike-hit areas, which comprise most of the country except the north-east.

The strike was sparked off last week by a dispute between Norfolk and Western Railway, an important carrier in the centre of the country, and the Brotherhood of Railway and Airline Clerks over plans to automate the railway's operations. Workers at other railways soon came out in sympathy, mainly because Norfolk and Western was receiving \$800,000 a day from other railway companies under a mutual aid agreement.

On Thursday, President Carter appointed an emergency board to investigate the dispute, and on Friday night a federal judge signed a temporary restraining order compelling strikers to return to work for a 60-day cooling-off period. Although there was initially some doubt about how the unions would react to these moves, it was clear by Saturday that they would comply.

## Washington is likely venue for Israeli, Egyptian peace talks

BY L. DANIEL

JERUSALEM, Oct. 1

THE ISRAELI Government has apparently agreed that the negotiations on the details of the Egyptian-Israeli peace treaty will be held in Washington. They will start immediately after Yom Kippur, that is after October 11. The proposal to hold the talks in Washington was put forward by Mr. Alfred Atherton, the U.S. Envoy in talks here.

Mr. Menachem Begin, the Israeli Prime Minister, is likely to present the U.S. proposal for approval in the cabinet at its next session after the Jewish new year holiday, which starts tonight. The Israeli delegation to the peace talks will be headed by Foreign Minister Moshe Dayan.

Meanwhile Mr. Begin warned that if the autonomous Administrative Council, which is to be set up in the West Bank and Gaza, were to decide to establish an independent Palestinian state, Israel would consider this illegal and a breach of the agreement hammered out at Camp David.

Expressing this view in an interview with the Egyptian paper in Jeddah last night that Jordan could not be expected to commit itself to terms agreed in the Camp David accords to which it was not a party. He would tell other Gulf leaders the same, the officials said.

David Salter reports from Moscow: President Hafez Assad of Syria is to visit the Soviet Union today. The visit, which is announced by the Syrian press, is said to be the second by the Syrian leader to Moscow this year, would be early this month, believed here to be realistic.

The Egyptian negotiating team, Syria's President Assad today began an official visit to East Germany, the first to a Communist country after the anti-Gamassy, is particularly anxious to secure an exact timetable for the each stage of the Israeli withdrawal from occupied Sinai to prevent any subsequent bargaining. There is far less optimism on the question of the broader framework for Middle East peace agreed at Camp David. Egyptian officials believe it vital that further progress should quickly be made on the Palestinian issue, in particular on persuading Israel to accept the freezing of any further West Bank settlements during the next five years.

President Sadat meanwhile put the final touches to a major speech that he will deliver tomorrow on the outcome of the Camp David talks and on his plans for restructuring the Government.

Reuters adds from Bahrain: King Hussein of Jordan toured Gulf states today seeking support of moderate Arab Governments for a common stand on the Camp David agreements. He arrived in Bahrain from Kuwait today after visiting Saudi Arabia yesterday.

Jordanian officials said that the King told Saudi Arabia's Crown Prince Fahd during talks in Jeddah last night that Jordan could not be expected to commit itself to terms agreed in the Camp David accords to which it was not a party. He would tell other Gulf leaders the same, the officials said.

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## Bitter mood as French Assembly resumes

BY DAVID CURRY

PARIS, Oct. 1.

FRANCE'S National Assembly starts its autumn session tomorrow with its 491 members in a surly but helpless mood.

The Government side, on edge because of by-election defeats, knows it has no hope of persuading M. Raymond Barre, the Prime Minister, to soften either his image or his economic strategy.

The Socialists and Communists, still blaming each other for their election defeat, know that the forthcoming Socialist census motion on economic strategy has no hope of being passed.

The most bitter are the

Gaullists. For the first time at their pre-parliamentary meeting they were posing openly the question of their continued membership of the Government coalition. M. Jacques Chirac, party leader, and M. Michel Debre, former Prime Minister, have accused the Government of following the wrong path since the election and of betraying the conservative electorate. Their protest is weakened by their failure to agree on whether the country needs a more rigorous economic strategy to curb inflation or immediate refutation to tackle unemployment.

The mood is scarcely cheerful on the left. The Socialists, despite being the clear winners of recent by-elections, know that their leadership is perilously close to an open dispute between M. Francois Mitterrand, who broadly represents the strategy of the left as a whole, and M.

seized the occasion of the twentieth anniversary of the drawing up the constitution of the Fifth Republic to emphasise that if he faces a parliamentary revolt he will dissolve Parliament. A new election would almost certainly lead to left-wing gains.

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Michel Rocard, the closest thing to an heir-apparent. M. Rocard has been talking increasingly about a separate Socialist strategy.

The Communists, who appear to have contained post-election dissidence in their ranks have fared diametrically in the by-elections. They are doubtless waiting to see which way the Socialists jump before deciding whether to press ahead with their current strategy of appealing to the "workers" and the "poor" or whether to try to appeal to a broader spectrum to take advantage of any Socialist drift towards the centre.

## ARLABANK

## المصرف العربي الامريكى اللاتيني

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## Beirut ceasefire collapses

BEIRUT, Oct. 1.

HEAVY GUNFIRE wrecked a fragile ceasefire in Beirut today as a defiant right-wing leader vowed that his militiamen would continue fighting until they had forced the last Syrian soldier out of Lebanon.

Sporadic mortar and automatic weapons fire gained in intensity shortly after President Elias Sarkis had held urgent talks aimed at prolonging the uneasy truce which ended 10 hours of fighting in the Christian east of the city yesterday.

Local radio and newspaper reports estimated that at least

260 people were killed or wounded in yesterday's clashes. Residents said the ceasefire collapsed this afternoon when shells began slamming into three Christian districts.

The fighting is the latest round in a savage war of attrition between the Christian militia and Syrian troops attached to the Arab force. Senior Christian leader, Mr. Chammoun said the destruction would not deter his men from fighting until the end.

Reuters

## Fatah attempts Eilat raid

TEL AVIV, Oct. 1.

ISRAEL'S NAVY has captured seven Palestinian guerrillas who were sailing to attack the port of Eilat, the Defence Ministry in Tel Aviv announced today.

An official said the guerrillas had planned to bombard Eilat with rockets before escaping to the Jordanian port of Aqaba.

A small craft carrying the guerrillas was seen by an Israeli patrol vessel just south of Dabab at the southern end of the Gulf of Aqaba. The Palestinians ignored warning shots and tried to sail off. The Israelis then fired at the guerrilla craft and sank it.

The guerrillas, three of whom were wounded, surrendered. Under interrogation they said they belonged to El Fatah.

Mr. Yasser Arafat, the El Fatah leader, threatened to unleash

new attacks after the Egyptian-Israeli agreements at Camp David.

In Jerusalem a bomb exploded in the centre of the city in Israel's celebrated the Jewish New Year's



## WORLD TRADE NEWS

## Heating companies' U.S. drive

By Ray Daffer

BOSTON Oct. 1. UK MANUFACTURERS of off-peak storage-heating systems and related equipment who have seen the UK market contracting over the past five years are making an early bid to break into the U.S.

The UK companies which are now completing a trade mission to the U.S. and Canada have been quick to spot a new direction in North American energy policies. Load management in electricity generation is being recognised increasingly as an important contributor to energy conservation. The gradual move to a greater proportion of nuclear power generation, with its restricted flexibility in output, means that the U.S. may well have to encourage householders and utility buyers to buy more of their electricity in the off-peak period.

Encouraged by U.S. energy authorities, over 20 states have now introduced some form of off-peak or "time of day" charge for electricity.

This is where the trade mission comes in. The U.S. has very little experience of the storage heating market. "We have both the experience and the technology," said Mr. John Platts, the Electricity Council's energy sales manager and mission leader.

The mission has been organised by the British Electrical and Allied Manufacturers in conjunction with the Electricity Council. Companies involved are: Bristle Western, GEC Measurements, Heatrac, Sada, Horstmann Gear Company, LMI-Samton, Pacrol Controls, Radyne, Storad, T.I. Creda and Unidare.

## Volvo to spend up to £348m on development of trucks

By KENNETH GOODING

Volvo of Sweden is to spend between Kr 2,500bn and Kr 3,000bn (£290m to £348m) to further develop its range of trucks, an illustration of the emphasis the group now puts on commercial vehicle manufacturing.

Mr. Sten Langenius, chief executive of the trucks division gave this estimate when introducing two new mid-range Volvo trucks launched today. They represent the final links in the previous commercial vehicle programme which cost Kr 1bn (£116m). It means that all the current Volvo trucks have been on the market less than five years.

Volvo took a decision in 1969 to invest heavily in its trucks business to provide some balance to car manufacturing. Now the group employs more than 10,000 people in the trucks division, mainly in Sweden although there are assembly facilities in seven

other countries, including the UK and another is being built in Brazil.

The group made 25,000 trucks last year and the division accounted for around one quarter of Volvo's turnover of Kr 16bn (£1.8bn). Mr. Langenius expects output in 1978 to reach 25,500.

Output is being boosted by the recent deal with the Freightliner Corporation of the U.S. involving the marketing of Volvo trucks in the U.S. and Canada. The Freightliner agreement will give Volvo access to network of 200 sales and service points across the whole continent.

Some 700 vehicles are being shipped in the States this year in preparation for the new venture which is to be launched in January next year.

By the early 1980s Volvo should be selling 3,000 trucks a year in the U.S. and Canada. The total North American market for the 13 to 17 tonne sector Volvo

is attacking is around 30,000 vehicles.

The American deal will therefore provide a useful boost to the growth of Volvo's truck division which Mr. Langenius expects to be between 5 and 8 per cent a year.

He said that competition is forcing the faster introduction of entirely new commercial vehicles. Whereas a truck range previously had a life of ten to 15 years it had now shrunk to seven to ten years.

The pace at which new transport regulations were being introduced would also speed up changes. "So we must develop new trucks while improving existing lines."

The two new truck ranges launched today are the F7 and the F65. They succeed the best-selling F65 and F68 trucks — £1,000 units sold since 1964.

The new Volvos are designed for a wide variety of transport work, from waste collection to medium-haul long distance runs. There are three engine alternatives, a choice of cabs and a number of different types of chassis.

In the UK, where Volvo has sold 22,000 units since it entered the market 11 years ago, only the F7 will be available.

Volvo will manufacture and assemble some 1,300 vehicles at its plant in Irvine, Scotland, in 1979 compared with the 800 to 900 this year. The group has invested around £5.2m at Irvine so far, and 350 people are employed at the plant.

The plant is controlled via Volvo's UK wholly-owned subsidiary, Alisa Trucks, once simply an importer organisation and which the Swedish group acquired three years ago.

The name of the company is to be changed this month to Volvo Trucks. Apart from assembly of trucks, the UK offshoot offers design and engineering consultancy to Volvo Gothenburg and Ghent in Belgium as well as the design and manufacture of integral buses.

On the dry cargo side higher steel production figures in August gave some encouragement to inquiries for car cargoes in the Atlantic as described as strong, but oil trading has been hit by the U.S. rail strikes.

In the time charter section, Panamax bulkers in the Far East continue to attract improved rates, but grain inquiry has fallen off after difficulties with the U.S. crop.

The tanker sale and purchase market continues busy, reflecting healthier freight markets.

## Greece may buy tanks from UK

By Our Own Correspondent

ATHENS, Oct. 1. NEGOTIATIONS between the Greek Government and Vickers for a package deal under which Greece would buy British tanks and establish a tank assembly and repair plant are progressing satisfactorily, a spokesman for the British company said here.

Vickers is among 66 British companies exhibiting a wide range of defence equipment on board the British Royal Fleet Auxiliary Tarbatness which arrived in Piraeus last week.

The visit is the first stage of this year's UK defence sales tour which also includes Spain, Nigeria, Brazil, Colombia and Tunisia.

For political reasons, Britain did not sell any military hardware to Greece during the seven years of military dictatorship which ended in July 1974. She is now anxious to regain ground lost to French, West German and Italian competitors.

The negotiations between the Greek Government and Vickers concern the main battle tank. Under a Vickers offer made in 1976, and now the subject of the negotiations, the tank's engine, armour, 105 mm gun and electronic equipment would have to be imported from Britain while the value of the equipment added in Greece would be in the range of 50 per cent.

Vickers salesmen point out to the advantages of a tank assembly and repair plant in Greece, such as the saving of much-needed foreign exchange and the spinoff to Greek industrial plants such as shipyards which would manufacture parts of the tank.

At 28 tonnes, the main battle tank is lighter than other tanks in its category and therefore more suited to Greek conditions and easier around 50 km. Competing with it for the Greek market are the German Leopard and the French AMX30.

## MEXICAN TRADE

## Balancing act for Britain

BY WILLIAM CHISLETT IN MEXICO CITY

The annual meeting of the Anglo-Mexican joint commission on industrial and economic co-operation which starts today in Mexico City and ends on Wednesday looks as if it will prove to be the most intense and productive so far.

For Britain, which is holding its largest single overseas promotion in Mexico City from November 6 to 17, the meeting is a last chance to gauge at close quarters the Mexican market and for Mexico, emerging from its 1976 economic crisis, there will be a greater attempt to sell itself.

Mexico will once again raise the sensitive issue of balancing the trade between the two countries—which is very much in Britain's favour—but it is unlikely to get any favourable response to its request given that Britain's attitude is that it is pragmatic to talk of balancing trade with every country with which it trades. What matters is the overall trade position of a country and not balancing with individual countries.

In the first half of this year Britain's exports to Mexico were worth £49m compared to £37m for the same period last year. Mexico's exports to Britain in the first six months of this year totalled £21m.

In 1977 Britain's trade with Mexico totalled £79m and Mexico's with Britain was worth £40m, which was its largest ever,

but still leaving the balance 50 per cent in Britain's favour.

At the meeting Mexico will be pushing for increased investment on the part of Britain in Mexico. After the U.S. and West Germany, Britain has the most investment in Mexico.

Total foreign investment in Mexico was recently estimated at \$38n with 80 per cent of that by the U.S. Mexico is interested in investment outside Mexico City as part of its decentralising policy, with the capital moving under the strain of a 13m population.

The sectors in which Mexico is particularly interested in obtaining new investment are agriculture and associated industries machine tools, mining, petrochemicals and the offshore oil industry. The Inter-American Development Bank estimates that between now and 1980 Mexico will import \$500m worth of agricultural equipment with demand amounting to between 4,000 and 5,000 tractors a year.

Britain already does a good trade in tractor parts for assembly in Mexico. In the first six months of this year 7,500 parts were exported to Mexico compared to 3.5m in the same period last year. Mining machinery is another good business with 2.5m parts sold in the first half of this year compared to 384,000 in the same period in 1977.

Over the years, trade has been developing between the two countries at a fairly fast rate.

Mexico's trade with Britain has gone from £17.7m in 1974 to £40m last year and Britain's in the same period from £60m to last year's £79m, which was a bad year compared to the record £119m in 1976.

Britain's trade with Mexico fell dramatically last year after the devaluation of the Mexican peso in 1976 and the Government's decision to cut back imports and reduce demand. The devaluation had the desired effect on Mexico's exports which in 1976 were worth to Britain £23m—more than double the 1975 figure, while Britain's exports went from £11m in 1975 to £119m in 1976.

Later this week, on Thursday and Friday, the joint commission between the two countries on scientific and technical co-operation will also hold its annual meeting. London was the host for both meetings last year.

Mexico will present 85 bids for technical assistance at this meeting ranging from advice for its steel industry to how it can best develop its policy of decentralisation. British officials will be looking at these requests with an eye to whether they might lead to new export orders.

They are also hopeful that the British industrial exhibition in Mexico City next month, Britain will pick up business in a rapidly expanding market which the West Germans, the Japanese and the Americans have traditionally dominated.

## Canada and Romania in reactor talks

By PAUL CHEESBRIGHT

CANADA hopes to sign contracts with Romania by the end of the year for the sale of between one and 18 Candu heavy water reactors. Romania requires 16 reactors over the next 15 years on the nature of the package that might be negotiated.

Mr. Alastair Gillespie, the Canadian Minister of Energy, Mines and Resources, said in London over the weekend, en route for talks in Bucharest, to advance the possibility of sales, that the chances of winning a

contract were "pretty good."

Negotiations had reached a fairly critical period, he said. Sales could be worth "some billions of dollars," depending on the nature of the package that might be negotiated.

The value of any contract will depend on the amount of equipment provided directly from Canada. This could be extensive in the early stages of any lengthy development programme.

but as equipment sales tailed off engineering fees would increase.

Last July Atomic Energy of Canada signed the second of three agreements needed to complete the sale of four Candu reactors to Romania.

Looking at the nuclear energy industry as a whole, Mr. Gillespie said that the next two years will be crucial in deciding the movement of uranium prices throughout the 1980s and 1990s.

## World Economic Indicators

	INDUSTRIAL PRODUCTION 1970 = 100				% change on year
	Aug. 78	July 78	June 78	Aug. 77	
U.S.	131.9	131.9	131.9	131.9	+6.1
U.K.	104.4	104.2	102.9	102.4	+2.1
Japan	136.2	135.7	135.7	125.9	+8.2
Italy	127.5	124.2	123.2	123.5	+3.2
Holland	129.0†	126.0	123.0	124.0	+4.0
W. Germany	106.9†	119.0	120.2	100.1	+6.8
France	126.0	127.0	131.0	127.9	-1.5
Belgium	119.1	123.4	119.4	121.7	-2.1

† Provisional



## J &amp; J DYSON LTD

THE MAIN TRADING ACTIVITIES OF THE GROUP ARE THE MANUFACTURE OF REFRACTORIES, SALE OF MOTOR VEHICLES AND SUPPLIES AND THE MANUFACTURING OF VEHICLE TRAILERS, BUILDERS MERCHANTING, AND THE SUPPLY OF LABORATORY EQUIPMENT.

## Continued Policy of Diversification

Salient points from the circulated statement of the Chairman, Mr. Gerald A. Lomas, for the year ended 31st March, 1978:

- \* Group profit before taxation for the year amounted to £2,989,516, compared with £2,302,807 for the previous year. Your Directors propose a final dividend of 1.675p per share and, together with the interim dividend of 1.525p per share, will make a distribution of 3.20p per share for the year, compared with 3.225p for the previous year.
- \* Dyson Refractories Limited—The capital investment, within the Division, to expand facilities which are not necessarily tied to the iron and steel industry has made possible a modest expansion of sales and exports during a difficult period. As a result of this the Division's profitability has now reached acceptable levels.
- \* Pickford, Holland & Co. Limited—Profitability was better than last year partly because of movement into products of higher technical content and partly because of exports which increased to over £5 million.
- \* M. & G. Trailers (Lye) Limited—The vastly increased activity maintained by the Company during the year resulted in profits far in excess of anything previously achieved. The volume of this activity has continued into the current year. A joint venture into the manufacture of a road tanker constructed in a quite revolutionary manner and incorporating many unique safety features, makes the potential of this Company very good indeed.
- \* The Builders Centre (Sheffield) Limited—The depressed state of the construction industry continued to affect performance. However, we look forward with confidence to the forecast increase in activity when I am sure the Company will make a much greater contribution to Group profits.
- \* Sandycote Motor Services Limited—Expansion of our workshop and service bays has enabled a welcome increase in profitability to be achieved. By providing an efficient service, which is widely acknowledged, this Company will continue to increase its profitability.
- \* Bescoft & Partners (Metallurgists) Limited—In spite of increased turnover, there has been a small reduction of profit. This is a small, well run Company capable of increased profitability as and when the economic climate improves.
- \* The Group is determined to diversify into new activities over and above our traditional business and I am confident that the enthusiasm of our executives will bring these, our intentions, to fruition.

Copies of the Report and Accounts are obtainable from the Secretary, Griffe Works, Stanington, nr. Sheffield S6 6BW.

## Property Security Investment Trust Limited

Capitalisation Issue of 1,217,715 8 per cent. Cumulative Preference Shares of £1 each

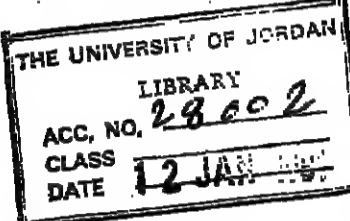
The Council of The Stock Exchange has admitted the above Preference Shares to the Official List.

Particulars of the Preference Shares are contained on cards circulated by Eitel Statistical Services Limited. Copies may be obtained during normal business hours on any weekday (Saturday excepted) up to and including 16th October 1978 from:

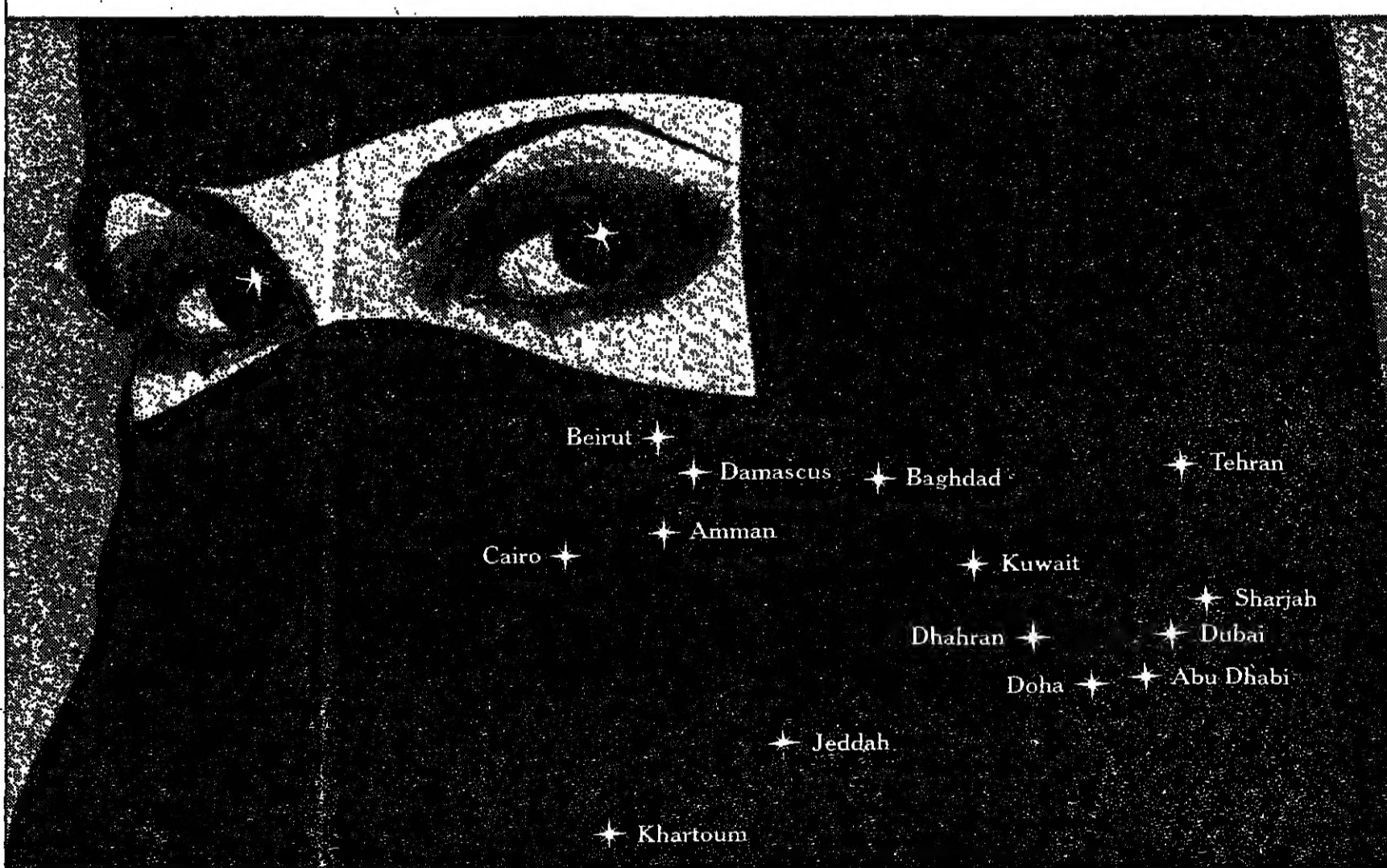
Cazenove & Co.  
12 Tokenhouse Yard,  
London EC2R 7AN

Brown, Shipley & Co. Limited  
Founders Court, Lombury,  
London EC2R 7HE

Property Security Investment Trust Limited  
1 Love Lane,  
London EC2V 7JJ



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## Chrysler to sell Horizon in UK

FINANCIAL TIMES REPORTER

CHRYSLER WILL launch its successful French-made Horizon car in the UK market at a price to compete with the best-selling Ford Escort, the Alfa Romeo, Volkswagen's Golf, and the Reliant from Renault.

The company is aiming to sell about 23,000 Horizons in the U.K. next year giving the model about 1.8 per cent of expected total sales next year.

The Horizon has been launched in the main European markets progressively since January this year, and more than 100,000 were sold in the first six months.

Initially, only the GL and the GLS versions will go on sale in the U.K., beginning on October 12, in time for the International Motor Show at Birmingham.

The GL, with a 118 cc engine, will cost £3,103, while the GLS, with a 1294 cc engine, will sell at £3,510.

### Cheaper

In January, the cheaper LS versions will be imported. With a 1,118 cc engine, these will cost £2,741. Even if the Horizon achieves the expected sales, there are no plans to start production in Britain.

Bedford Commercial Vehicles is set this month to produce its 3-millionth vehicle. The total is made up of 2m trucks—making Bedford the first British manufacturer to reach this mark—and 1m vans.

Of the 3m total, nearly 50 per cent have been exported during the 47 years of production, with overseas sales of trucks reaching about 60 per cent.

Volvo said that it would show its updated next year's range at the Motor Show, incorporating no fewer than 800 changes in design.

## Treasury figures likely to show steady reserves

BY DAVID TREUD

THE UK's official reserves remained steady last month. Treasury figures to be released tomorrow are expected to show.

With changing sentiment towards the dollar, the main influence on exchange markets, there was little direct pressure on sterling, which was allowed to fluctuate between \$1.94 and \$1.99. Intervention was probably limited to smoothing operations.

The reserves are likely to reflect some repayment of loans, but this will be offset to some extent by money entering the country as a result of a recently organised loan from a syndicate of Japanese banks by the Electricity Council.

National income and expenditure statistics released on Friday will show what has happened to the savings ratio. This has been subject to large fluctuations recently, falling from more than 16 per cent in the last quarter of last year to 14 per cent in the first three months of this year.

The Bank of England, in its latest quarterly bulletin, said it expected the ratio had risen again sharply in the second quarter.

The figures should confirm the sharp rise in real personal disposable incomes that has been taking place. The bank estimated that these were 7.5 per cent higher in the second quarter than at the same period a year ago.

The study has been commissioned by Aston University's joint unit for research on the urban environment. The work is expected to take nearly two years at a cost of £45,000.

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distributed and service industry. The previous survey, released in June, projected an increase of between 10 and 13 per cent in the volume of manufacturing investment between last year and this year.

### £45,000 study on improving old factories

By Arthur Smith, Midlands Correspondent

BIRMINGHAM has been selected by the Department of the Environment for a case study into ways of stimulating the improvement of industrial premises within inner city areas.

An estimated 40 per cent of the 6,000 buildings comprising Birmingham's industrial centre were built before 1914. The effect that old buildings have upon manufacturing efficiency will be one of the issues to be considered.

The study has been commissioned by Aston University's joint unit for research on the urban environment. The work is expected to take nearly two years at a cost of £45,000.

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## Unions will appoint safety 'watchdogs'

By Paul Taylor

IMPORTANT SAFETY regulations which allow trade unions to appoint "safety watchdogs" in places of work came into force today.

The key feature of the regulations, passed by Parliament last year, is that they shift the control of dangers at work back into the workplace and leave the existing 900 factory inspectors in England, Scotland and Wales to deal with unresolved safety problems "as a last resort."

In any workplace, no matter how many people are employed, a recognised trade union will be empowered to appoint one or more safety representatives.

Two or more such representatives can then ask the management to set up a joint management/union committee to oversee the workings of the Health and Safety at Work Act, 1974.

It is expected that about 150,000 union safety officers will be appointed. Their training is being undertaken by the TUC with the representatives entitled to paid leave for ten-day or five-day courses.

The Health and Safety Executive dismisses suggestions that the regulations will prove an unwelcome burden on management.

Many large companies, including Ford, General Motors, and Rank Xerox, have already concluded national agreements on safety representatives and committees.

## AUEW leader attacks striking toolmakers

BY NICK GARNETT AND ARTHUR SMITH

A VIRULENT public attack on the striking toolmakers at SU Fuel Systems and on the unofficial BL Car's toolroom committee was made yesterday by Mr. John Boyd, general secretary of the Amalgamated Union of Engineering Workers.

"These men must be penalised," he said, in an editorial in this month's union journal which is likely to further strain the relations between the union executive and unofficial toolroom leaders.

Mr. Boyd said the 32 toolmakers at BL's SU plant were demonstrating "rebellious indiscipline."

The union's democracy, the root of its strength had been put on trial by people who refused to obey, and these men had to be penalised.

This referred not only to the striking toolmakers, but also "the small nucleus of self-appointed bureaucrats who are publicly threatening, via all the self-sought news media, to call other members out on strike if the executive council operate, as it must, in conformity with our democratic structure and constitution."

Equally important, the TUC must insist that no other affiliated union takes into membership any of our members "who deserve to be expelled," Mr. Boyd said.

The threat of expelling from the union the SU men who are striking in support of a pay claim brought BL to the brink of a toolroom strike last month.

Mr. Roy Fraser, leader of BL Car's unofficial toolmakers committee, said yesterday that statements such as Mr. Boyd's did nothing to help the union's difficulties.

The committee's decisions were arrived at democratically and not through a bureaucracy. The attitude of Mr. Boyd and the executive could result in BL employing non-union workers.

The unofficial committee will be seeking support on Wednesday from other craft workers for a joint programme of industrial action for improved differentials.

Mr. Fraser said that he would be looking for "a positive response" from the BL Car's moment.

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## Big rise sought for farm workers

BY OUR LABOUR STAFF

AGRICULTURAL WORKERS needed a very substantial improvement in wages to lift them clear of the poverty trap, Mr. Jack Boddy, general secretary of the National Union of Agricultural and Allied Workers, told the union's annual conference at the weekend.

Many agricultural workers who claim Government benefits achieved nothing from modest increases in wages because this was offset by losing some of those benefits, Mr. Boddy said.

The union has submitted to the Agricultural Wages Board a huge claim intended to raise minimum rates from the £43 a week to £80 and to secure a reduction in hours.

There was every justification for such a claim when it was noted that the average earnings of agricultural workers is about a quarter below average industrial workers' earnings, Mr. Boddy told the conference.

Agriculture was no longer the labour intensive industry it used to be and the labour force had dropped 120,000 in the past decade.

Despite increased output and a falling labour force the workers have not benefited financially, Mr. Boddy said.

## Dispute delays warship

A DEMARCATION dispute at Portsmouth docks is delaying the 23,300-ton commando carrier Bulwark from being brought out of retirement.

Shipwrights at the drydock have refused to shore her up with wooden supports because they feel it is a job for labourers.

So far, 170 shipwrights have been sent home without pay for refusing to work.

Some refitting work is going on inside the ship while she is afloat, but the programme is rapidly falling behind schedule.

Shipwrights at the drydock have refused to shore her up with wooden supports because they feel it is a job for labourers.

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## PLANT & MACHINERY SALES

Description	Telephone
MODERN USED ROLLING MILLS, wire rod and tube drawing plant—roll forming machines—slitting—flattening and cut-to-length lines—cold saws—presses—guillotines, etc.	0902 42541/2/3 Telex 336414
100 TON CAPACITY COINING PRESS by Taylor and Challen—virtually unused—fully automatic—160 s.p.m. x 24 mm stroke.	0902 42541/2/3 Telex 336414
IN LINE MACHINE for simultaneous surface milling both sides of continuous and semi-continuous cast non-ferrous strip up to 16" wide.	0902 42541/2/3 Telex 336414
9 DIE, 1750 FT/MIN SLIP TYPE ROD DRAWING MACHINE equipped with 3 speed 200 hp drive, 20" horizontal draw blocks, 22" vertical collecting block and 1900 lb spooler (Max. inlet 9 mm finishing down to 1.6 mm copper and aluminium).	0902 42541/2/3 Telex 336414
8 BLOCK (400 mm) IN LINE, NONSLIP WIRE DRAWING MACHINE in excellent condition 0/2000ft/min. variable speed 10 hp per block (1968).	0902 42541/2/3 Telex 336414
24 DIAMETER HORIZONTAL BULL BLOCK By Farmer Norton (1972).	0902 42541/2/3 Telex 336414
SLITTING LINE 500 mm x 3 mm x 3 con capacity.	0902 42541/2/3 Telex 336414
MODERN USED ROLLING MILLS, wire rod and tube drawing plant—roll forming machines—slitting—flattening and cut-to-length lines—cold saws—presses—guillotines, etc.	0902 42541/2/3 Telex 336414
1974 FULLY AUTOMATED COLD SAW by Noble & Lund with batch control.	0902 42541/2/3 Telex 336414
1970 CUT-TO-LENGTH LINE max. capacity 1000 mm 2 mm x 7 tonne coil fully overhauled and in excellent condition.	0902 42541/2/3 Telex 336414
1965 TREBLE DRAFT GRAVITY WIRE DRAWING MACHINE by Farmer Norton 27"—29"—31" diameter drawblocks.	0902 42541/2/3 Telex 336414
STRIP FLATTEN AND CUT-TO-LENGTH LINE by A. R. M. Max. capacity 750 mm x 3 mm.	0902 42541/2/3 Telex 336414
6 BLOCK WIRE DRAWING MACHINE equipped with 22" dia. x 25 hp drawblocks.	0902 42541/2/3 Telex 336414
2 15 DIE M4 WIRE DRAWING MACHINES 5000ft/min. with spoolers by Marshal Richards.	0902 42541/2/3 Telex 336414
3 CWT MASSEY FORGING HAMMER—pneumatic single blow.	0902 42541/2/3 Telex 336414
9 ROLL FLATTENING MACHINE 1700 mm wide.	0902 42541/2/3 Telex 336414
7 ROLL FLATTENING MACHINE 965 mm wide.	0902 42541/2/3 Telex 336414
COLES MOBILE YARD CRANE 6-ton capacity lattice jib.	0902 42541/2/3 Telex 336414
RWF TWO STAND WIRE FLATTENING AND STRIP ROLLING LINE 10" x 8" rolls x 75 hp per roll stand. Complete with edging rolls, turks head flaking and fixed recoiler, air gauging etc. Variable line speed 0/750 ft/min and 0/1500 ft/min.	0902 42541/2/3 Telex 336414
NARROW STRIP STRAIGHTENING AND CUT-TO-LENGTH MACHINE (1973) by Thompson and Munroe.	0902 42541/2/3 Telex 336414
CINCINNATI GUILLIOTINE 2500 mm x 3 mm capacity, complete with magnetic sheet supports and motorised back stops.	0902 42541/2/3 Telex 336414
ROLLING MILLS 5" x 12" x 10" wide variable speed four high Mill.	0902 42541/2/3 Telex 336414
3.5" x 8" x 9" wide variable speed four high Mill.	0902 42541/2/3 Telex 336414
10" x 16" wide fixed speed two high Mill.	0902 42541/2/3 Telex 336414
17" x 30" wide fixed speed two high Mill.	0902 42541/2/3 Telex 336414
MACHINING CENTRE. Capacity 3ft x 4ft x 3ft 5 Axes continuous path 51 automatic tool changes: 5 tons main table load. Main motor 27 hp. Had less than one year's use and in almost new condition. For sale at one third of new price.	01-928 3131 Telex 261771
4,000 TON HYDRAULIC PRESS. Upstroke between columns 92" x 52" daylight 51" stroke 30".	01-928 3131 Telex 261771
ANKERWERK 400 TON INJECTION MOULDER Reconditioned.	01-928 3131 Telex 261771
UPSET FORGING MACHINE 4" dia. 750 tons upset pressure.	01-928 3131 Telex 261771
2,000 TON PRESS. Double action bed area 132" x 84".	01-928 3131 Telex 261771
WICKMAN 2 1/2 GSP AUTOMATICS 1961 and 1963 EXCELLENT CONDITION.	01-928 3131 Telex 261771
WICKMAN 1 1/2" AUTOMATICS, 6 spindle. Excellent.	01-928 3131 Telex 261771
WICKMAN 1 1/2" 6 spindle. Excellent.	01-928 3131 Telex 261771
CINCINNATI UNIVERSAL TOOLROOM Excellent.	01-928 3131 Telex 261771
MAHO MH1000 UNIVERSAL TOOLROOM MILLER. Table 47" x 14". Excellent condition.	01-928 3131 Telex 261771
ELLIOTT 12" STURDY MILL, with universal head, table 66" x 10", fine optics, almost new.	01-928 3131 Telex 261771
SLOTING MACHINE, 14" stroke, excellent.	01-928 3131 Telex 261771

### WANTED

MODERN USED ROLLING MILLS, wire rod and tube drawing plant—roll forming machines—slitting—flattening and cut-to-length lines—cold saws—presses—guillotines, etc.

0902 42541/2/3  
Telex 336414



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Chief Manager: P. Hurst.

**National Westminster Bank Group**  
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## APPOINTMENTS

### Changes at Taylor Woodrow

A number of new appointments to the Board of TAYLOR WOODROW has been made to ensure continuity of the Group's progress and philosophy following the retirement of Group managing director next June of the founder, Sir Frank Taylor. Sir Frank, now 73, and who started to build up the company in 1921, will then become the first president of Taylor Woodrow while continuing to serve as an executive director. Mr. R. G. Puttick is appointed chief executive of the company in addition to his appointment of chairman of the board, with overall power and responsibility for administering the affairs of the company. Mr. R. E. Aldred, Mr. N. C. Baker and Mr. F. R. Gibb are appointed deputy managing directors additional to Mr. R. S. L. Trafford who already holds such an appointment. These four directors are to be joint deputy managing directors and will become joint managing directors when Sir Frank relinquishes his post. In addition to his appointment of joint deputy managing director Mr. N. C. Baker was appointed a joint deputy chairman of the company.

Mr. T. F. Honess becomes chairman of BUTTERFIELD HARVEY following the retirement of Mr. S. A. Roberts. Formerly chairman of GKN.



Mr. T. F. Honess, chairman of Butterfield-Harvey.

SANKEY, Mr. Honess is chairman of the Rubber and Plastics Processing Industry Training Board. His offices will be at the Butterfield-Harvey Group headquarters at Villiers House, Strand, London.

Executive directors appointed by S. G. WARBURG AND CO. are: Mr. R. O. Bernays, Mr. D. A. Higgs, Mr. P. R. Horrobin, Mr. S. D. F. Kameyer, Mr. D. L. Landell, Mr. R. D. Latyans, Mr. G. H. Rees-Williams, Mr. P. von Simson, Mr. N. C. von Speyr.

Mr. W. H. Jones has been appointed chief executive of LOW AND BONAR, UK packaging division. Formerly managing director of Law and Bonar Packaging, he is currently president of the Film Converters Association. Mr. David Wright has been appointed managing director of Law and Bonar Packaging and of BIBBY AND BARON (LEOMINSTER), two of the division's companies.

BUSINESS MAGAZINES INTERNATIONAL has appointed Mr. David Abramson as chairman, and Mr. Ray Watson, managing director.

Mr. J. F. T. Galvanon has been appointed to the Board of ROBERT FLEMING AND CO. from October 1. Mr. J. R. K. Emly, Mr. D. S. P. McEwen and Mr. R. H. Streeter have been appointed to the Board of ROBERT FLEMING INVESTMENT MANAGEMENT, also from October 1. Mr. Harry Cutler has joined Robert Fleming and Co. as chief foreign exchange dealer.

MANCHESTER EXCHANGE AND INVESTMENT BANK has appointed Mr. Michael Hardiman as a regional director.

Mr. Peter Haughton has been made managing director of KEITH PROWSE. He and Mr. Neil Falkner have been appointed directors of the holding company, The Keith Prowse Organisation (Reservations). Mr. Dion Rheeder has been appointed a director of Keith Prowse Travel.

## CONTRACTS

### Granada orders film cameras from Marconi

Granada Television, Manchester, has placed an order, valued at over £1m with Marconi Communication Systems, a GEC-Marconi Electronics company, for 27 cameras from the Mark IX family of colour television cameras introduced in April. Eighteen studio and nine portable cameras will replace all those at present in the Granada TV Centre in Manchester and those used for outside broadcast.

With Southern Television placing an order for a portable camera, five independent television companies have now bought from the Mark IX family of colour television cameras.

Swedish tour operator, Vingresor, has awarded a contract for the provision and maintenance of a holiday booking and flight reservation system to Cable and Wireless UK SERVICES (UKS). Vingresor, wholly-owned subsidiary of Scandinavian Airlines System (SAS), will be entering the British market as a "direct sell" holiday tour operator this autumn. The computer system, to be provided by UKS, is designated PHOENIX (Package holiday booking system), and is worth over £120,000. It will be installed in the Vingresor booking shop in London.

## Businessman's Diary

### UK TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
Current	Frozen Foods and Freezer Festival (cl. Oct. 4)	West Centre Hotel, SW6
Current	Southern Floor Coverings Exhibition (cl. Oct. 5)	Metropole, Brighton
Current	Business Journals Exhibition (cl. Oct. 7)	Curand Intl. Hotel, W6
Current	Int. Production Engineering & Productivity Exbn. (cl. Oct. 7)	Olympia
Current	Subcontracting Industries Exhibition (cl. Oct. 7)	Olympia
Oct. 3-4	Electronic Instruments Exhibition	Curand Intl. Hotel, W6
Oct. 3-5	London Business Show	Wembley Conference Centre
Oct. 5-10	Salon International	Harrogate
Oct. 7-8	National Shoe Repair Exhibition	Earls Court
Oct. 11-28	International Handicrafts and DIY Exhibition	National Ex. Centre, Birm'm
Oct. 20-28	SMMT Motor Show	Bournemouth
Oct. 23-28	Environmental Health Exhibition	Earls Court
Oct. 24-27	European Offshore Petroleum Conference and Exhibition	Earls Court
Oct. 24-27	London Fashion Exhibition	Earls Court
Oct. 24-28	Business Equipment Trade Exhibition	Curand Intl. Hotel, W6
Oct. 25-27	Management Services and Equipment Exhibition	Exhibition Centre, Harrogate

### OVERSEAS TRADE FAIRS AND EXHIBITIONS

Current	Caravan Exhibition (cl. Oct. 8)	Paris
Current	International Trade Fair (cl. Oct. 15)	Bagdad
Current	MIDEST 78 (Industrial Exhibition) (cl. Oct. 6)	Toulouse
Current	Exbn. of Electronics, Telecommunications, Data Processing and Nuclear Technique (cl. Oct. 6)	Ljubljana
Oct. 3-8	International Clothing Fair "Fashion in the World"	Beograd
Oct. 3-8	Intl. Tobacco and Machinery and Agro-Industrial Fairs	Skopje
Oct. 5-14	International Trade Fair	Bucharest
Oct. 15	Motor Show	Paris
Oct. 6-10	Summer Fashion Show	Nice
Oct. 7-10	European Furnishing Market	Lyon
Oct. 10-13	Fourth European Electro-Optics Conf. and Exbn.	Utrecht
Oct. 12-23	USSR Scientific Research Equipment Exbn.	Moscow
Oct. 12-13	Annual Library Microform Conference and Exbn.	Washington Hilton
Oct. 12-13	International Wine Fair	Verona
Oct. 18-22	Solar Energy Exhibition and Conference	Verona
Oct. 25-29	World of Investment '78	Los Angeles
Oct. 28-Nov. 12	SNOW 78—Sports, Winter and Recreation Show	Basle

### BUSINESS AND MANAGEMENT CONFERENCES

Oct. 4-5	Anthony Skinner Management: Fraud—Detection and Prevention	Piccadilly Hotel, London
Oct. 5	Institute of Chartered Accountants: Deferred Taxation	Royal Lancaster Hotel
Oct. 8-11	SRI International: Seminar for executives—Decision and Risk Analysis in Financial Management	Lythe Hill Hotel, Haslemere
Oct. 8-13	Bradford University: Group and Personal Effectiveness—Skill with People	Heaton Mount Management Centre, Bradford
Oct. 9	Brit. Council of Productivity Assoc.: Contracts of Employment	Waldorf Hotel, London
Oct. 11	Abacus Conferences: Using Industrial Design Copyright to the best advantage	Kensington Palace Hotel, London
Oct. 12-13	Institute of Marketing: Effective Pricing	Royal Horseguards Hotel, SW1
Oct. 12-14	City University and FT: The FT-City Course	City Univ. Business School
Oct. 17	Institute of Marketing: How to Manage Salesmen for More Profitable Selling	Royal Garden Hotel, Kensington
Oct. 17	AGB Conference Services: The Threat of Crime to Industry and Commerce, Sir Robert Mark	Café Royal, W1
Oct. 17	ASM: Legal Implications of Engineering Contracts	Café Royal, W1
Oct. 17	London Chamber of Commerce: What the U.S. Buyer expects	68, Cannon St., ECA
Oct. 17	FSC: International Leasing	Carlton Tower Hotel, SW1
Oct. 18	Henley Centre for Forecasting: Planning Consumer Markets	Carlton Tower Hotel, SW1
Oct. 18	Industrial Marketing Research Assoc.: Forecasting Demand for New Products	Kensington Palace Hotel, W8
Oct. 18	SRI International: Computer Security	Hyatt Regency Caspian Bldg., Chalus, Iran
Oct. 19	Institute of Purchasing and Supply: Forest Products for the Furniture Industry	Royal Lancaster Hotel, W2
Oct. 19-20	ASM: Establishing Good Communication Systems Within the Company	St. Ermins Hotel, SW1
Oct. 19-20	Management Centre Europe: EEC Legislation on Bankruptcy and Insolvency Procedures	Brussels

## COMPANY NOTICES

**CENTENARY FUND S.A.**  
société anonyme  
Registered Office: Luxembourg, 14, rue Aldringen  
Régistre de Commerce: Luxembourg, Section 2 No. 5.198

**NOTICE OF MEETING**  
NOTICE IS HEREBY GIVEN that an Extraordinary General Meeting of the Shareholders of the above-named company will be held at 14, rue Aldringen, Luxembourg on 10th October 1978 at 3.00 p.m. with the following agenda:  
To confirm the increase of the authorised capital of the Company up to the amount of 1,000,000 Luxembourg francs (Lfrs.) divided into 5,000,000 shares of par value of Lfrs. 200 each and to authorise and instruct the Board of Directors to issue shares within the limits of the above authorised capital and to decide the terms and conditions of the subscription thereof subject to the approval of the shareholders.  
Shareholders are advised that the quorum required at the Extraordinary General Meeting in order for valid resolutions to be taken is the presence in person or by proxy of holders of at least one-third of the issued share capital of the Company and that if a quorum is not present at the meeting a second meeting may be convened by the Board of Directors in such event, voting on all items of the above agenda will be adjourned to the said second meeting.  
In accordance with Luxembourg Law, Resolutions at the Extraordinary General Meeting and at any adjournment thereof will require the consent of holders of two-thirds of the total number of shares represented at the meeting.  
Shareholders may vote at the meeting by proxy, by completing a form of proxy in order to be valid, all forms of proxy must reach the Company at 14, rue Aldringen, Luxembourg, not later than 4.00 p.m. on October 9th, 1978.  
In order to take part at the above meeting of October 10th, 1978, the owners of bearer shares will have to deposit their shares at the registered office of the Company, 14, rue Aldringen, Luxembourg, or with the following banks:  
—Banque Paribas, Luxembourg, S.A.  
—Banque d'Alsace, Luxembourg, S.A.  
—Banque de France, Luxembourg, S.A.  
67, Luxembourg Street, London, E.C.3.

The Board of Directors.

## MOTOR CARS

**J.D. BARCLAY OF OXFORD**  
Tel: 0865-59944

**ROLLS-ROYCE**

1978 Silver Shadow II Saloon, Chequer, Beige Leather, 800 miles	£27,500
1977 Silver Shadow II Saloon, Beige Leather, 5,000 miles	£25,000
1977 Silver Shadow I Saloon, Seraphine Blue, Beige Leather, 9,700 miles	£22,500
1978 Silver Shadow 4 door Saloon, Seraphine Blue, Beige Leather, 12,000 miles	£25,500
1978 Silver Shadow 4 door Saloon, Seraphine Blue, Beige Leather, 20,000 miles	£22,500
1978 Silver Shadow 4 door Saloon, Beige Leather, 20,000 miles	£22,500
1978 Silver Shadow 4 door Saloon, Beige Leather, 20,000 miles	£22,500

Distributors for Rolls-Royce and Bentley Motor Cars

## VOLVO

### 1800 ES Sports

1978 1.1i, 1600cc, 22,000 miles only. Finished in black, with tan interior and matching vinyl roof with full leather upholstery, low bar, radio, £15,500. Tel: Grantham (Lincs) 434/5 (Weekdays & Saturdays)

## THIS SPACE FOR SALE TWICE

ONE ON SATURDAY'S MOTORING PAGE AGAIN IN MONDAY'S PAPER

BOTH FOR JUST £140.00

For details of other sizes contact Simon Hicks 01-248 5115

## SAAB

### TURBO DEALER

New models from stock plus the Turbo. Demonstrators available. Always 20 guaranteed used models in stock. Advantageous leasing/finance facilities.

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75 MAYBURY RD WINDING SURREY

Working (04862) 65307 & 65663

## ROLLS-ROYCE SCII

### 1965 CONTINENTAL CONVERTIBLE

White/red trim, 9,000, new power windows, superb value (annually maintained), luxury available on this famous car, £20,000. For further details, arrangements for viewing etc. Tel: 0362 5642 or 0753 453423

## APPOINTMENTS

THE PERFECT VACANCY may not exist, but we will do our utmost to find it for you. Professional, Commercial and Industrial. Telephone 01-231 8111. Based in the City. Accountancy Div. 510, 5 Lloyd's Avenue, London, E.C.3.

## THORN INTERNATIONAL FINANCE B.V.

(Incorporated with limited liability in the Netherlands)

U.S. \$25,000,000  
7 per cent. Convertible  
Guaranteed Bonds 1988

Holders of the above Bonds are reminded that on or after 1st November 1978 they are entitled (subject to and in accordance with the terms and conditions endorsed on the Bonds) to convert their Bonds into fully paid registered Ordinary Shares of 25p each of Thorn Electrical Industries Limited. As at the date of this Notice, the price at which Ordinary Shares of Thorn Electrical Industries Limited will be issued upon conversion is 367 pence per Ordinary Share, and for the purpose of conversion the Bonds will be taken at their principal amount translated into sterling at a fixed rate of \$1.88525 = £1. The conversion price is subject to adjustment in accordance with Condition 5(2) endorsed on the Bonds at the date of this Notice, no circumstances giving rise to such adjustment have occurred.

## MUNICIPAL TELEPHONE COMPANY OF JAPAN

9% 1976/1984 UA 10,000,000

Pursuant to the terms and conditions of the loan, notice is hereby given to bondholders that during the twelve month period ending September 14, 1978, no Bonds have been purchased. Outstanding amount: UA 9,950,000. PINKHARTLEY & CO., The Trustees.

London, September 28, 1978.

## LEGAL NOTICES

No. 002308 of 1978  
In the HIGH COURT OF JUSTICE, Chancery Division Companies Court, in the Matter of GRAYBUSH INVESTMENT HOLDINGS LIMITED and in the Matter of The Companies Act 1968, MICHAEL TESTLER, COMPANY LIMITED, whose registered office is situated at 22, Quince Street, London, W1, and that the said Position is directed to be heard before the Court at the Royal Courts of Justice, Strand, London WC2A 2LL, on the 30th day of October 1978, and any creditor or contributory of the said Company desiring to support or oppose the making of an order on the said Position may appear at the time of hearing in person or by his Counsel for that purpose; and a copy of the Position will be furnished by the undersigned to any creditor or contributory of the said Company requesting and on payment of the regulated charge for the same.

RUBEN WATSON & CO.,  
Solicitors for the Petitioner,  
22, Quince Street,  
London W1R 8JU.

NOTE.—Any person who intends to appear on the hearing of the said Position must serve on or send by post to the above-named, notice in writing of his intention so to do. The notice must state the name and address of the person or firm, or his or their solicitor (if any), and must be served on, if posted, must be sent by post in sufficient time to reach the above-named not later than four o'clock in the afternoon of 19th day of October 1978.

## CLUBS

CARROLL, 88 Dore Street, London, W. NEW STRIPPER & LAUNCHING THE GREAT BRITISH STRIP SHOW at Marlborough and 4 Ave. Mon-Fri. Closed Saturdays. 01-437 648



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**KENNING MOTOR GROUP**



Head Office: Manor Offices, Old Road, Chesterfield. Telephone: 77241.

011-11111111

For list of plants







# Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## PHOTOGRAPHY

### Focuses camera by sound

PRESENTED TO European professionals at the recent Photokina show in Germany, an ultrasonic automatic focusing system on the SX-70 Land camera is believed to be unique.

The echo-ranging unit focuses the camera automatically in fractions of a second and determines focus distance by measuring the time it takes for sound to travel from the camera to the subject and back again.

This automatic focusing system is much faster and more accurate than conventional manual focus. In any light level, including total darkness, the camera responds in milliseconds, guaranteeing sharp focus instantly and automatically.

Ultrasonic ranging is controlled by five primary elements—a transducer, a crystal oscillator, a detector, an accumulator and the focus motor. These drive the lens from its park position, near infinity.

The lens is coupled to a monitoring system—a disc with slots geared to the lens—sending counts corresponding to the 128 positions of the accumulator. The lens rotation fills the balance of the empty positions in the accumulator. When the stop signal is received by the accumulator, the focus motor starts to drive the lens from its park position, near infinity.

The heart of this new ranging system is an electrostatic transducer which acts as both a transmitter and a receiver for the ultrasonic waves emitted and received.

This consists of a metallic back plate over which a thin gold-coated plastic foil is stretched. The stretched foil is the moving diaphragm which transforms electrical energy into sound waves and sound waves back into electrical energy. It emits an inaudible sound or "chirp" only

a millisecond long. Each chirp consists of four ultrasonic frequencies of 50kHz, 57kHz, 53kHz and 50kHz.

The new SX-70 which takes colour shots at one every 1/3 seconds has a preview stage built into the electronic trigger allowing the photographer to see, if he desires, his composed image in clear focus through the single lens reflex viewfinder before actually taking the picture. When the electronic trigger is fully depressed, the transducer as "transmitter" simultaneously sends the four frequency chirp which an electronic clock begins counting.

The clock, a high-frequency crystal oscillator, is the key to the accuracy of the ultrasonic echo ranging. It times the distance measurement of the "chirp".

After the pulses have been sent, the transducer reads itself to become the receiver for the returning "echo". Simultaneously, the detector waits to signal the counter to stop upon receipt of the first sound.

Once the stop signal has been received, the travel time of the chirp has been determined. If the subject is close to the lens, the travel time is short and the accumulator will only fill a few positions. If the subject is distant, the accumulator will fill more positions. When the stop signal is received by the accumulator, the focus motor starts to drive the lens from its park position, near infinity.

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returns the lens to its park position.

For full manual focus operation, a switch disengages the automatic focusing capability, allowing the photographer to focus the camera manually.

More from Polaroid (UK), Ashley Road, St Albans, Herts AL1 5PR; St Albans 58181.

### Cameras to fill the gap

TWO REPROMASTER cameras have been added to the three already in the Copyrapid range of equipment for print preparation manufactured by Agfa-Gevaert, 27, Great West Road, Brentford, Middlesex (01-890 2131).

Offered as a launching pad for the professional taking his first step towards expertise in the field, particularly someone who does not produce a large volume of reprographic work, but is desirous of top quality, is the 500. This takes up a floor area of about 80 x 140 cm and has a fixed working height of 110 cm.

Its dimensions, says the company, are designed to give the best in line and screen work even in the smallest darkroom, and prove razor-sharp, accurate reproductions.

Intending to fill out the top

## OFFICE EQUIPMENT

### Texas slims its calculators

TEXAS Instruments 1700 Series slimline calculators include three models, from a five-function calculator in a "pencil" format to a six-function calculator/clock with stopwatch and alarm. All of them have

The TI-1700 DataClip is little more than a pen and only 0.8 cm, and is supplied in a

end of the range is the 1,000 process camera whose copyboard can take flat artwork up to 48 cm by 66 cm, or transparent materials up to 40 cm by 50 cm with a back light.

An additional feature is the open-sided copyboard area, allowing reproduction from originals much bigger than the copyboard itself. The latter is also spring-loaded to ensure that the thickest artwork is automatically brought into sharp focus.

The electronics here provide automatic exposure control which automatically compensates for ambient light and voltage variations giving the exposure time on a three-digit display. Sizing and focusing are assisted by mechanical linear indicator scales illuminated to show which of the two lenses (150 mm or 210 mm) is in use at the time.

Changing the lens after setting up an exposure automatically sets the new exposure time required, and the new figure is shown immediately on the digital display.

The reprographic products division of the company manufactures and distributes microfilm and COM systems, plain paper and office copiers, process cameras, platemaking equipment and materials graphic arts film and allied processing equipment, and identity card systems. The last is known as AGISS and is already in use for driving licences by the Norwegian Government.

## OFFICE EQUIPMENT

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The TI-1700 DataClip is little more than a pen and only 0.8 cm, and is supplied in a

wallet folder with notepad and pockets for business cards. A square-root function is included, as well as the five basic functions and a four-key memory. Battery life is typically 2,000 hours (equivalent to up to seven years normal use).

The TI-1700 DataClip combines the functions of a calculator, alarm clock and stopwatch in a unit measuring 13.5 x 6.9 x 0.8 cm and weighing 90 g. It features the same six functions as the TI-1700, with the addition of a display showing time, day, date, and AM/PM. A built-in alarm can be set to any hour and minute, and the stopwatch mode allows elapsed times to be measured to an accuracy of 0.1 sec. The TI-1700 will operate for over one year on a single set of batteries.

Texas Instruments, European Consumer Division, Manton or Lane, Bedford, MK41 7PA. 0234 67466.

## RESEARCH

### Highly accurate analysis

GAS chromatography, one of the chemist's most powerful techniques for separating mixtures of organic compounds, will become even more useful as a result of work at Argonne National Laboratory, recognised by a 1978 1B-100 Award.

The Argonne invention, called the GC (gas chromatograph) Cryocollector, is a new means of gathering samples from a gas chromatograph and preserving them for analysis by means of infrared spectroscopy.

In most research today, infrared spectroscopy is not used to analyse compounds separated

by gas chromatography because the samples are too meagre for infrared spectroscopy to be effective. The GC Cryocollector, however, promises to change this.

A gas chromatograph is essentially a long column packed with an absorbing material. A mixture of organic compounds is vaporised and forced through the column in a stream of inert gas. Because different compounds elute at different degrees of toxicity, the constituent compounds come out of the column one at a time.

The Cryocollector goes to work as the compounds come out of

the column, freezing each sample in a crystal of argon, an inert element, on the surface of a mirror at about 10 degrees Kelvin. Each molecule of the sample is held in a shroud of frozen argon. Because it retains its original shape and does not interact with its fellow molecules, it produces an extremely well defined spectrum.

It also has other advantages over conventional methods for preserving gas chromatograph samples for infrared spectroscopy. These can collect only one sample at a time and can preserve it only a few seconds or minutes, but the new unit can gather up to 32 samples and preserve them for hours or days.

Argonne Laboratory, Illinois 60439, U.S.

## SERVICES

### Deals with dirty discs

THE COST of replacing lost data from a contaminated disc Randomer equipment or even repairing damaged equipment (caused, for example by head-crashes), can be considerable. A disc-pack cleaning service now available in the UK is said to offer a more economic alternative.

The cleaning cost is between £3.00 and £5.21 per pack, and the service, which includes a thorough inspection of the pack, is carried out on-site by trained

engineers using portable Randomer equipment.

It is not necessary to dismantle the disc-pack before cleaning with the solvent which is harmless to disc surfaces, and the entire process, including inspection, should last only about 15 minutes says J. M. Magnetic Products, Victoria Lane, High Street, Baiton, Herts EN9 5UN (01-440 9426).

## SERVICES

### Platform has long reach

SAID TO give the highest reach—12 metres—from a unit mounted on a transit type chassis manufactured in Britain, is a work access platform from Hy-Ryder, Manlift House, Crabtree Manorway, Belvedere, Kent DA17 6AB (Brith 47721).

This sort of stretch would hitherto have been achieved from a unit mounted on, say, a 3 ton lorry, says the maker. Called the B-12 it will rapidly and safely raise 180 kg of men and materials on a 900 x 600 mm enclosed platform, to complete a wide variety of jobs in high, inaccessible areas.

It is said to be particularly suitable for external erection and general maintenance and painting work around a manufacturing or general building complex, or for a wide range of local authority work.

## HANDLING

### Platform has long reach

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## SECURITY

### Penetrating alarm

A SIREN capable of generating sound levels up to 100dB(A) is built into a device called Audilarm introduced by Safety Technology, Gresham House, Twickenham Road, Feltham, Middlesex TW19 6BA (01-894 5511).

The sound may be either a continuous 2.5kHz tone or a 2.5 to 3.0kHz sweep at nine times per second, according to choice made by selecting polarity during installation.

Each alarm is said to be ruggedly constructed from durable plastic with a solid state circuit re-calculated to give added protection.

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## PROCESSES

### Profiling by laser

PLASCUT, early operators in the commercial use of laser and plasma profiling, have moved into system design and manufacture with the formation of Plascut Advanced Systems, based in the Sheffield area.

It will manufacture custom-built laser, plasma-arc and similar advanced profiling equipment employing the latest computer numerical control and line-following control techniques. The company has won four orders for laser profiling systems, the first of which is for the packaging industry.

It will also handle the future development of the group's all-British plasma-arc cutting system, the PE50.

Plascut, 7, Moorgate Road, Rotherham, Yorks S60 2EG. 0709 73531.

## Pumps paint to sprayers

A HIGH pressure pump for two spray guns has been introduced by Atlas Copco (GB), PO Box 79, Swallowdale Lane, Hemel Hempstead, Herts, HP2 7TH.

Called the Ecco Hydric 12G it is described as a mobile high capacity pump whose pressure ratio is sufficient to allow long hoses to be used even with thick paints. A low piston speed keeps wear to a minimum.

It is supplied with a large air preparation unit, pulsation damper with two connections for spray guns, a suction hose fitted with a filter, an earthing device and a lifting eyelet for a crane hoist.

Because of its sturdy construction it is suggested for use by contractors and shipyards and in tough environments.

## CONFERENCES

### Down to the sea

TWO CONFERENCES taking place in the RAI, Amsterdam, during this year's Europort Exhibition, are "Naval Construction and Equipment" (November 14-16) and "Small Crafts" (November 17).

Conference programmes and further information are available from Expo Travel and Conferences BV, Waalhaven 2244, 3088 HJ Rotterdam, The Netherlands (0101 2996855).

## PERIPHERALS

### Cutting cost of terminals

THERE ARE many companies selling terminals and peripherals in Britain, at least several dozen, but BMS Terminals is the first company to offer an advisory and rental service for such equipment, although this sector of the market is probably the fastest-growing in computing.

This new venture, which has no link with any of the several hundred manufacturers of equipment, has the backing of the London merchant bankers Keyser Ullmann in its plans to offer rental services for perfectly good but under-used equipment, which can be short as one month — to end with a crisis, or allow evaluation prior to long-term use.

Primary targets will be the service bureaux and their customers as well as large companies currently using time-sharing networks.

BMS will also work with manufacturers and agents involved in Byfleet, Surrey, KT14 6DA, the peripheral worlds who do not

want to become involved in the intricacies of the rental market.

Another area will be that of the large company which is planning to set up a telecommunications network for information handling within its own grouping of factories and offices but wishes to avoid the high capital expenditure multiple terminal installations can involve.

Apart from this, BMS has considerable expertise in word processing and is prepared to provide its support to would-be users who, as a present, fear the effects of rapid obsolescence. Because of the long experience of the company's principals in bureau work or in manufacturing, BMS claims to have unique expertise in the field it has chosen.

Further details of the service from BMS Terminals, Aldwych House, Malet Street, London WC2E 7AF, Surrey, KT14 6DA, the peripheral worlds who do not

# MANAGEMENT IS THE NAME OF THE GAME

Sponsored by the Financial Times.

The Institute of Chartered Accountants in England and Wales, International Computers Limited in association with the Institute of Directors and the Confederation of British Industry

Keeping a business mind sharp and supple means regular work-outs. In the past nine years 45,000 people in the UK have found that the National Management Game has the enjoyment, the fascination and the competitive thrills of other intellectual games, and then more.

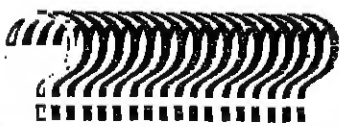
More mind bending and stretching. Training more effectively the faculties that give mastery of business strategy. For the Management Game throws the participating teams into complex, boardroom situations in which marketing and production decisions have to be made, which are then evaluated by a computer. The highest net profit is the target.

Prizes amount to over £5,000 in value.

The first prize will be £2,000 plus admission to the European Management Game Final in Paris in September, 1979. There will also be, for the first time, cash prizes for the second, third and fourth places, and silver "Armada Dishes" for all finalists. The presentation will be in London in July 1979. Free travel and accommodation will be arranged for teams in both British and European finals.

For full details, telephone the National Management Game Administrator, Jack Layzell, on 01 242 7806, or complete the coupon below. Entries must be received by November 6, 1978.

## National Management Game 1979



Prizes worth over **£5000**

including cash prizes for all finalists.

To the National Management Game Administrator, International Computers Ltd., Victoria House, Southampton Row, London WC1B 4EJ. Telephone: 01-242 7806.

I enclose the entry fee of £60 incl. VAT ☐

Please send an entry form and full details of the 1979 NMG ☐

Please tick boxes as appropriate

Name   
Address

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## AVIS

AUX CLIENTS CORRESPONDANTS

DEBITEURS CREANCIERS DE LA BANQUE

POUR LE COMMERCE CONTINENTAL — GENEVE

La Banque Occidentale pour l'Industrie et le Commerce (Suisse), annonce l'ouverture de ses guichets, 15-17 Quai des Bergues à Genève.

Conformément à un accord conclu le 2 Aout 1978 avec la Banque pour le Commerce Continental, la Banque Occidentale pour l'Industrie et le Commerce (Suisse), reprend, à partir du 1er Octobre 1978, la majeure partie des éléments d'actif et de passif ainsi que les dossiers titres et certains engagements hors bilan de la Banque pour le Commerce Continental et ce dans le respect des conventions existant entre la Banque pour le Commerce Continental et les clients, correspondants, débiteurs et créanciers repris.

Tous les clients, débiteurs et créanciers de la Banque pour le Commerce Continental repris par la Banque Occidentale pour l'Industrie et le Commerce (Suisse), sont avisés individuellement par cet établissement, dans les conditions habituelles de leurs rapports avec la Banque pour le Commerce Continental.

Banque Occidentale pour l'Industrie et le Commerce  
Genève, le 30 Septembre 1978

La Banque pour le Commerce Continental annonce qu'à compter du 30 Septembre 1978, elle cesse toute activité bancaire. Elle approuve pleinement le contenu du communiqué publié ci-dessus par la Banque Occidentale pour l'Industrie et le Commerce (Suisse).

BANQUE POUR LE COMMERCE CONTINENTAL  
Genève, le 30 Septembre 1978

## CONTRACTS AND TENDERS

### AVIS D'APPEL D'OFFRES

Appel à la concurrence relatif à la PRESELECTION DES ENTREPRISES admises à participer à

L'APPEL D'OFFRES RESTREINT qui sera lancé ultérieurement pour l'exécution des TRAVAUX DE CONSTRUCTION DE L'AUTOROUTE DAKAR-THIES

Les travaux seront exécutés en préfinancement partiel par l'entreprise adjudicataire qui s'engage à mettre en place le complément au financement assuré par le Sénégal et ses sources de crédits.

Le descriptif des travaux ainsi que les documents à joindre à la demande de présélection sont à demander à la:

DIRECTION DES ETUDES ET DE LA PROGRAMMATION  
B.P. 41 - DAKAR (Sénégal)

Les candidatures devront parvenir à l'adresse suivante:

DIRECTION DES TRAVAUX PUBLICS  
B.P. 240 - DAKAR (Sénégal)

au plus tard le 5 Décembre 1978 - 18 heures locales.

## NOTICE

By this means it is hereby announced to all interested parties that the date of submission of prequalification documents for public bid 535-79, Civil Works 1 (Dam, Spillway and Diversion Works), corresponding to Fortuna Project Development has been postponed from September 30, 1978, to October 30, 1978.

## TENDER FOR BENSO OIL PALM PROJECT

UK/GHANA GOVERNMENT LOAN AGREEMENT  
The Ghana Supply Commission invites tenders for the supply of materials for the construction of the Benso oil palm factory to be built at Benso in the Western Region of Ghana. Interested manufacturers, suppliers, etc., of such building materials can obtain tender documents for a non-refundable fee of £100.00 from the Purchasing Liaison Officer, Ghana Supply Commission, 38-39, Berners Street, London W1P 8LP. Tender documents should reach the Purchasing Liaison Officer, on or before 3.00 pm on November 21, 1978.

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# Building and Civil Engineering

## £16½m motorway for Wales

THE Cementation-Costain Joint Venture has won contracts for the M4 motorway, Pencoyd to Stormy Down section, worth £16.5m. Work will start in November and take two years to complete.

The work calls for 14km of dual three-lane carriageway with hard shoulders and includes 17 bridges, culverts and a pedestrian subway.

Considerable drainage work and diversion of several streams will have to be undertaken. Earthworks will be extensive and involve excavation of 2.7m cubic metres.

Consulting engineers are Freeman Fox and Partners.

## £2m award to Mears

TWO CONTRACTS, together valued at over £2m, have been awarded to Mears Construction. One, worth £1.1m, awarded by the Secretary of State for Wales,

involves the construction of 11km of single carriageway road and the importation of 230,000 cubic metres of fill material to form a new embankment on the main A40 trunk road at the Pont Lloerig-Black Bridge Diversion in Whitland.

Also included is the construction of two bridges, one over the main London-Fishguard railway line and the second over the Afon Taf River.

The second contract, awarded by the Grosvenor Housing Society is valued at over £1m and is for the construction of seven blocks of terraced houses and flats at St. Helens, Lancashire.

## £3m road project

A CONTRACT to rebuild the A406 North Circular Road intersection above the A40 Western Avenue underpass at Hanger Lane, Ealing, London, has been awarded by the Department of Transport to John Mowlem.

## New town in Wiltshire

HOMES IN large numbers are to be built in a project which will expand over the next five years into a new garden town on a site to the west of Swindon, following a sod-cutting ceremony which took place last week.

Major participants in the construction consortium are Costain Homes, Barratt Developments and Edwin H. Bradley and Sons and the name for the new town which they will ultimately create is Westlea Down.

The consortium has put a value of £60m on the project as a minimum figure. It could go to as much as £75m.

Co-ordination is in the hands of a Bradley associate company - Bradley Planning Services. Its task will be a vital one since the intention is to build between 400 and 500 homes a year for the next five years with an ultimate target of some 4,500 homes.

But apart from this, it will be essential to phase in many other types of activity since, inter alia, the 250 acres, set aside for dwellings, there are 71 acres for industrial use, 44 for schools, 5 for a district centre (to include shops) and 57 acres for woodland and open spaces.

The figure of £60m breaks down roughly into £40m for housing at the planned annual rate of 400 to 500 units and with 50 a year as a minimum output, 9m for building industrial

premises and £11m for the land. These figures are already being revised upwards - land apart - and could rise to something of the order of £75m by the end of 1983.

Each of the home building groups - Bradley, Barratt and Costain - will buy land from Bradley Planning Services on which they will build their full range of homes, according to demand.

It is anticipated that the housing venture will be largely self-financing. Meanwhile, a target of 1m square feet of industrial space is being aimed for.

At present, Bradley is laying some 3.2km of distributor roads and drains. House building will start after the turn of the year and first occupancy is scheduled for next summer.

The district centre is expected to be partly by use by 1980, and the first industrial units by January of that year.

These moves, follow on the release by the Secretary of State for the Environment in January of what then was the largest area of land granted planning permission for some years. During spring and summer this year, a master plan for the new garden town was prepared by Bradley Planning Services in conjunction with the local authority, Thamesdown.

It was adopted by the Wiltshire County Council Planning Sub-Committee in September.

The two-year project, which will cost £3m, involves the reconstruction of the present road system above the underpass and adjacent T-junction of the A405 Hanger Lane with the A406. Included will be a 12.3 acre roundabout. In addition there will be an extensive system of underground pedestrian subways connecting with Hanger Lane underground station, which will become the centre of the new roundabout.

One section of the roundabout will cross over the railway and a station platform on a 25.6 metre span bridge using 58 tonnes precast, prestressed concrete beams.

Consulting engineers are Husband and Company. Work is about to start.

## Irrigation projects in Indonesia

MORE WORK is coming from Indonesia to Cambridge consulting engineers Sir M. MacDonald and Partners.

Last week it was announced that in the Kediri district of East Java are to supervise the drilling and testing of new wells for the irrigation of 40,000 hectares. This follows the approval of £1.5m grant aid by the British Government, to the Indonesian Ministry of Agriculture for further development of a project initiated in 1972.

In the Kali Progo irrigation project in Central Java, MacDonald has been appointed for the design and supervision of a construction of a system of irrigation

canals and weirs to augment an earlier project for the renewal and renovation of an old canal system, financed by the British Ministry of Overseas Development.

The appointment follows the grant of a World Bank loan of the order of 10,000m Indonesian Rupiah. This work, which will be carried out jointly with the Indonesian Government, is to be started soon and is to be completed in about 31 years.

The latest job in the Lodoyo-Tubungagung tract of East Java, where MacDonald has been engaged, since 1975, in the design of a major canal system, is for design and supervision of construction of the second phase of the project and for testing the first phase, recently completed.

Work has started and, as in the new Kediri and Kali Progo appointments, Hunting Technical Services is assisting MacDonald with hydro-geological surveys and agricultural planning.

In East Java, MacDonald has been appointed to assist in the introduction of revised operation and maintenance procedures for 60,000 hectares of existing irrigation systems.

## M20 plan in Kent

TENDERS BY Dowsett Engineering Construction to a value of just under £15m have been accepted by the DoT in respect of the 12.8 km stretch of the M20 motorway between Ashford and Seelridge, Kent.

The route will start as an interchange west of Ashford and run south-east along the line of the existing Ashford-by-pass from the A26 to Willenborough.

Work on the final link in this important link with Europe, from Ashford to Maidstone, will start in 1979-80.

## £11m Wimpey awards

THREE CONTRACTS totalling more than £11m have been won by George Wimpey (Caribbean), the largest being for the Ministry of Housing, Government of Trinidad and Tobago, for 350 houses at a cost of £8m. The other two include work for Ameron Trinidad Oil Company and the Trinidad and Tobago Telephone Company.

Contracts in Toronto are valued at more than £2.5m. The largest, in excess of £1m, is for the development of a private estate at Brampton, Ontario.

The provision of services and maintenance development for "Happyness Properties" at Agincourt, Ontario, is valued at \$900,000, and a third contract

for £730,000 is for provision of services and site preparation of an industrial undertaking at the City of Mississauga.

Work at home for the Guinness Trust exceeds £1.4m for the construction of dwellings at Ridgeway, Plympton, Plymouth.

The largest of all recently won awards is worth over £4m. The company will build 350 local authority houses at Thornhill, Forres, at a cost of £4.1m, for Moray District Council, under its no-bid technique of construction in a 21-month contract, due to start any moment now.

A further contract for £240,000 is for a single-storey warehouse and office, to be built on the Wimpey portion of the Altens Industrial Estate, Aberdeen.

## INDUSTRIAL BUILDING

### Simonbuild busy on factories

TWO CONTRACTS for projects at Skelmersdale, Lancs., have been won by Simonbuild. One is for three pairs of semi-detached factories for the Development Corporation. Value of the contract is £825,000. The other, worth £215,000, is for a factory and office extension for Polythene Drums (Lancashire).

An order has been placed by E. Fogarty, Boston, Lincs., for an extension to its manufacturing unit which was built by Simonbuild five years ago (£208,000) and for Warrington Development Corporation, Simonbuild is constructing 16 single-storey, steel-framed advance industrial units in two separate blocks under a contract worth £582,000.

The two-storey houses and three-storey flats will be of traditional brick and blockwork cavity wall on concrete foundations, with tiled pitched roofs. Work is to start in early October and is due for completion by the spring of 1981.

Architects are The John Floyd Partnership of Folkestone.

## £13.8m Laing awards

JOHN LAING CONSTRUCTION has been awarded a £10m contract, by Leyland Vehicles, the truck and bus company in the BL Group, for the erection of a workshop and technical buildings.

Laing says the project is the largest single contract placed in the £22m first phase of the £33m programme to build the facility on a 150-acre site on the Moss Side Industrial Estate near Leyland, Lancs.

Work has already started on the contract which includes the construction of a 56,000-sq-ft test building, a 40,000-sq-ft workshop and a 43,000-sq-ft link block, for completion within two years. Work on the installation of vehicle test tracks at the site is being carried out by a separate contractor.

The workshop and test building will be steel-framed with PVC and brickwork cladding and next month.

## £1.2m job on power station site

HIGGS AND HILL NORTHERN has been awarded a £1.2m contract by the Central Electricity Generating Board for the refurbishment of prefabricated buildings in Selby, Yorkshire.

Buildings being modernised include the residential hostel, site office and canteen. The refurbishment project is part of a plan to improve the working environment for employees on the Drax B power station contract.

Architects are Clifford Tee and Gale.

metal roof decking. The link building will have a concrete encased steel frame with facing brickwork and metal roof decking.

Architects for the project are Fairhursts, of Manchester.

Down in the south in Canterbury, Kent, Laing has won a £3.8m contract to build 191 houses and 125 flats for the World of Property Housing Trust Housing Association on a disused nursery site at Forty Acres Road. The City of Canterbury is providing the funds for the building project.

The two-storey houses and three-storey flats will be of traditional brick and blockwork cavity wall on concrete foundations, with tiled pitched roofs. Work is to start in early October and is due for completion by the spring of 1981.

Architects are The John Floyd Partnership of Folkestone.

The building will occupy a site on the water meadows between Cullum Road and the river Linnet and the steel-frame, single-storey structure will extend over a floor area of 2,500 square metres. It will be clad externally with profiled metal sheeting.

External works will include a service road, loading and unloading yards and, in the initial stages of the contract, a Bailey bridge will be erected to provide access across the river Linnet. Total value of the contract is about £1.4m.

Pilot works have already begun on site and the building is scheduled for completion in the summer of 1981. Architects are Michael Hopkins.

## Factories in Wales

THE WELSH Development Agency has awarded contracts totalling about £2m for the construction of 16 advance factories in the Blaenau Gwent area.

Biggest contract is for two 60,000 sq. ft. factories at the 200-acre Rassau Industrial Estate which is being opened up by the Agency as part of a drive to attract fresh industry to the area following the shutdown of steelmaking at Ebbw Vale steelworks.

The £1.2m contract has been awarded to R. M. Douglas Construction and work is due to start this week. At the same time, work will start on eight 5,000 sq ft units at Rassau under a £445,000 contract to be carried out by Tarmac Construction.

Meanwhile, the Agency is continuing to develop factories on the Tarnafnach Industrial Estate where, under a £333,600 contract, Holland, Hannon & Cubitts, will build six 5,000 sq ft units. The work is due to start next month.

Work HAS been started on a £1.4m spare parts factory for Leyland Vehicles at Chorley, Lancs.

The factory, covering 120,000 sq ft, will stand on a 7.5 acre site at Common Bank Industrial Estate within two miles of the main Leyland complex. It is

Finally, a £316,900 contract for the building of a 24,500 sq ft extension to the offices and production area of the Grundy Auto Products factory at Tarnafnach has been awarded to Shepherd Construction.

## Beer cask filling plant

BREWERS Greene King and Sons have appointed Bovis Construction as managing contractor for its new draught beer facility at Bury St. Edmunds, Suffolk.

The building will occupy a site on the water meadows between Cullum Road and the river Linnet and the steel-frame, single-storey structure will extend over a floor area of 2,500 square metres. It will be clad externally with profiled metal sheeting.

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## Warehouses in Glasgow

GILBERT ASH SCOTLAND, a Bovis company, has been awarded a contract for three warehouses in Scotland Street, Glasgow, by Commercial Union Properties, a subsidiary of Commercial Union Assurance Company.

The warehouse will have steel frames with vinyl steel cladding with an insulated plasterboard lining and a power floated concrete floor. Total area involved is just over 5,500 square metres, the value of the contract is £824,000 and the project will be completed in 42 weeks.

This latest job brings the total value of factories and warehouses won by Gilbert Ash in Scotland so far this year to over £21m. Included are projects for Brown and Root (UK), Town Centre Enterprises and Scottish Equitable.

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## IN BRIEF

Arabian Marketing Research and Construction News are jointly arranging a two-day conference (October 18-19) in London to discuss building and civil engineering problems and prospects in the Middle East.

Details from Northwood Conferences / AMR, Northwood House, 93-99 Goswell Road, London EC1V 7QA.

Dearborn Chemical is to invest over £800,000 on a new plant at Widnes, Lancs.

Ocean Research Equipment Inc, an American seabed survey equipment supplier, has formed a subsidiary, Ocean Research Equipment, to handle sales and servicing of its equipment in the UK and Eire.

Tarmac is building seven factory units at Horton Wood a 272-acre industrial estate at Telford, Shropshire under a £1.3m contract awarded by the Development Corporation.

Under a mechanical services contract valued at £500,000, Haden Young is to install air-conditioning and heating services to No 3 St James's Square, SW1, former London headquarters of the Clerical Medical and General Life Assurance Society.

Oscar Faber and Partners have been appointed by the North-West Regional Health Authority to design the mechanical and electrical services for the first stage of the new South Trafford Hospital in Manchester.

This phase of construction is expected to cost about £8m with services costing in the region of £21m and will provide about 230 beds and a number of operating theatres.

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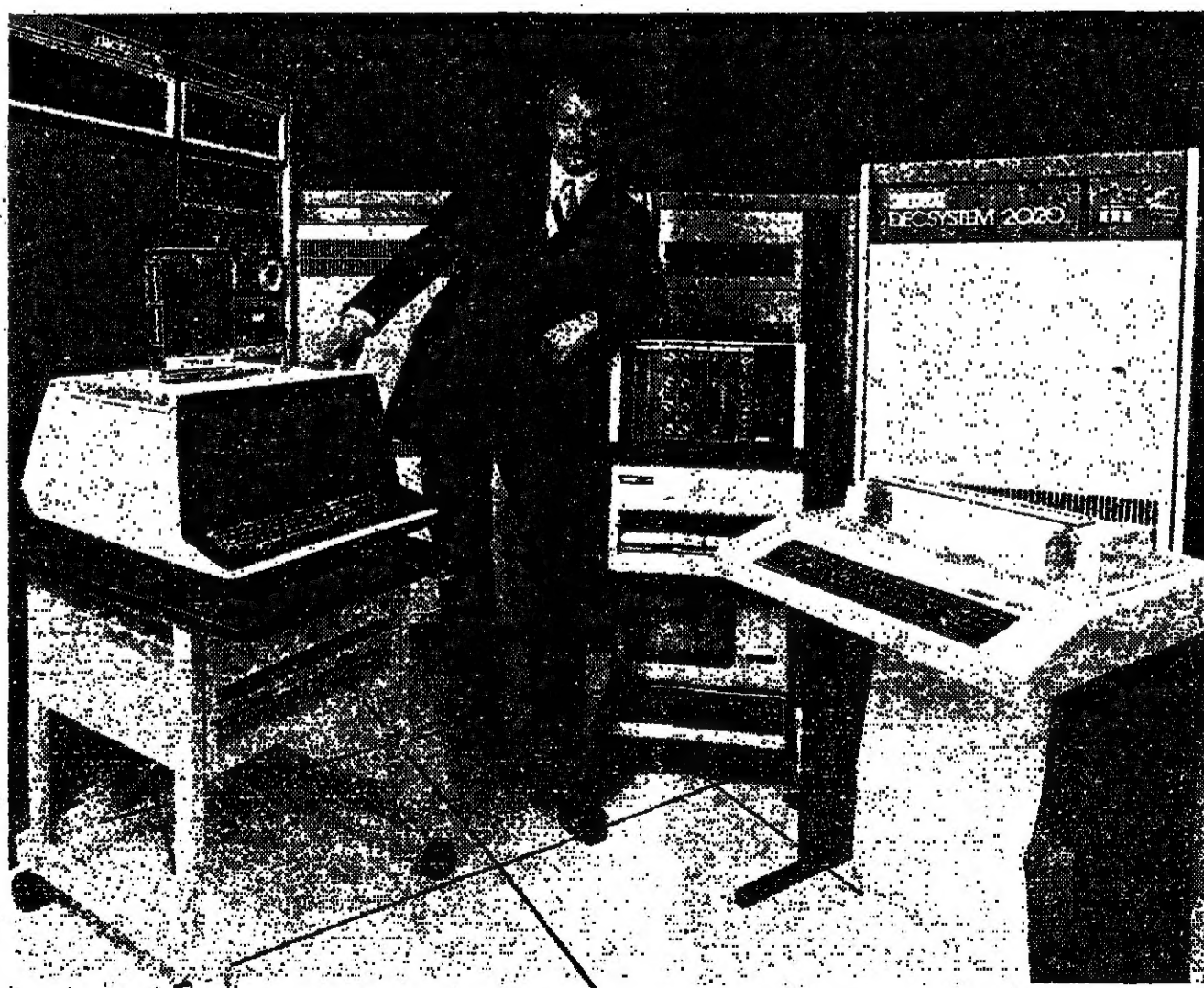
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# The Executive's and Office World

EDITED BY CHRISTOPHER LORENZ

## EXECUTIVE HEALTH

BY DR. DAVID CARRICK

## Sore head shock brings 'cautious chemist' call



... the small chemist is being destroyed ...

I WAS somewhat surprised when a girl came to seek my advice some time ago. Daughter of a City man, she was pretty and expensively dressed. Nowadays it is rare for girls to wear hats, except at weddings, but this lass was swathed in a type of turban.

She unwound the garment and it became clear that it was not there for ornament, more for disguise. As this was prior to the punk rock era, the bizarre state of her hair disturbed me. I cannot describe the style, but if one can imagine a Cairn terrier that had fallen into a rainwater and then been subjected to blasts from an erratic paint-sprayer, some faint appreciation of the vision may filter into the imagination.

And it was about this devastated mop that the girl sought my assistance. Nothing short of six months would have helped the hair, but one of her complaints was that her whole head was sore, and when I gingerly delved into the ravaged crop I found that the scalp beneath was angry, inflamed and weeping.

I asked her what sort of an accident she had had; and she became quite indignant. "None," she said. "I only tried to dye my hair to please my boyfriend. But I've lost him altogether." And more to the point, "And more to the point, he says I've caught the mange and he won't eat in the same room with me!"

I attempted to treat the condition and asked her if she would bring the remains of the dye (which she had bought at a supermarket) for my elucidation. So the next day she

brought in a little bottle which still contained a small quantity of dark fluid. But it was the label that interested me more. Three and a quarter inches long and one inch wide, it had printed on it which would make a miniature Victorian prayerbook seem to be as readable as a placard. With the aid of a powerful magnifying glass I made out the legend which, in parts, amazed me.

There were two paragraphs under "CAUTION." One warned that the preparation could cause "serious inflammation" of the skin in some persons, and suggested strongly that the fluid should only be used "in accordance with expert advice."

Now, serve-yourself stores are not notably rich in expert advisers, but as the girl had not even attempted to read the tiny words, the warning was lost on her.

The second "CAUTION" was even more disturbing. Having re-emphasised the first, it said that the user should try out preliminary tests "according to accompanying instructions" which the girl had lost. But it was the last, nearly invisible line that really shook me as it said the fluid must be kept away from the eyes as it "may cause blindness!"

Happily the girl had only burnt her scalp, which took no more than a fortnight to repair. But things might have been much worse.

Now it is true that the manufacturers had given their warnings quite properly but had failed to consider that the label, which evidently had been reduced from one intended for a supermarket, was difficult to

read; so they had not meant to mislead. Furthermore, sales of the product were probably intended for pharmacists and not to shops lacking in "experts." Many other cosmetic preparations are far less specific as to risks of allergies, etc., than this, and produce as much irritation to the wretched doctor trying to solve skin problems as they are grievous to the sufferers. Most give no hint of the ingredients whereas the most innocuous medicines must state these in full.

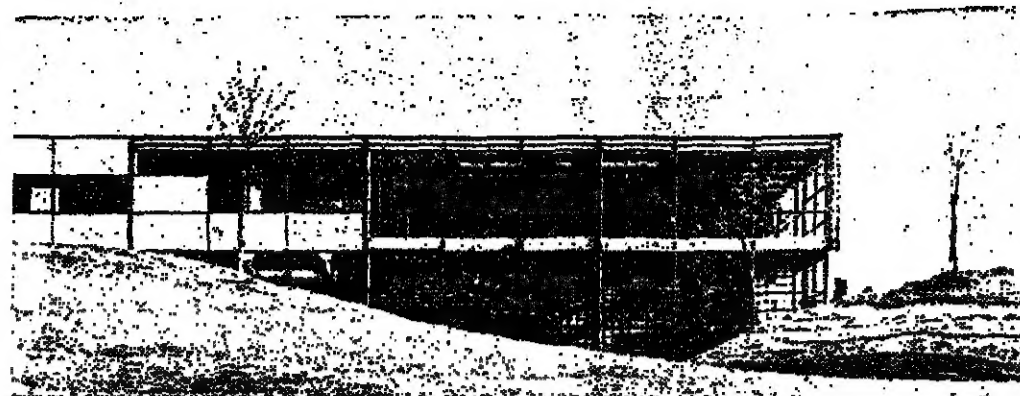
Bad as this may be, the sin would be far less if the sale of such preparations were to be restricted to chemists shops employing qualified pharmacists who are individuals of great ability and are as cautious as their responsible positions demand. Few know that, if a mistake is made in the dispensing of a prescription, even if it was initially made by the doctor, the blame and the penalty is laid at the door of the pharmacist.

Owing to the poor payment received by pharmacists from NHS prescriptions, and the competition by stores run by the totally unqualified, the small chemist is being destroyed; a recent estimate was that one pharmacy per day is closing down in this country.

Thus, unless action is taken to alter the present undesirable trend, more and more unqualified people will be taking money for potentially dangerous applications from those seeking to enhance their beauty, dangerously unaware that, instead, they may well be much harmed temporarily or for a very long time.

## Architecture: never mind the awards, does it really work?

Francis Duffy examines the lasting benefits of unusually close co-operation between client and architect in industrial building



Above: A landscaped setting for PA International's Patscentre near Royston. Below: The interior—'wearing well,' though not always used as the designers intended.



TO WIN an architectural award is a bit like winning the Miss World title. It's great at the time but all the plaques and certificates in the world cannot prevent the accelerating drift into oblivion of all those lovely details and cunningly contrived spatial effects.

You may shed a tear or two for the architects of an award-winning building but they are usually well launched into something new. It is easier to sympathise with their clients, who sometimes have to live with diminishing glory and an all too lasting monument.

Patscentre is not a bit like that. Certainly it is a building which has been highly praised and has won a Financial Times award for Industrial Building (in 1976). The difference is that Patscentre is something extremely rare—a building which has been shaped by the coincidence of an innovative client and a thinking architect who also happens to be a fine designer.

It is extremely important not to regard this building simply as one of those objects which architects like to admire in their glossy magazines. It wasn't built to be given an award; it was made to be used by people who know what they are doing.

### Scientists

How has it been used and how has the original design concept served the user?

Gordon Edge, the director of Patscentre, is quite clear about what he wanted from the building. The Centre—near Royston—is part of PA International, a major consultancy. The work of Patscentre (standing for PA Technology and Science centre) is the kind of product development in which complex problems are solved by scientists and engineers working closely together. As well as their own offices they use laboratories, workshops and drawing offices.

Had things taken their normal British course, no new building would have been built, no new thinking attempted. A large old country house full of pomp, barriers and had old ways would have been bought.

Instant polarisation would inevitably radiate from the fabric between senior management in big splendid rooms downstairs and junior staff in servants' quarters upstairs; between the electronic engineers in the East Wing and the chemists in the West Wing; between the offices in the big house and the laboratories at the back. When you buy a country house, you don't just buy square feet. You buy history; perhaps the wrong sort or simply more than you need. Edge wanted none of this.

A multi-disciplinary development group like Patscentre is perhaps less typical of present day bureaucratic structures than of the future. However, the very untypicality of its organisational requirements makes it much easier to relate them to the detailed design of the building than is the case with conventional offices.

Innovation depends upon knowing what is going on, and on pulling this information together. Choice may often play a part: an open office is one way of achieving this serendipity, since information is seen to be free to all and is readily available when needed.

An organisation made up of specialists in various fields working on several problems, sometimes in one team, sometimes in another, must be

flexible and yet must be managed tightly in case deadlines slip. Professional standing has to be reconciled with managerial authority in a matrix of staff and line functions.

To achieve all this, a highly flexible and egalitarian layout in which all workplaces are similar and interchangeable is a very sensible solution. Office work is one aspect of product development; laboratory work is another. No one can predict precisely what mixture of desk and laboratory work is appropriate for a particular project in its various stages.

The obvious solution, as at Patscentre, is not to separate laboratory and office, but to bring them under the same roof, not only that, but jammed right up against one another, separated only by glass. Some work requires contact, other problems need deep thought and privacy before they can be solved. At the centre, the solution is to provide open plan offices flanked by study rooms, where the door can be shut and peace ensured.

These are obvious examples, just the kind of thing a sensible manager would request and a competent architect would provide. Or so you might think, until you realise just how rare and special Patscentre is—a building in which a consistent

effort has been made to create an environment in which everything contributes to flexibility and innovation.

So it is hardly surprising when you see the building for the first time—a sharply detailed glass box by day, or a luminous open grid at night—that it looks fresh and new. But is it the building for the job? Does it really meet its objectives?

The simple, rectangular building is certainly a very efficient response to functional requirements. But buildings also work on another level—they transmit messages about management intentions; and it is at this level that the real success of Patscentre is apparent.

Buildings exist, in use, as architectural beauty, unless they are meaningless. Not only are they functional devices which can be planned well or ineptly, they are also a means of expressing what matters to staff and to the outside world. But most importantly they are in use for very long periods and must be able to adapt and change their tune.

Patscentre was precisely designed in the first place to be open and intelligent, brief is still very young, but every sign of being able to change better than most new buildings with problems in its infancy. Despite the fact that some aspects of adaptability have been exaggerated while others have been understated—such as the need for flexible storage and desk space—it is better to keep on winning than to be a beauty queen just once. Perhaps there should be a Financial Times award for buildings in use.

He will be talking on, among

other things, whether some management styles are more effective than others and training and development strategies required for more effective management.

Details of the conference will be held on October 12 and 13 (price £185) from the organisers: Charles Margerison, Professor of Management Development at Cranfield, Bedfordshire.

THE LEVENDARY Professor Rensis Lickert is coming to Britain later this month to talk on managerial styles and leadership behaviour. The professor will be leading the second day of a two-day conference at Cranfield School of Management on improving organisational effectiveness.

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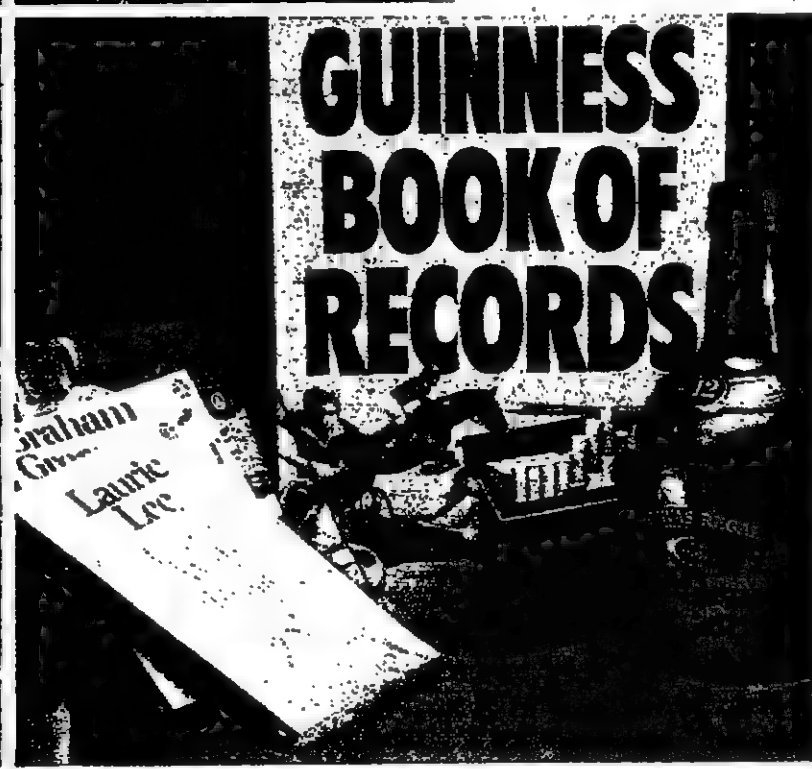


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## LOMBARD

## Unbelievers and enthusiasts

BY PETER RIDDELL in Washington

DURING A WEEK at the International Monetary Fund meeting in Washington it has been hard to find anyone who is enthusiastic about the proposed European Monetary System and equally hard to find anyone who doubts that a scheme of some kind will come into operation next year. The prevailing mood was best summed up by a central bank governor from a country in the present European joint float, the snake. Looking even more weary than usual, he remarked on his sense of déjà vu about the proposals he had seen it all before in the early 1970s.

The scepticism has led to all kinds of conspiracy theories about the motives of the participants. German bankers are suspected of wanting to fight a system as to be indispensable from the present snake—because of the fear of importing inflation—with no real desire for a fully-fledged EMS. At the same time, the sole French concern has been seen as the desire for at least a temporary period of currency stability next year because of the need to counter domestic inflationary pressures with the required support or the franc coming from Germany. All this has left the UK appearing almost as an injured innocent in a world of Continental Machiavellians.

## Commitment

There are, of course, enthusiasts for the proposals—mainly among political leaders rather than officials or bankers. The Franco-German accord cemented at Aachen reflected the strong political commitment of Chancellor Schmidt for President Giscard d'Estaing which is why the scheme will go ahead. And this view is shared by Mr. Callaghan, even though he has been a follower rather than a leader in the discussions. In considering the merits of the idea it would be wrong either to underestimate the political commitment at the top or the special motives of the strongest supporters and the scepticism of their opponents.

However, the very limited public debate in Britain about the proposals has already turned into yet another replay of familiar EEC arguments which have masked the distinctions of motives. The problem is that discussions have been undertaken by two overlapping groups: the European specialists, both at Brussels and in the Foreign Office, and the economists, in the Treasury and elsewhere; both these groups have exact and equally distinct counterparts in the Press.

The result is that two different approaches have emerged. The European specialists have argued that what matters is a broad-

brush view—Britain has suffered in the past from monetary instability and should not be left behind again. Accordingly, the UK should participate from the start in seeking to shape the scheme and should not worry too much about the finer technical points. The other view—that of the economic specialists—is that the whole issue of currency stabilisation should be judged not as a test of European commitment but on whether the scheme will help the UK economy. On this view, the nature of the proposals and the detailed terms do matter.

Britain's chances of influencing the system from the start have not necessarily been helped by its negotiating tactics of concentrating on details. At present, however, the scheme looks like being essentially a warred stake serving specific French and German interests. For all the talk by European specialists about the scope for a transfer of resources from richer to poorer countries and regions and the reform of the Common Agricultural Policy, there are scant signs of a serious interest on the Continent in changing these features of the Community.

Indeed, to make a currency stabilisation system work with the present economic diver-

gences in Europe would require a much larger transfer of resources and expenditure within the EEC than is ever realistically likely to be approved by the wealthier states, in particular the German taxpayer. So occasional devaluations may still appear as a simpler and more efficient means of adjustment between nations. Moreover, a workable system would require a more general co-ordination of economic and monetary policy towards common guidelines than is currently on the agenda.

## High parity

It is arguable that Britain should join EMS in order to work towards goals but it is an illusion to believe that this is what France and Germany have in mind. Britain may swallow its technical reservations and join the scheme on the grounds that it will allow countries to adjust their parties from time to time to reflect differences in economic performance. There is also the practical problem of whether Britain wishes to peg its rate at the present relatively high parity on whether the pound might be devalued on entry—hardly an attractive option just before an election. In these circumstances and given the motives of the participants, EMS appears less of a great leap forward for the European idea. The real question may be not whether the scheme goes ahead but how long before it collapses.

## THE WEEK IN THE COURTS

## Law services report spices new year talk

BY JUSTINIAN

THE PERENNIAL speculation about the opening of the new law year of what there is in store for the law has the added spice this year of the impending report of the Royal Commission on Legal Services. But the additional interest of changes attendant upon a general election is absent.

As the legal profession marches in procession today to Westminster Abbey, congregated en masse at the Lord Chancellor's "breakfast" (consisting of a rather indifferent glass of punch) and then moves on to the Law Courts in the Strand, the professional changes will be unusually subdued.

The postponement of the General Election has stripped the profession of its favourite guessing game about who would be the new Lord Chancellor and who, under a different administration, would fill the prize offices of Lord Chief Justice (were the present incumbent to resign, as has been mooted frequently in recent months) and of Attorney-General and Solicitor-General.

The vacation of two months has produced only one judicial appointment. The High Court judge assigned for the last 12 years to hear cases in the Admiralty Court, Mr. Justice Brandon, has earned his promotion to the Court of Appeal. His successor, Mr. Justice Sheen, is a well-known figure in Admiralty cases. That is space diet for the Temple gossipers.

## Inquiry

The usual ebullience of the legal profession has been less evident ever since early in 1976 when it learnt to accommodate itself to having the profession put under the microscope of a Royal Commission.

A public inquiry began into whether the profession should remain self-governing, what is the size of the cost of going to law, the division of the profession into barristers and solicitors, the monopoly of conveyancing of house purchases, the system of handling complaints against lawyers, and generally the education and training of lawyers and the quality of legal services. All these huge problems constituted a mammoth inquiry into the fundamental question whether the legal profession provides adequate services to the public.

For two years the Commission has heaved away at the deluge of the mass of paper submitted by way of evidence, and it has sat and heard witnesses in the early months of this year. Breathless, the Commissioners have resolved to call a halt to their protracted deliberations and have begun to write their report avoiding the pitfall of a definitive inquiry into every aspect of legal services.

For example, it will sidestep the issue of whether there should be a Ministry of Justice, instead of the existing disparate legal departments in all ministries as well as the Lord Chancellor's department and the Law Officers' department. The chairman has been saying that he wants the report written and signed by Christmas, which should mean publication some time before next Easter.

## Clean bill

Now that the report is imminent, the lawyers, as they go about their business on a new law year, await with the keenest anticipation their fate. By all accounts they are likely to emerge with a fairly clean bill of health. But even the patient who is told that he is generally well and healthy must know what parts of his anatomy could do with tuning up.

Lawyers have been traditionally the foremost, and almost exclusive, providers of legal services. A challenge to that traditional role, that makes them a powerful element in society, is taking place.

The Royal Commission will largely determine how far that movement will go in the near future. It will depend upon the kind of image the profession presented to the Commissioners. The public has always had a love-hate relationship with its lawyers. On the one hand they are seen as the target for much public abuse.

Since lawyers profit out of the miseries of others, without necessarily prescribing any remedy for their clients' conditions, they do not acquire the position of a doctor of medicine.

Their manner of conducting business often exacerbates conflict for their clients; they employ a technique that is remote from everyday language and be-

haviour; their skills are available only at heavy cost and they are traditionally supporters of the established system. Reform and change are not the hallmark of the lawyer.

On the other hand, they are generally respected as people of high intelligence and of integrity. While in this country they have not attained high public office with the frequency that is common in other Western countries, lawyers have a status in our society not far below that of clergymen and doctors.

And in society which sets great store by Government under the rule of law, the legal profession is expected to play a noble part in ensuring that the laws are made clearly and fairly.

Check

Indeed, they are seen as one of the main checks upon the arbitrary power of Government Ministers and civil servants. Whenever there is a scandalous public issue that calls for independent inquiry, the Government and Parliament consistently look to the judiciary and the legal profession to provide the membership of the inquiry body.

Who else but a leading Queen's Counsel would have been suitable to tackle the inquiry into the Rhodesian sanctions-busting allegations?

Most legal practitioners, however, whether in public service or in private practice, have devoted most, if not all, of their time to advising and acting for individual clients in traditional ways. They have not spent their time developing the availability and scope of legal advice.

But the last few years have at last awakened the profession to a new role for lawyers in a changing society. The practice of the law may hereafter never be quite the same again.

## Formula Three sponsor

FINANCIAL TIMES REPORTER

VANDERVELL PRODUCTS will sponsor the British Formula Three motor racing championship next year.

The series, organised by the British Racing Drivers' Club and the British Automobile Racing Club, will consist of 20 races. It will include the two British rounds of the European Formula Three championship.

Prize money will be £10,000 a round with £2,500 at the British Grand Prix round.

Vandervell has been closely associated with racing since the 1950s, and in 1968 Tony Vandervell won the world Formula One constructors' championship with his Vanwall team. Since then

the company has supplied bearings for racing engines, and 320 Grand Prix have been won using Vandervell bearings.

## Savings earn more interest

TWO improvements in National Savings terms have been introduced.

Money deposited in National Savings Bank investment accounts now earn interest of 9½ per cent. The maximum holding of index-linked National Savings Certificates retirement issue has been raised from £500 to £700.

## RUGBY BY PETER ROBERTS

## Argentine game moving towards world class

THE LIST of delegates to the Rugby Union Congress next week is proof enough of the spread of the game. A comprehensive programme on the structure of the game here, refereeing and practical sessions will give not only a deeper insight but also a wider knowledge for the delegates to take back home with them.

Argentina has experienced a remarkable explosion in the number of people playing.

When Oxford and Cambridge toured there in 1956 there were only seven up-country unions. Now there are 14, but as with other physically larger countries exploring a relatively new sport the development of the game in Argentina is seriously hindered geographically.

The vast distances between rugby centres prohibit more frequent contact. The absence of school rugby as we know it places the onus for rugby education on the clubs. There is a grave shortage of well-qualified coaches, so contact with visiting teams is essential.

The Oxfordshire team of all those years had such names as players as Marquis and Currie, Bruce and M. J. K. Smith; Andrew Mulligan, the Irish scrum-half; and Robin Davies, the Welsh flanker. In short it was a quality team, but I recall that there were no really easy games.

The present manager of the Pumas, Mr. Kemmer, was a notable referee then, and in consequence with him in Oxford last Wednesday I was struck by his immense enthusiasm and well-founded optimism. Patently Argentine rugby has come a long way, as the same against the Southern Counties illustrated, and the Argentine League Division demonstrated even more clearly.

The main influences have been from South Africa and France. Probably the most significant factor has been the influence of the Argentine half-backs, who would forget their last-minute defeat by Wales two years ago, or Argentine half-backs Porta, the

their 18-18 draw with France last summer.

In 1965 they learned the importance of the scrum, yet temperamentally they needed to expand their game. It was because of this that they invited the late Isaac van Heerden to Argentina to coach.

Van Heerden was coach to Natal, a province known for rather more British than Afrikaner approach.

Such players as Bedford and Oxley were greatly influenced by van Heerden and his precepts can be seen in the present Argentine side.

Wednesday's opposition was worse than mediocre, but the large London pack showed up the major deficiencies as well as highlighting their admirable qualities amongst which is sheer tenacity.

## Back-row snags

The line-out is the area for greatest concern. Treavagliani has too ingenious against Colclough, while the gigantic Paschett leaves a gap when taking a pace forward to jump. The back row is not big by European standards, and this restricts their line-out options.

Their scrum work is adequate, though in both matches they were wheeled. What they lack in strength in the mauls, where they were too easily robbed of the ball, they more than make up for speed to the ball.

Both matches were examples of machinery versus instinct and adventure. In both instances the Argentine back row showed up the opposition, but on Saturday the collective effort of London's pack of necessity tired them all.

Petersen has had two marvellous matches. He is a man of perpetual motion with a homing instinct on to any attacker. His tackling is so emphatic that his colleagues can feed off his efforts.

He would certainly grace any international side, as would the Argentine half-backs Porta, the

captain and fly-half, and Landojo is a cheeky player with a quick pass and always on the qui vive to run. Porta is a joy to watch with his extraordinary passing and kicking, his obvious relish in running and his ability to create something from nothing.

The trouble is that with their matches so hard, it will be difficult to give these two players so central a role in the team's success.

The other vital player is Samsol, the 20-year-old full-back, who has been in a class of his own so far. He not only fields beautifully and kicks superbly with either foot, but his preux has that inimitable gift of timing his entry into attacks.

When he is there, the game has another dimension, a dangerous elegance alive to absolute authority that great players possess.

If the wings Puccio and Cappelletti are a little short of pace, it is not a serious impediment to the back play. The Pumas want to run the ball whenever, but the greatest virtue of Landojo and Samsol in the centre is their fearless tackling.

French and Woodward shared the same fate as Reynolds and Course on Wednesday, that is, the final minutes when they were just too many to tackle. One danger signal is that the Argentine backs are very prone to creep offside.

Considering that at least 11 first-team choices have been left behind for a variety of disciplinary reasons, the Pumas' management can be very delighted with the two games so far.

What has appealed to all those who watched is that their adventurous approach contrasts starkly with the method rugby being played in this country. Certainly hard games lie ahead, but this tour is very much in the nature of giving their players wider experience.

## RACING BY DOMINIC WIGAN, PARIS, OCT. 1

## Alleged's Arc double

THE WORLD'S most valuable

thoroughbred race the Prix de l'Arc de Triomphe, introduced Longchamp in 1900 to celebrate the end of hostilities in the First World War, was won here this afternoon in superlative style by Alleged.

Emulating Ribot, his great-grandson, in becoming a dual winner of the great race (the sixth in his history) Alleged came with a beautifully-timed late run in contrast to a race ago when he made virtually all his own running.

Quickly away and tucked in behind Dom Alarie and Frere Basile for most of the race, the Vincent O'Brien four-year-old was not given his head until the 18 furlongs had turned into the short home straight.

Piggott, who had to wait so long before riding his first Arc winner, Rheingold, then asked him for his effort and the response was immediate. Alleged lengthened his stride in the manner of a really great horse and quickly put paid to the chances of the one-pacot.

Frere Basile, ridden by France's

champion, Philippe Paquet.

Inside the final furlong that Alleged's victory was a foregone conclusion. Longchamp in 1900 to celebrate the end of hostilities in the First World War, was won here this afternoon in superlative style by Alleged.

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Frere Basile, ridden by France's

## SOCCER BY TREVOR BAILEY

## McKenzie shines in gloom

ENGLISH FOOTBALL has

always been short of players with star quality.

What a star footballer can do to the gate was seen last Tuesday at Stamford Bridge, when almost 80,000 people, easily Chelsea's biggest crowd of the season, turned up to watch Cruijff play for Cosmos in friendly.

In contrast, there were only about 20,000 there on Saturday to witness Chelsea plunge to their fourth successive home defeat, as West Bromwich Albion beat them 3-1 with an ease in the second half which led to the departure of many supporters on half-an-hour before the end.

On this showing the London club is not only heading for the Second Division, but will have trouble when it gets there.

Yet in the team are two players, Ray Wilkins and the recently signed Duncan McKenzie, who do possess star quality. For me, this means that by their skill they are able to create opportunities which would not exist for most players.

A classic example occurred when Cruijff was playing for Ajax against Arsenal. He was standing inside the penalty area with the ball at his feet, the goalkeeper was on him, he was being defended by two players. Would he try to beat his marker on the left or the right, or would he pass back to the wing?

What — like the Gunners' defence — I never considered was that he would hit the crossbar with an overhead kick, his back still to the goal.

That was pure footballing magic. It could well take a magician to lift the present Chelsea side, who plainly have lost both their way and their heart.

Stanford Bridge these days does not provide the ideal setting for a footballer star to shine. McKenzie might have set the game alight had his arm not been badly damaged by one of his own side early in the match, causing his replacement at half-

time. With one arm hanging limp he still managed to produce occasional flashes of brilliance, but including an inspired chip which Langley failed to exploit.

At his best McKenzie is one of the most brilliant players in the game, but he has yet to find a club able to capitalise fully on his talents and it seems unlikely that Chelsea will be successful where others have failed.

In the first half of last season Wilkins looked just about the best prospect in the country, a future England captain, a half-back with skill, vision, and the sharp eye for goal. But on Saturday he was a big disappointment.

He appears to have gone back to his uncharacteristic mistakes, including a number of inaccurate passes. His confidence in take on an opponent seems to have departed, and there were occasions when he looked understandably pained, as when, after a fast run forward, a colleague failed to provide him with the ball.

Wilkins clearly has the potential to become a great player, but it would probably be in his best interests if he were to move to another club, such as Nottingham Forest or Aston Villa.

There are likely to be changing honours and with either he would recover his zest, instead of captaining a thoroughly disorganised team whose highest aim at the moment must be to avoid relegation.

It is far easier for a player to stand out in a team which is on top, and it was the big, coloured Regis, of West Bromwich, who caught the eye and the imagination.

He is a most impressive centre-forward, both in the air and on the ground. It is rather surprising that his manager allows him to play with his neck down and no protection. That could easily lead to a nasty, unnecessary gash on very valuable shins.

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## TV/Radio

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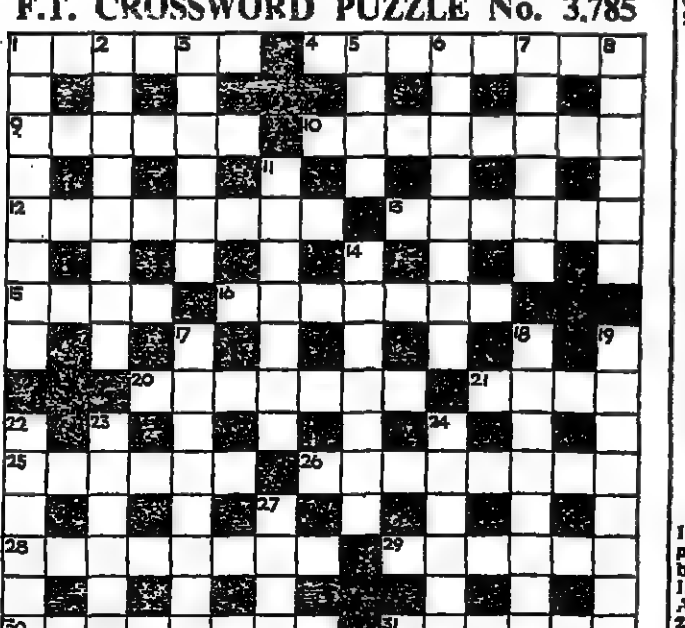
**BBC 1**

6.40-7.55 am Open University (Ultra High Frequency only). 9.30 For Schools. Colleges. 10.40 You and Me. 11.00 For Schools. Colleges. 12.45 pm News. 1.00 Pebble Mill. 1.45 The Flamingo. 2.01 For Schools. Colleges. 2.15 Songs of Praise. 3.30 Regional News for England (except London). 3.35 Play School (except 11.00 am). 4.50 The Mole. 5.25 Jackanory. 4.40 C.B. Bears. 5.00 John Craven's Newsround. 5.10 Blue Peter.

5.40 News. 5.55 Nationwide (London and South-East only). 6.20 Nationwide. 6.25 Dad's Army. 7.30 Tycoon. 8.10 Panorama. 9.00 News. 9.55 1978 Horse of the Year Show. 10.25 Tonight. 11.25 Weather/Regional News. All Regions as BBC1 except at the following times: Wales—1.45-3.00 pm Pili Pili. 4.40 Crystal Tips and Allstars. 4.45

5.10 Pippi Hossanhr. 5.55-6.30 Wales Today. 6.30-7.30 Heddlu. 11.25 News and Weather for Wales. 12.45-1.00-1.20 am For Schools (Around Scotland). 5.55-6.20 pm Reporting Scotland. 11.25 News and Weather for Scotland. Northern Ireland—5.55-6.30 pm Northern Ireland News. 6.30-7.30 am Around Six. 6.30-6.50 Land o' Larder. 11.25 News and Weather for Northern Ireland. East (Norwich). 5.55-6.30 pm Look East (Norwich). 6.30-7.30 am Midlands Today (Birmingham). Points West (Bristol). South Today (Southampton). Spotlight South West (Plymouth).

## F.T. CROSSWORD PUZZLE No. 3785



**ACROSS**

1 Peter gets a degree in the republic (6)

4 It's capital to preserve a graduate about to go wrong (8)

9 We find a girl in a Welsh town (6)

10 Dickensian character impatient but expectant (8)

12 Engineers take in a spy for chemical tests (9)

13 One on ice right after the fall (6)

15 A wine to dismiss (4)

16 An island in which to meet old friends (7)

20 Where the Duke of Clarence laid crushed up (7)

21 Chief lurking in the Star 17 Chamber (4)

25 An afterthought about a friend is terrifying (8)

26 Mark with a manuscript of contradictions (8)

28 Contradiction for instance in a race (8)

29 Stay with mother in control (6)

30 Guide this generation follows 24—but not first class (8)

A tree in a line in Somerset (6)

The solution of last Saturday's puzzle will be published with names of winners next Saturday.

**DOWN**

1 Drink leads to stampede in Ireland (8)

2 A bird which is crazy to produce (8)

3 People get round to help a young girl (6)

5 Prima donna on the way up full of eager desire (4)

6 Usher employs coloured staff (5, 3)

7 Refutes picture puzzle about a kind of square (6)

8 Gold rising in the atmosphere of the dawn (6)

11 Possibly masters of the little flowers (7)

14 To conclude with a refusal (7)

17 A party got up subsequently in Scotland (8)

18 Transport borrowed for West rider inside (take a seat—It's provided (6)

19 A box on the head is a stale joke (3)

22 Excursions for jay relatives (6)

23 A river horse reveals the highest point (6)

24 Order inside (take a seat—It's provided (6)

27 One lost in going for a medal (6)

## BBC 2

6.40-7.55 am Open University. 9.30 and 11.35 Labour Party Conference. 1.00 Play School. 1.45 Let's Go. 2.00 Labour Party Conference. 4.55 Open University. 7.00 News on 2 Headlines with Newsnight. 7.15 Newsnight. 7.30 News on 2. 7.45 World Championship Chess. 7.50 News on 2. 8.10 Conference Report. 8.10 Des O'Connor Tonight. 8.00 Premier 2. 9.30 Discoveries. 10.20 Word for Word. 10.50 The Price of Freedom. 11.10 Late News on 2. 11.30 Open Door. 11.50 Closedown (reading).

## LONDON

9.30 am Schools Programmes. 12.00 Mice and Mendelson. 12.10 am Today. 6.05 News. 6.30 am Bankment. 1.00 News plus P.T. Index. 1.20 Thames News. 1.30 am About Britain. 2.00 After Noon. 2.25 Labour Party Conference. 4.20 Clapperboard. 4.45 End Bytton's Famous Five. 5.15 Gambit. 5.45 News. 5.55 News. 6.05 News. 6.15 News. 6.25 News. 6.35 News. 6.45 News. 6.55 News. 7.05 News. 7.15 News. 7.25 News. 7.35 News. 7.45 News. 7.55 News. 8.05 News. 8.15 News. 8.25 News. 8.35 News. 8.45 News. 8.55 News. 9.05 News. 9.15 News. 9.25 News. 9.35 News. 9.45 News. 9.55 News. 10.05 News. 10.15 News. 10.25 News. 10.35 News. 10.45 News. 10.55 News. 11.05 News. 11.15 News. 11.25 News. 11.35 News. 11.45 News. 11.55 News. 12.05 News. 12.15 News. 12.25 News. 12.35 News. 12.45 News. 12.55 News. 1.05 News. 1.15 News. 1.25 News. 1.35 News. 1.45 News. 1.55 News. 2.05 News. 2.15 News. 2.25 News. 2.35 News. 2.45 News. 2.55 News. 3.05 News. 3.15 News. 3.25 News. 3.35 News. 3.45 News. 3.55 News. 4.05 News. 4.15 News. 4.25 News. 4.35 News. 4.45 News. 4.55 News. 5.05 News. 5.15 News. 5.25 News. 5.35 News. 5.45 News. 5.55 News. 6.05 News. 6.15 News. 6.25 News. 6.35 News. 6.45 News. 6.55 News. 7.05 News. 7.15 News. 7.25 News. 7.35 News. 7.45 News. 7.55 News. 8.05 News. 8.15 News. 8.25 News. 8.35 News. 8.45 News. 8.55 News. 9.05 News. 9.15 News. 9.25 News. 9.35 News. 9.45 News. 9.55 News. 10.05 News. 10.15 News. 10.25 News. 10.35 News. 10.45 News. 10.55 News. 11.05 News. 11.15 News. 11.25 News. 11.35 News. 11.45 News. 11.55 News. 12.05 News. 12.15 News. 12.25 News. 12.35 News. 12.45 News. 12.55 News. 1.05 News. 1.15 News. 1.25 News. 1.35 News. 1.45 News. 1.55 News. 2.05 News. 2.15 News. 2.25 News. 2.35 News. 2.45 News. 2.55 News. 3.05 News. 3.15 News. 3.25 News. 3.35 News. 3.45 News. 3.55 News. 4.05 News. 4.15 News. 4.25 News. 4.35 News. 4.45 News. 4.55 News. 5.05 News. 5.15 News. 5.25 News. 5.35 News. 5.45 News. 5.55 News. 6.05 News. 6.15 News. 6.25 News. 6.35 News. 6.45 News. 6.55 News. 7.05 News. 7.15 News. 7.25 News. 7.35 News. 7.45 News. 7.55 News. 8.05 News. 8.15 News. 8.25 News. 8.35 News. 8.45 News. 8.55 News. 9.05 News. 9.15 News. 9.25 News. 9.35 News. 9.45 News. 9.55 News. 10.05 News. 10.15 News. 10.25 News. 10.35 News. 10.45 News. 10.55 News. 11.05 News. 11.15 News. 11.25 News. 11.35 News. 11.45 News. 11.55 News. 12.05 News. 12.15 News. 12.25 News. 12.35 News. 12.45 News. 12.55 News. 1.05 News. 1.15 News. 1.25 News. 1.35 News. 1.45 News. 1.55 News. 2.05 News. 2.15 News. 2.25 News. 2.35 News. 2.45 News. 2.55 News. 3.05 News. 3.15 News. 3.25 News. 3.35 News. 3.45 News. 3.55 News. 4.05 News. 4.15 News





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cannot be an easy thing for an orchestra to match or even to follow. Mr. Muti drew from his orchestra accompaniments that were admirably diligent and fresh-toned.

This noble experience, a performance in a thousand, fell between the golden high spirits of Rossini's *Silken Ladder Over*ture and the inelectable violence of *The Ride of Spring*—a strange, slightly disconcerting programme combination. In the Rossini, the articulation was crisp and punctilious, the spirit joyful and rather charmless — there is more "bend" to Rossini's phrases than Mr. Muti is always willing to allow. In the Stravinsky ballet, the position was rather the reverse: no want of lusty enthusiasm, but sometimes a rather imperfect reverence for the notes, and a lack of (especially brass sonority) forced beyond the necessary degree of rawness. One felt that the reading was nascent rather than mature — long-term agency tended to be sacrificed to immediate excitements. Of these there were, however, a plenty — and not the least of them was the sight of the timpanist's stick flying through the air.

MAX LOPERT

[illegible]



## FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 3BF  
Telegrams: Finantime, London P64. Telex: 58341/2, 583897  
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Monday October 2 1978

## The fault is at home

THERE IS something fundamentally wrong with the British Government's approach to the question of car imports from Japan. The original justification for the voluntary restraint agreements limiting the Japanese share of the British market was that they would help the British industry which was supposed to be going through a period of restructuring. As Mr. Edmund Dell, the Trade Secretary, remarked when the present agreement was concluded last March: "I very much hope that British manufacturers, particularly British Leyland, will be able to take advantage of the greater degree of certainty which I believe the Japanese assurances give them." In other words, the British car companies could plan their output in the knowledge that Japanese competition would be limited.

## Output down

Six months after the present agreement was reached, it is perfectly clear that the strategy is not working. This is a bonum year for car sales in this country. It is quite possible that the all-time record, set in 1973, of sales of 1,060,000 vehicles will be equalled, if not surpassed. Yet the British share of the market has continued steadily to fall. In the first eight months of the year imports accounted for 48.38 per cent of the market. In the corresponding period of 1977 they accounted for 44.50 per cent. In August alone—the month in which the new registration plates are introduced—the import share was nearly 54 per cent against under 51 per cent in August last year.

The message from these figures is quite plain. It is that the British industry cannot take advantage of a buoyant market even when the boom is on its own doorstep and even when the industry is partially protected.

## Wage norms and productivity

THE RIGID wage norm which the Prime Minister has ordered before his National Executive Committee with what will be seen as dogged courage or blind obstinacy, according to taste, is not so much a considered policy as a fairly desperate expedient. There is a danger that this is being forgotten in the struggle to prevent a total collapse of restraint. The drawbacks of the 5 per cent formula for this year therefore deserve discussion. Five per cent is a reasonable starting point if the hope is to secure wider support for a better formula, but it makes poor dogma.

## Satisfaction

When the third stage of restraint was launched, more than 18 months ago, Ministers were well aware of the dangers of rigidity: the 10 per cent formula which emerged was admitted as a poor second best, for lack of the co-operation from the TUC which was essential to make flexibility within restraint a practical possibility. It now seems that Ministers may have allowed the apparent success of the 10 per cent policy, in reducing inflation while apparently encouraging productivity, to obscure its dangers—just as Treasury satisfaction with the results of threatened official sanctions has led to louder threats this year. If the combination of norm and threat makes everyone think about productivity at a time of rapid potential growth, the results will triumphantly justify the policy; the only official doubts seem to be whether the policy can be made to stick.

A potentially dangerous fault in this reasoning is put forward in the generally encouraging survey of the short-term prospects published by the CBI today. The prospects for growth indeed seem much improved, with both home and export orders recovering; and until very recently member companies were fairly encouraged about the wage prospect, especially since large and genuine gains in productivity seemed achievable. However, as the CBI points out in its commentary, productivity has been struck at the expense of the normal revival of recovery of profits—the necessary source of finance for sustained growth.

Wage bargains reflecting a general backing, the present large cyclical rise in productivity should not be sacred.

tested. What is worse, given the most favourable possible conditions, the industry cannot even keep pace. At the very time when the market was further expanding, British output was actually dropping. According to statistics from the Department of Industry, production in the period June to August was down by 13 per cent on the previous three months.

There is no way in which this situation can be fairly blamed on the Japanese—or indeed on any other foreigners. The fact is that British people buy foreign cars because they like them and because they are available. Even when there might be a first disposition to buy British, too often the British model cannot be immediately supplied. As for the Japanese producers, they may have pushed this year's restraint agreement to the limit, but they are right to complain that the principal beneficiaries of the restraint agreements have been not the British car companies, but the Europeans. The Japanese share of the British market in the first eight months of this year was just over 11 per cent; imports from the European Community, however, accounted for 33.5 per cent against 32.3 per cent in the corresponding period of 1977. There seems every reason to believe that if Japanese cars are kept out, more European cars will come in.

## Failed

It is therefore disturbing to hear the Government talking not only of new threats to Japan this year, but also of a further and perhaps stricter restraint agreement for 1979. The rationale for the agreement was that the British industry could be nursed back to health during a period of protectionism. It is a cure that has demonstrable failed and it is a strange logic that now prescribes more of the same. That is the trouble with protectionism of all kinds: it is very difficult to get rid of, even when it is visibly doing no good.

It is also carry two other dangers. First, they may not be satisfied in a non-inflationary way when the cyclical slack is taken up. Second, wage rises concentrated in the growth sectors will certainly generate growing and troublesome pay anomalies, as public sector unions are already aware.

In the long term, this question of differentials is the most worrying. If it can be hoped that freedom from pressing balance of payments constraints will enable growth to be better sustained than for more than a decade past, then these anomalies will become more marked. If in addition growth coupled with competition within the European market encourages some progress towards European efficiency levels—again, a hope which policy-makers must hold dear—then the gaps would become still wider.

Where some sectors of the economy gain efficiency much more rapidly than others, the result quite normally drives up the cost of living. In Japan during its most dynamic period manufacturing output prices were completely stable for a decade. However, service industries had to compete with manufacturers for labour, and could not recoup the cost. As a result the cost of living rose by between 5 and 7 per cent annually.

## More flexible

A durable incomes policy must therefore aim to balance the incentives for efficiency against the claims of comparability; and it must also aim to ensure that the returns on capital, which vary strongly with the business cycle, are not unduly cramped. This would suggest a more flexible norm, and a more suspicious eye on productivity deals than are contained in the present policy. The absurd size of the claims lodged against Ford and other employers underline the necessity for some form of restraint and the likelihood of some sharp clashes. The Prime Minister can therefore afford to have a more common sense for support of his general objectives. But though the objectives—stable manufacturing prices—deserve a general backing, the present formula should not be sacred.

AFTER 26 years of false starts and disappointed expectations it looks as if 1978 may become the year in which China and Japan laid the foundations for a mutually satisfactory trade relationship. They signed a two-way trade agreement in February which for the first time committed Japan to long-term purchases of Chinese oil. More recently the Japanese Minister of International Trade and Industry, Mr. Toshio Komoto, visited Peking to discuss a possible extension of that agreement.

Optimists in the Japanese business world see the Chinese market as one possible answer to the dilemma of how to expand their international trade in an era of protectionism. But there are doubts about how far Peking wishes to become economically dependent on Tokyo, as indicated in the following series of questions and answers about Chinese-Japanese trade prospects.

How much is Japan-China trade actually likely to grow over the next decade?

The Japanese themselves claim not to know the answer to this question, in spite of having signed a seemingly water-tight trade agreement with China which calls for a two-way exchange of \$20bn worth of goods over the next eight years. One problem is that the two-way agreement—signed early this year between two committees—lays down precise values and quantities of goods to be exchanged only for the first five years. The amounts of goods to be exchanged in the three years from 1983 to 1985 are to be decided in 1981 at the latest and could take the total amount of trade well above the \$20bn level.

The other problem is that no clear distinction has been established between trade to be conducted under the long-term agreement and "ordinary" Sino-Japanese trade. China can decide whether to classify specific import contracts with Japan as coming within the terms of the agreement. Otherwise they can be classed as "ordinary trade." This means that while \$20bn worth of trade is certain to be done between China and Japan over the next eight years within the terms of the agreement, an additional unforecastable quantity of trade will be done outside the agreement. At a rough guess Japanese officials think that two-way trade might double from its 1977 level of \$3.5bn (in both directions together) to reach \$7bn or so by 1980.

Has anything happened since the agreement was signed in February to indicate how China wants to conduct its trade relations with Japan?

A great deal has happened. All points to the conclusion that the Chinese leadership for the time being at any rate is anxious to deepen and extend the relationship. China has



International Trade Minister Toshio Komoto: visit to Peking

mined to step up imports notwithstanding.

It will probably solve the problem by building a specialised cracker facility as a "national project" in which government money will be heavily involved. The actual work will be done by the private sector. The plant is likely to have a capacity of 25m tonnes per annum.

Is China insisting on balanced trade with Japan or is it prepared to run a deficit?

The two-way agreement calls for an equal exchange of \$10bn

started negotiations with Japan on purchases of about \$15bn worth of industrial plant (including two steel mills, a television tube plant, an integrated circuit plant, an aluminium refinery, and many others) despite the fact that the agreement calls for the purchase of only \$7bn-\$8bn of Japanese industrial plant over the next five years.

On the export side things seem to be moving quickly as well. China wants Japan to participate directly in the development of oil deposits in the Gulf of Peking, south-east of Peking. If this joint development project is implemented, and if the offshore oil reserve comes up to expectations, China may be in a position to step up oil shipments to Japan to levels far beyond the figure of 15m tonnes laid down in the two-way agreement as the target for 1983.

Does Japan really want all this additional Chinese oil?

The Japanese oil refining industry definitely does not want it. Chinese oil contains a low proportion of gasoline and kerosene—two of the products in which refiners are interested—and cannot be processed easily at existing Japanese plants.

The Government, partly because of pressure from the steel industry which wants to increase sales to China and sees oil as the best way to balance the trade account, is deter-

worth of goods in each direction. However trade which comes outside the agreement will not necessarily be balanced, and even "agreement" trade may be temporarily in Japan's favour during the first three or so of the eight years. The probability that China will buy more (perhaps much more) from Japan than it is able to sell during the period up to 1981 or so leads to one obvious consequence: Japanese exports will have to be sold on a deferred payment basis or covered by loans.

China prefers the deferred payment formula, but wants lower interest rates than those permitted by the existing OECD gentlemen's agreement on export financing. (The minimum rate under the agreement is 7.5 per cent for developing countries like China.) Japan will probably be forced to abide by the OECD agreement but may find a way to compensate China, maybe by making advance payments for oil imports. The OECD rules do not apply to other kinds of loans which Japan might make to China—for example, loans from the Export-Import bank to finance oil development in the Gulf of Peking.

How will the increase in Japan-China trade affect the overall pattern of Japan's trade?

Two-way trade with China accounted for only 3.5 per cent of total Japanese trade last year and was worth less than trade with Taiwan. There is a long way to go before the China market begins to loom large in the Japanese export picture. According to the Japan External Trade Organisation (JETRO) China could conceivably account for 10 per cent of Japan's total trade by the mid-1990s but this would still be less than half the U.S. share.

The reason why China matters as a trading partner for Japan is that it offers a very important market for the products of one or two major industries.

China is the number two market for Japanese steel, after the U.S. (though it buys at prices some 20 per cent below the world level). This year it may sign enough plant contracts to make the difference between a dismal and a highly successful year for the Plant Exporters' Association.

It is Japanese policy to step up plant exports as a substitute for collapsing exports of ships (the same heavy industry combines are often involved in both businesses). Hence the Chinese market for industrial plant matters a lot. Steel exports matter because the industry happens to have an exceptional amount of political influence.

Will the yen revaluation have much effect on Japan's exports to China?

Japanese exports to China are normally denominated in yen, so that the impact of revaluation will be felt on the Chinese side. Since the yen started rising China has broken off negotiations with Japan on at least one substantial plant contract (for a polyester factory which may now be bought in Germany). However, Japanese plant exporters seem to be getting their yen prices to compensate for revaluation. Japanese steel exports to China will be unaffected by revaluation because they are already being sold at rock bottom prices and because potential competitors—in western Europe—are burdened by high freight rates.

What does the prospective boom in Japan-China trade mean for China's other trade partners, notably western Europe?

The Japanese are being coy about this. The official line is that China's new growth-oriented economic policies should provide plenty of opportunities for everyone. In private officials admit that Japan probably has an edge over its European and American rivals. So far no other country has managed to sign a long term trade agreement with China laying down specific quantities of goods to be exchanged. The EEC-China trade agreement signed early this year did no more than establish a general framework for the expansion of trade, and Japanese observers doubt whether the EEC Commission has the power or authority to negotiate a concrete trade agreement on behalf of member countries.

Apart from the advantages conferred by the agreement, Japan believes it is the only major country likely to be able to absorb large amounts of Chinese oil. The Chinese are also exporting oil to a handful of South-East Asian countries (such as the Philippines), but the prospects for substantial exports to the U.S. or western Europe seem remote in the extreme. Since China likes to maintain an approximate bilateral balance, at least over the long term, with individual trading partners, the ability to purchase Chinese oil equals the ability to sell manufactured goods to China.

Japan also expects to benefit from the signing last August of the long awaited Sino-Japanese Treaty of Peace and Friendship. It contains a clause specifically calling for the expansion of economic relations between the two countries which the Japanese are determined not to let the Chinese enterprises could become so important, or more important, than sales to China of complete plant.

China's foreign trade from the existing level of around 25 per cent to well over 30 per cent in the early 1980s.

China has shown no sign as yet of being concerned about the prospect of becoming over-reliant on Japan. But it is assumed in Tokyo that there must be a limit somewhere to the expansion of Japan's share in Chinese trade. A political consideration which must loom large in Peking is the need to keep on good terms with western Europeans as to offset Soviet influence. This could oblige China to keep on steering contracts towards Europe.

Do the Japanese expect their luck in China to continue indefinitely or do they foresee a reaction to the present plant-buying spree and a return to more introverted trading policies in China?

Some reaction is regarded as inevitable, if only because the rapid pace at which the Chinese will be commissioning new plants over the next few years will place strains on China's domestic (as well as its foreign) resources. Having admitted so much the Japanese are inclined to cross their fingers, and say they do not expect a massive political reaction of the kind which followed China's whole-sale adoption of Soviet plans in the 1950s or of European plants in the early 1960s (when the sequel was the Great Proletarian Cultural Revolution).

The Japanese think China is more committed than at any time in the past to the policy of "using the foreigner" to help develop the economy. This could mean, in time, that transfers of technology and subcontracting relationships between Chinese and foreign enterprises could become so important, or more important, than sales to China of complete plant.

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China has shown no sign as yet of being concerned about the prospect of becoming over-reliant on Japan. But it is assumed in Tokyo that there must be a limit somewhere to the expansion of Japan's share in Chinese trade. A political consideration which must loom large in Peking is the need to keep on good terms with western Europeans as to offset Soviet influence. This could oblige China to keep on steering contracts towards Europe.

Do the Japanese expect their luck in China to continue indefinitely or do they foresee a reaction to the present plant-buying spree and a return to more introverted trading policies in China?

Some reaction is regarded as inevitable, if only because the rapid pace at which the Chinese will be commissioning new plants over the next few years will place strains on China's domestic (as well as its foreign) resources. Having admitted so much the Japanese are inclined to cross their fingers, and say they do not expect a massive political reaction of the kind which followed China's whole-sale adoption of Soviet plans in the 1950s or of European plants in the early 1960s (when the sequel was the Great Proletarian Cultural Revolution).

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## FINANCIAL TIMES SURVEY

Monday October 2 1978

الشرق الأوسط

## The Philippines

Most of the grandiose aims of President Marcos' martial law regime remain unfulfilled because of a variety of political and economic factors. Among them are the cost of the war in the southern island of Mindanao and the collapse in the prices of the country's major exports.

## Some errors of judgment

by David Housego  
Asia Correspondent

THE DANGER of seizing absolute power is of one day being called upon to account for how it was used. President Marcos had already been elected President of the Philippines for seven years when in 1972 he imposed martial law to curb the growing violence in the country and to forestall any other challenges to his office. In return for a temporary loss of freedom, he promised Filipinos law and order and more of the material advantages of life.

Since then he has spelt out a general ideal for the development of the country under a banner of his New Society programme. More precisely, he has ambitious targets last year in a plan for the Philippines until the year 2000, on which his countrymen could look forward to in terms of growing incomes, new jobs, larger welfare programmes and more widely distributed wealth. But he is now at the stage of facing growing restlessness at the loss of freedom and of impatience for tangible economic returns.

In two of the initial years since the declaration of martial law, good fortune was on the side of President Marcos, with commodity prices booming and a sharp increase in the volume of domestic and foreign investment. After that came the blow of the increase in oil prices cutting a swathe out of the foreign exchange earnings of an economy that imports over 80 per cent of its fuel requirements.

There followed the collapse of sugar and copper prices — two of the country's major exports — and the adverse repercussions on the import bill and on domestic prices of high international inflation.

This year the regime has again been caught off balance by the disappointing failure of export earnings to rise in the first seven months — against a projected annual increase of 18 per cent — just at a time when the debt service burden is growing uncomfortably large.

As a result of these setbacks there has probably been some increase in real wages in the countryside since martial law — in part made possible by a large movement of people from the land — but a decline in real wages in the towns. Thus the dream of the New Society that

President Marcos held out has slipped a little further down the rainbow.

In such a happy-go-lucky land as the Philippines, where the high rate of population growth and the severe shortage of jobs in any case encourages people to savour what blessings they have, President Marcos' failure to deliver on the expectations he aroused does not politically do him too much damage. One above the growth rate of population to provide much extra wealth to hand round. The regime has followed a sensible monetary and fiscal policy that has brought inflation down and accolades of praise from the IMF. At the end of this year the Philippines will be the first country to complete a three-year Extended Fund Facility borrowing programme, which both sides describe as a success in spite of the tough "conditionality" clauses.

President Marcos has provided stability for foreign and domestic investors. He has much enlarged the Government's infrastructure programme — though there has been a good deal of wasteful expenditure on prestige projects in addition to the much needed extension of the road and electric power networks. He has largely won the confidence of the business community, who have prospered under martial law in a way that the freebooting democracy before made impossible. He has probably struck down once and for all the old garcha who formerly ran the

enormous loyalty from Ministers and senior officials, who are of a calibre that would do credit to any government. Under their guidance the Philippines has weathered surprisingly well the post-1975 recession, largely through borrowing heavily abroad to keep up investment and growth. The average 5.6 per cent growth in GNP of recent years is a notch above that of the 1960s — though not enough to provide much extra wealth to hand round.

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provinces with their private armies.

But the difficulties of showing results grow greater the longer that international trading conditions run against the Philippines. It is also difficult while the regime is running a costly and protracted war in the Southern Philippines with Moslem insurgents who are tying up over half of the much expanded army. The campaign to eradicate the Moro National Liberation Front and its demands for autonomy is an enormous strain on the Treasury. Almost the only piece of good luck that President Marcos has had recently has been the discovery of offshore oil — though this will take time to make an impact on the balance of payments because of the fast cost recovery allowed the oil companies.

## Resentment

The shock of the campaign leading up to the April 7 general election was that it revealed that resentment against President Marcos' regime was deeper than he or his opponents thought. This emerged most clearly in Manila, but it was also evident in many of the provinces, such as Negros Occidental — a sugar growing island now in the grips of economic depression. The support shown for the Opposition Laban (Fight) Party was a personal blow to Mr. Marcos because he is one of those dic-

tators who genuinely likes to be liked — unlike the Shah of Iran (there are several uncomfortable comparisons between his regime and that of Mr. Marcos) who expects to be loved for the good he has done.

Mr. Marcos is now committed to further liberalisation. He is under pressure both domestically and from the U.S. to relax the harsher aspects of martial law. The U.S. has leverage over him because of Mr. Marcos' continuing need for American aid. But he is also in the dilemma that the army is nervous of any lifting of martial law or further experiments with democracy that could weaken their authority. In this they have some support from the business community, which was also uneasy during the election at the potential opening of such a Pandora's box.

Since he imposed martial law, Mr. Marcos has successfully balanced his sense of theatre with a firm grip on the realities of power. The surprising development this year has been the number of bad political mistakes he has made, raising queries of whether he has lost his touch or whether — behind the walls of the Malacanang Palace — he is getting increasingly out of touch. A major blunder was in allowing himself to be manoeuvred in the election into a situation in which his own reputation was on the line because of a straight fight in Manila between his wife and his long-standing opponent Senator Benigno

Aquino. He was also caught off balance by the scandal over commissions paid to Westinghouse on a nuclear power contract by a company belonging to a close friend and a more distant relative. The scandal had domestic repercussions because the business community is getting tired of the extent to which the Marcos interests muscle in on profitable operations.

But above all he has aroused needless controversy by his decision to announce that the deputy Prime Minister would be his successor and then allow a campaign to snowball under which Mrs. Marcos is being "pushed" into the deputy Premiership.

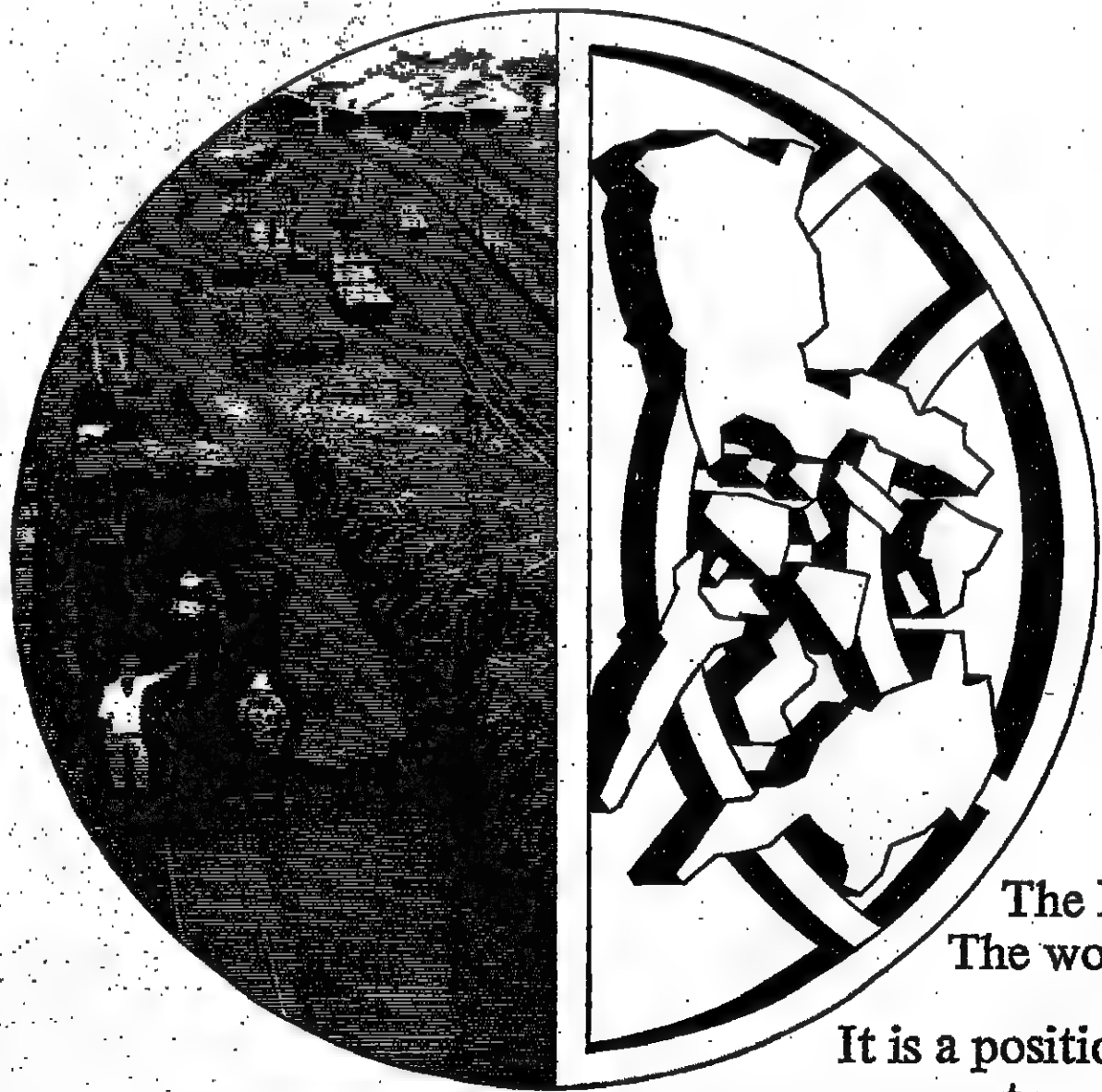
## Talent

Undoubtedly Mrs. Marcos is a woman of great talent and increasing power. She is now First Lady, Governor of Metro Manila and most recently Minister for Human Settlements. As such she is shaping an embryo shadow cabinet that stretches into other departments. Mrs. Marcos has that simplistic approach of the lady to the removing of poverty from the slums, for instance, to the building of a cluster of smart new houses. On the walls of the Technological Resources Centre (a sort of Think Tank) within her Human Settlements Ministry is a characteristic Philippine life.

slogan: "The womb that nurtures man is the community. As communities grow into settlements, man finds his place and pursues his own growth." Either as exhortation or as a guide to political action it is evangelical cant.

The possibility that Mrs. Marcos might take over in a sort of dynastic succession is unsettling to the army. It worries the business community. It is resented by some of the senior ministers who are flagging in energy. Mr. Marcos has not reshuffled his cabinet since martial law and there are signs that some members feel they need a change or recognise that they are becoming too committed to ideas they promoted long ago — though Mr. Paterno, the Industry Minister, is unnecessarily sticking to the protective stance he took towards import substitution industries in their early days.

Whether or not Mrs. Marcos is handed the deputy premiership and the succession is still in doubt. The decision is certainly the most important political question immediately facing the Philippines. At the moment the "legal" opposition to President Marcos is dispirited and fragmented because they see no chance of challenging him in another election for many years. The appointment of Mrs. Marcos as the President's successor would certainly be an unexpected windfall, possibly paving the way for new political groupings in Philippine life.



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## THE PHILIPPINES II

# Experimenting with democracy



President Marcos and his son Ferdinand Jr. cast their votes in last December's referendum.

PRESIDENT MARCOS made the most of the occasion. When he opened the new Interim National Assembly on June 12—the first elected assembly since martial law was declared in 1972—he described it as making a formal shift from "authoritarianism to liberalism" adding that he was defying the trend of history which claims "the irreversibility of the drift towards authoritarianism and centralism."

In practice, of course, Mr. Marcos has yet to demonstrate how committed a liberal he is. He is having as much difficulty as any dictator in striking the right balance between reforms and preventing a threat to his authority when lifting the lid after a long period of repression. It came as a big shock to him to find during the campaign that led up to the April 7 election for the Assembly that his regime was a lot less popular—certainly in Metro Manila—than he had thought.

He would like to see the Assembly develop into an effective legislative body that would provide the constitutional stability so far lacking in his martial law regime. But his way of it getting out of hand.

In retaining virtually all his powers as President and in keeping the Assembly on a tight leash, he is drawing the teeth from any criticism that might emerge. Political life may have begun to stir again in the Philippines, but it is still weak-blinded and lives on sufferance.

The elections were Mr. Marcos' first experiment in democracy since martial law and he thought he had prepared the ground well. He has long been under pressure from the United States to give some popular legitimacy to his martial law regime. He also saw the need himself to take some steps towards reinvigorating the constitution as part of his long promised return to "normalisation." In December last year he called the fifth referendum since seizing power under martial law to ask whether people would be happy to see him as President. An official result of 89

per cent in favour boded well for going ahead with a general election.

Two factors interfered with this planning. The first was the decision of his long-standing foe, Senator Benigno Aquino, to offer himself as an opposition candidate for Metro-Manila while still in prison and the decision of President Marcos to allow him. In November Senator Aquino had been condemned to death by a military tribunal on charges of subversion and murder but had been allowed to appeal after an international outcry against the sentence. Appearing on television as head of the opposition Laban (Fight) party he aroused great sympathy by his attack on martial law—the more effective for seemingly being made without been undermined.

The second factor was that the President allowed his wife Imelda to head the Government list of candidates in Metro Manila thus putting his family's reputation on the line in a direct fight with Mr. Aquino and the Laban party. Several

former antagonists of President Marcos—including Mr. Salvador Lopez, the former President of the University of the Philippines and former President of Macapagal—had decided to stay out of the election on the grounds that the results would be rigged. But as it turned out the Laban candidates in Metro Manila—the only region how many of these were in which there was any real contest—put up an unexpectedly successful campaign by playing on popular hostility to martial law, corruption, the wealth of the Marcos family (and Mrs. Marcos in particular) and police brutality.

Laban had a brief moment of triumph on the eve of the election when car horns in Manila sounded a noisy protest against President Marcos' regime. The official results, however, gave total victory to the 21 Government New Society candidates in Manila, headed by Mrs. Marcos and a landslide elsewhere. No doubt the New Society movement would have won a majority in a free poll but so blatant was the fraudulent switching of votes that opposition protests received much support from the Church—and both Vice-President Mondane of the United States and a section of the American Congress told President Marcos that the credibility of the election had been undermined.

Though Mr. Marcos bluffed his way through these protests the strength of the opposition campaign came as a nasty jolt to the army which sharpened its resolve to resist lifting of martial law. Curbs on freedom of speech which had been removed during the 45 day campaign were reimposed. Over 500 people were arrested following a protest demonstration in Manila at the signing of the results—a deliberate assertion of the iron glove to show that the regime had not lost its nerve though almost all those arrested were subsequently released. Mr. Marcos put off the local elections he had promised—partly for fear of the outcome and partly to stifle the scramble for patronage among his own followers which had occurred in nominations for the New Society ticket and which echoed one of the worst features of pre-martial law politics.

The official purpose of the interim Assembly is to prepare the way for elections to a permanent body, though in his opening speech to it Mr. Marcos said it would be unrealistic to think the Assembly could complete this work "in one or two years." Almost all the 165 elected members to the interim Assembly are members of the New Society movement and the other 28 members have been appointed by President Marcos. As Prime Minister, Mr. Marcos picks his own Cabinet and as President can veto any law.

But though the Assembly is largely a "rubber stamp" organisation, this crude description is too simplistic. June 11—the day before the Assembly met and the last day on which Mr. Marcos could legislate by decree—has come to be known popularly in Manila as "the longest day."

This is because of the number of decrees that Mr. Marcos has produced since then and alleged that he signed on that day. The element of seriousness in this farce is that it demonstrates the tussle that both he and his ministers now find in putting measures through the Assembly which formerly they avoided in announcing them by decree. Members of the Assembly, in other words, have begun to query and question in a manner that ministers find time-absorbing. They also lobby for jobs or for the location of new projects in their districts—thus taking on the role of ombudsmen for their constituents in a way reminiscent of the pre-martial law Congress.

Apart from calling the election and establishing the assembly, Mr. Marcos has also made other concessions—however reluctantly. He has declared that the military tribunals—one of the most hated aspects of his martial law regime—will be closed down. Several hundred prisoners have been amnestied either from a foreign sanctuary or by joining those preaching violence.

Permitted opposition groups remain fragmented and overshadowed by President Marcos's skill as a politician. There is no real common ground between the members of the old Liberal Party—politicians of a generation ago who did electoral battle with Mr. Marcos in the 1960s—and the young who were drawn into support of the Laban campaign.

Laban really represented an

ad hoc alliance of those who thought it worthwhile challenging Mr. Marcos during the elections and which has disintegrated since.

What does remain to haunt Mr. Marcos is the figure of Senator Aquino, still only 43, and clearly an opponent of stature to him or to his successor. In June it seemed that Mr. Tanada had arranged the release of Mr. Aquino through an amnesty and an agreement that he would immediately go abroad. At the last moment Mr. Marcos backed down from this plan—though he is still clearly under pressure from the United States to revive it. The reasons for Mr. Marcos' decision remain unclear but it would seem that the Defence Secretary Mr. Juan Ponce Enrile and some of the military commanders were strongly opposed to Mr. Aquino's release.

The danger in this situation is of increasing polarisation with the opposition making its voice heard either through the foreign press and the U.S. Congress or by joining the New People's Army. Undoubtedly the political debates about the future of the Philippines that should be taking place within the Assembly have increasingly shifted abroad. Thus Mrs. Marcos came under intense questioning during her visit to the United States because many of the issues being aired then cannot be aired domestically.

Within the country much of the role of an opposition has been taken up by the radical orders within the Catholic Church such as the *Jebsu* or the *Redemptorists*. They have spoken out loudly against police or military brutalities which are widespread in areas where Communists or guerrillas are suspected to be operating. Without much doubt their preaching in the villages and the cities on issues that point up disparities of wealth and articulate social grievances will have a long-term impact.

The official policy of the Church as outlined by Cardinal Jaime Sin, Archbishop of Manila, is of "critical collaboration" with Mr. Marcos' regime. This has involved both challenging the fairness of the election and a personal call by Cardinal Sin for the release of Mr. Aquino. At the same time the Church is frightened that Mr. Marcos could reduce the power of Church schools, press more strongly for family planning, and legalise abortion and divorce. The majority of the bishops would probably prefer Cardinal Sin to stay further out of politics and adopt a more conservative tack. For Cardinal Sin, anxious to hold the Church together in the Philippines, it is a hard row to hoe.

David Houston



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## THE PHILIPPINES IV

## Economy hit by export failure

THE MAJOR worry over the refinancing of past loans the shadowing the Philippine economy at the moment is the depressed markets for the country's exports—most notably sugar and copper.

Compared to a certainly unrealistic target of an annual increase of over 18 per cent a year, export earnings in the first seven months were in dollar terms hardly above the level for the corresponding period last year and show little sign of substantial revival.

With imports rising healthily in the first half—a sign that a resurgence of investment may be underway—the result is that the trade and current account deficits are moving back to the peaks of 1975-76. This is bound to have adverse repercussions on the growth of GNP, on investment and on the Government's ability to continue to finance high levels of borrowing and debt service.

The Philippines has been unluckier than most developing countries in seeing its terms of trade badly hit by the combination of rising oil prices and the collapse of the commodity boom. Compared with other South-East Asian or Far East nations it does not have that fortunate commodity base in rubber and tin, for instance, from which both Malaysia and Indonesia have benefited. Nor does it have the manufacturing strength of Singapore, Taiwan or South Korea. It has also been one of the developing countries determined to keep up the momentum of investment and growth in the wake of the 1975 recession by high levels of public expenditure and borrowings in anticipation of a world trade revival.

The most immediate consequence of the continued expansion of the current account deficit is that it will make it increasingly difficult to sustain growth through higher levels of borrowing. Outstanding debt has grown from \$2.9bn at the end of 1974 to \$7.2bn at the end of June. The accompanying table shows a rising trend of debt service payments which takes account of

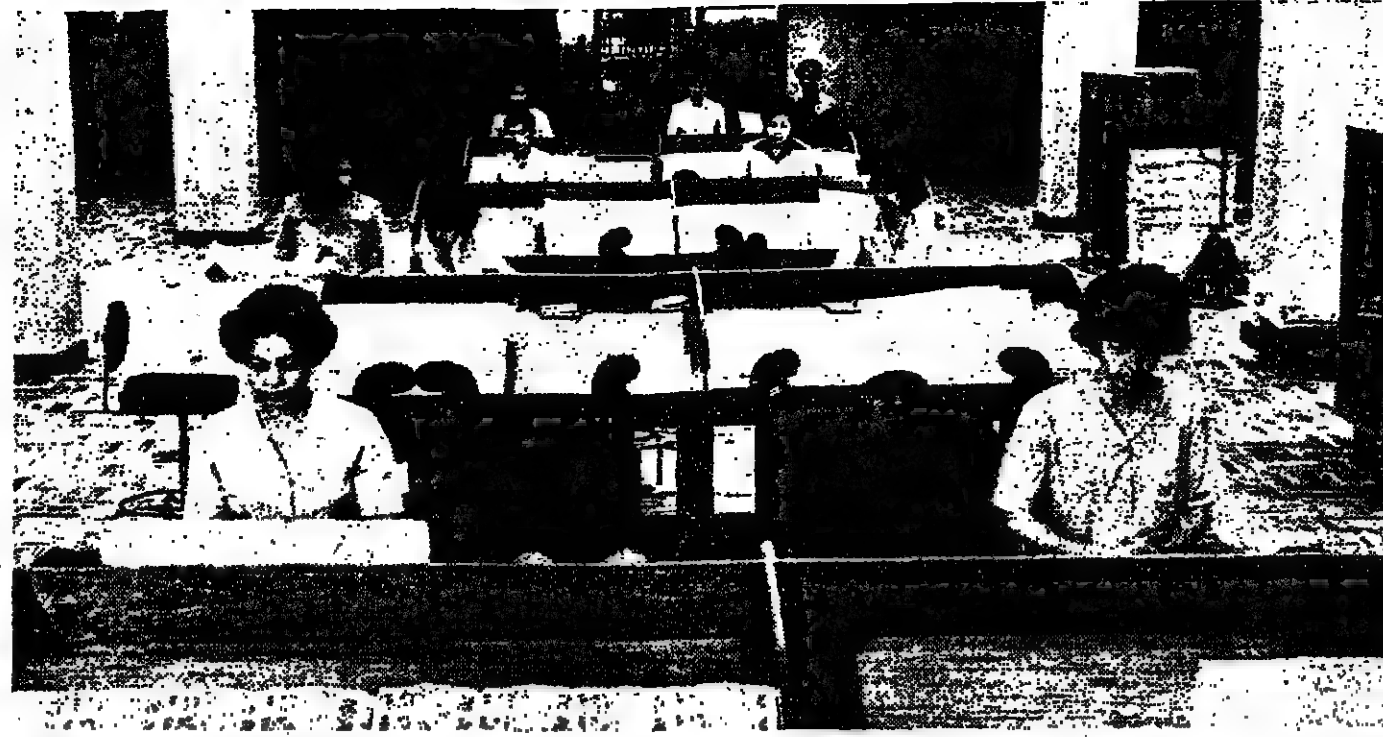
the refinancing of past loans the Philippines has done to obtain the cheaper terms now available. It also assumes that there will not be the same high level of expensive short-term borrowing (maturities of under 12 months) that there has been so far this year.

But it will be a burden difficult to sustain—in practice it will increase with a normal expansion of new commitments—without a buoyant rise in export earnings. The most comforting aspect of the picture is that the Central Bank gross reserves have been climbing and stood at \$1.9bn at the end of June.

In this perspective the Government has been reviewing its foreign exchange spending. The main casualties are the postponement (sensitively) of planned integrated steel mill and the trimming back of an extensive petrochemical complex. Priority is being given to energy-related projects such as the development of the offshore oil field near Palawan and the import of power generating equipment as electricity shortages have been a major bottleneck in some areas. Further restrictions on imports could come into force if the trade deficit continues to rapidly expand.

At the same time public expenditure is being pruned. Customs duties account for nearly half of Government revenue. The budget deficit this year has been expanded as a counter-cyclical measure but next year's budget allows for only a 6.6 per cent increase in outlays to \$2.2bn pesos above this year's expenditure—meaning no increase in real terms. Within this framework the Government is hoping to retain its high level of infrastructure spending—both a major stimulus to growth in recent years and in the outer islands, one of the major achievements of President Marcos' martial law regime.

But it is hard to see the Government in practice finding the 10.8bn pesos nominally allocated for public sector



The bank note inspection section in the Central Bank of the Philippines security printing plant in Manila.

investment this year. The rate of growth of infrastructure spending has been slowing down with the shortfalls in anticipated revenue due basically to the disappointing performance of the external sector.

In part the fall in the growth of public investment could be offset by an increase in private investment. In the first seven months, in registrations with the Board of Investment and in the statistics of the Securities and Exchange Commission there are some signs of a private sector investment revival. This follows a sharp decline in foreign investment last year and overall virtually stagnant private sector investment.

But it is as yet impossible to gauge the strength or durability of the pick-up. Much of it would seem to be inventory replacement occurring at a time when funds are cheaper because the

Government has forced down interest rates to encourage private sector investment. Imports of capital goods would largely seem to be going to the oil and power sector.

The low rates of capacity utilisation of the last three years—the result of overinvestment during the boom years of 1973-74—seem to be marginally improving with higher domestic consumer demand so that companies may be purchasing new equipment.

But whatever the significance of the pick-up in investment it has not yet made an impact on the growth of GNP. Officials have revised downwards their estimates of the growth of the economy in 1978 from 7.5 per cent to 6.5 per cent but some fear that it could drop as low as the 5 per cent being predicted by some independent forecasters in the country. With the population growing at 2.9 per cent a year, the labour force

rising sharply, urban workers still seeing their real incomes eroded by inflation, this is not a sufficient rate of growth to provide both new jobs and raise living standards.

The National Economic Development Authority (NEDA) has not yet published its usual half-yearly report on the economy, so that analysis of the trend of GNP is more difficult than usual. But the increase in other agricultural production would seem to have offset the drop in sugar output. Industrial production, however, seems to have been growing slowly in the first half at about only 4.6 per cent. There has also not been the expected stimulus from construction and infrastructure works as disbursements on projects have been lagging.

The Government's five year plan (1978-82)—published last year but also in receipt of a nasty jolt from this year's disappointing export performance—set immensely ambitious targets that seem unlikely to be fulfilled. Its importance is that it spelt out goals for the increases in GNP, investment, savings, income distribution, export diversification, job creation and regional growth required to put the Philippines on a rising trend of living standards in spite of the obstacle of a high rate of population growth.

With shortfalls in anticipated revenues some delicate decisions will be necessary on whether to increase taxes further or to raise the price charged by public utilities for services like electricity. The Government is wary because it has no wish to halt any private sector investment revival or to exacerbate inflation. Prices on the outdated

Manila retail index are rising at about 7.9 per cent on an annual basis—well down from the high rates of two or three years ago but in danger of climbing again as recent wage and consumer goods price increases make their impact. The money supply also traditionally balloons in the second half of the year with higher Government spending. In the first quarter the growth of domestic liquidity (roughly equivalent to Britain's M3) was 17 per cent above its mid-1977 level—reflecting the contradictory effect of the unexpected balance of payments surplus last year and the slower growth of credit because the public sector has not been a net drawer on the banking system.

But as this latter factor changes and more companies borrow on the domestic market rather than offshore as they have been doing in the first half (reflecting the changing structure of interest rates and exchange risks) banks expect funds in the latter part of the year to get tighter and their present high liquidity to be reduced.

Under the careful stewardship of the Finance Secretary, 1977 Mr. Cesar Virata, and the monitoring of the economy by the IMF under the three-year Extended Fund Facility programme a number of important changes have been made in monetary and fiscal policy. The

Philippines will be the first country to complete an Extended Fund programme and contrary to the experience of most countries has found its "conditionality" clauses useful.

Thus the Government was recently able to scrap rebates on import duties offered to manufacturers as an incentive to investment—an action pressed on it by the IMF but which it might have found tricky to have taken on its own if the IMF had not been there to carry the can as well.

On the other hand the Government has shirked the badly needed decisions to dismantle tariff barriers and other forms of protection that have enabled import substitution industries established in the 1960s or early 1970s to register handsome profits at the expense of local consumers. Together with Indonesia the Philippines has probably one of the most inefficient and high cost domestic manufacturing sectors in the region.

Cushioned in the domestic market few of the large companies have bothered about exporting. The protection they get discourages competition from the small and medium industries that the Philippines needs to create more jobs. Mr. Paterno, the Industry Secretary, is now moving towards reducing tariffs for the textile and paper industry. Some of his colleagues think he should move faster and into other sectors as well.

At the same time the Board of Investment would seem to be dangerously generous in granting incentives to companies seeking to use the Philippines as an export base but whose operations contribute minimum local value added. The risk in such open-handedness is that it could provoke a backlash later at the low returns to the Philippines of such foreign investment.

The trade deficit in the first seven months climbed to \$733m against \$295m for the corresponding period last year, while the current account deficit expanded to \$419m from \$31m last

year. This in spite of an encouraging growth in receipts on current account from tourism and remittances from Filipinos abroad—noticeably in the Middle East.

Under the IMF ceilings the Philippines has been restricted this year to commercial borrowings of \$950m for maturities of between 1-15 years. Mr. Virata says that most of this has now been used up but that he will consider further borrowings for particular projects through pre-paying old loans by drawing on the reserves. The major element in the commercial borrowing programme this year was a \$500m "jumbo" loan—part of which has been used for refinancing—which does not count against the IMF ceiling.

With the Extended Fund programme running out, the Government has to decide what should follow it. There is little doubt that the IMF would be willing to stretch its rules to enable the programme to be continued. But it is more likely that the Philippines will look to the IMF for a two-year stand-by credit which offers 10-year funds at 1 per cent interest. There is also little doubt that the administration will "manipulate" the overall balance of payments so as to ensure that it has a deficit on the bottom line. This is because countries that are not in basic deficit cannot take advantage of drawings under the IMF trust fund programme.

Thus in the latter part of the year the Government is likely to put pressure on oil company subsidiaries and the sugar and grain authorities to liquidate their short-term overseas loans which have provided substantial business for the new Offshore Banking Units newly established in Manila. With a basic deficit in the balance of payments—at the expense of drawing down the reserves—the Government will be able to make more use of both IMF facilities and the IMF guidance which it has found useful.

David Housego

## DEBT SERVICE

(\$m)	Outstanding balance	Credit commitments	Total
1976	—	—	474
1977	1,005	28	783
1978	1,103	128	1,028
1979	1,190	258	1,236
1980	943	317	1,448
1981	798	568	1,260

Includes actual payments from January-June 1978

Source: Central Bank

## BALANCE OF PAYMENTS

(\$m)	1972	1973	1974	1975	1976	1977
Balance of trade	275	-449	-1,197	-1,117	-	-639
Exports (fob)	1,871	2,894	2,263	2,517	3,075	3,075
Imports (fob)	1,596	3,343	3,459	3,633	3,914	3,914
Net current account	444	-380	-990	-1,139	-839	-839
Overall balance	664	110	-521	-164	164	164

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Philippines

## Manufacturing growth still below targets

CONFIDENCE in the fortunes of the manufacturing sector, which contributes over a fifth of the country's Gross Domestic Product, appears high—but overall figures need several qualifications. No statistics are available for the first six months of this year but such information as is available from Government departments and private agencies indicates an increase of about 4.6 per cent in output over the comparable period last year. It is thus still running well below the target growth of 10 per cent envisaged in the Five Year Plan published just twelve months ago.

In 1977 industrial production grew by 3.4 per cent. This year's figures would seem to imply a return to the modest range of growth in 1976 of 4.9 per cent. The weaknesses of the manufacturing sector, according to the Central Bank, were a general slowdown in construction activity affecting fabricated metals, non-metallic mineral products and furniture, the lower prices of certain imported substitutes like paper and paper goods and sluggish investment.

These trends appear to be continuing, for when the first half of this year is compared with the second half of last, growth comes out at only 1.1 per cent. Production was reported down in textiles, clothing, non-metallic mineral products, wood products and fabricated metal products.

A more optimistic note, though, was that other sectors performed relatively well, notably food, beverages, tobacco and chemicals which together make up 60 per cent of the sector. The crucial element, however, is the level of investment. Plan hopes to balance this,

which despite one or two signs of an upturn is in real terms still lower than it was four years ago. The level then was high and a disproportionate amount of it went into construction, particularly up to 1976. Activity in this sub-sector only picked up marginally in 1977, when there was a growth of 1.2 per cent in the number of permits issued compared to a drop of 46.2 per cent in 1976.

Viewed over the long term the manufacturing sector is still trying to make the change from being import substitution-based to export-orientated, even though this policy is nearly a decade old. Import substitution industries such as tyres now face the prospect of lower protective tariffs as the Government tries to make them more competitive.

On the other hand export industries are having to be built up from a very low base. The regime would like to see complementarity with other ASEAN countries in a number of domestic industries in reap the gains of a larger market. It also wants to shoulder its way into export fields where its cheaper labour gives it an advantage over Taiwan or S. Korea.

An additional contradictory effect of Government policy is that sometimes the protection given to the import substitution industries works against the small and medium concerns which often have the greatest potential for growth. There is also a tendency, according to senior officials, for new business to be concentrated around Manila—although the Five Year Plan hopes to balance this,

The most publicised export earning industries are concentrated at the export processing zone at Bataan, in sight across the bay from Manila itself. It does not remove the feeling of bias towards Manila and its island, Luzon, especially as the second export processing zone planned for Macatan on the island of Cebu is at no more than the conceptual stage.

The Bataan zone—a site of 29,000 acres—is now contributing \$6.8m per month to earnings and towards the end of the year this figure will begin to exceed the cost of imports into the 47 factories now operating. Most of these are in the light and medium industry sectors but by the projected completion date of 1984 there will be 120 factories, providing employment for 40,000.

A lot of money has still to be spent, about \$130m from Government agencies and more than twice that from the companies concerned. The area is slightly handicapped by the lack of an airport but a small field is planned some distance away.

The sea port is also very small and workers at the plants have to be brought in and settled from surrounding regions. Heavy industry in the zone is represented by a shipyard and engineering company, and a body pressing works for the Ford Motor Company.

Allegations have been made in a U.S. court that Philippine officials made payments to Ford to set up the plant—which certainly seems a prestige venture and has got to prove a commercial success. Certainly car and truck

manufacturing is the most visible part of industry in Manila, with most of the Ford, General Motors and Japanese cars on the roads being traceable back either to local manufacture or local assembly. They are the products of the progressive car manufacturing programme. The scheme was started in 1969 to follow up voluntary cutbacks in the imports of completely-knocked-down vehicles, to build a component manufacturing industry, to up-grade local skills and to initiate co-operation in the field with other South-East Asian countries.

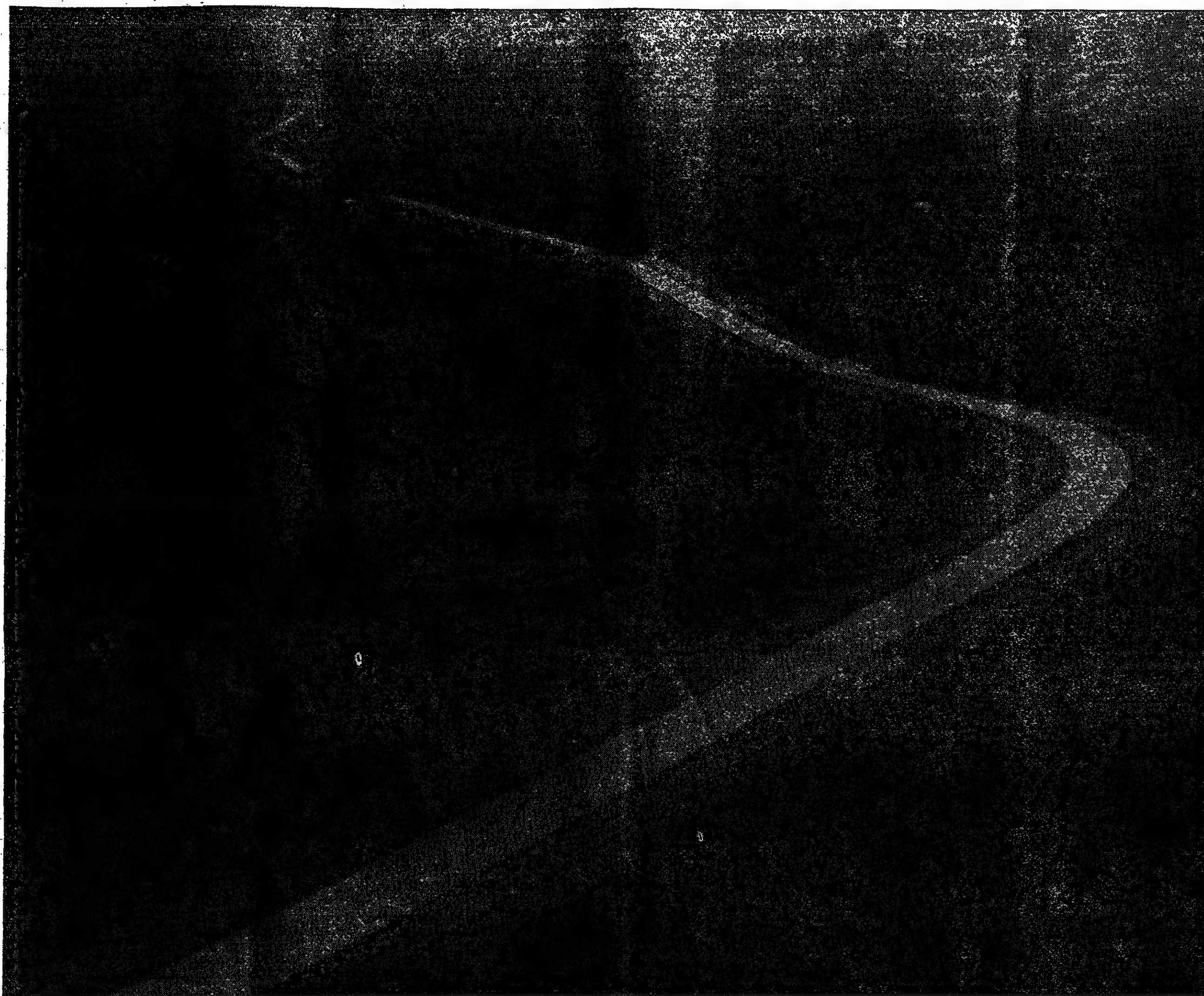
Local car manufacturing managers profess optimism with the way the scheme is developing, although their products are still beset by a high tax component. They do not set high store by immediate growth prospects but feel their competitive advantage in the area will remain because of low labour costs and the low labour component in the process.

The industry is already making engines but there is now a possibility of having a diesel engine factory as well, with Perkins named as one of the possibilities. Plans are still on the drawing board for a steel mill, a copper smelter and a petrochemicals plant. The projects range into the billion-dollar level but because of the cost high officials say deferment has already been decided in the case of parts of the petrochemicals plant—and probably for the steel mill as well.

Simon Henderson



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## THE PHILIPPINES VI

# Foreign investment moves in again

MANY people in the Philippines are now predicting the development of a minor investment boom following the two year lull since the previous high point in 1974-75. However, unless the position on trade brightens, the boom is likely to be short lived.

From Government sources the following picture emerges in the first six months of the year the Board of Investment made approvals on projects at a rate almost 60 per cent higher than in the first half of 1977, and the foreign portion of these investments increased by 43 per cent (the lower figure represents acquiescence to the Government policy of raising the domestic stake in enterprises). A more comprehensive indication is registrations with the Securities and Exchange Commission. These recorded a 40 per cent increase over the same period last year, or nearly \$200m.

Another source is central bank figures, which are only available for the first quarter but which also show the foreign component of investment doubling to \$42m. However, the major qualification to these figures is that they have yet to be reflected in substantial spending. Imports of machinery and equipment to replace plant needing modernisation have risen only slightly so far (contributing to the balance of trade deficit as well).

The reasons for the pick-up in

investment—which may only be temporary—include such varying factors as the state of the U.S. economy, with which the Philippines is still closely linked, and the attractiveness of the terms offered by the Philippines Government to foreign investors.

The recession of the past couple of years is explicable by the mirror image of this—continuing uncertainty in the American economy and various measures taken by the Manila Government to alter the terms of foreign investments.

What particularly disturbed foreign investors were laws limiting the accessibility of foreign companies to domestic borrowing in the Philippines, and proposed alterations to laws regarding trade marks and patents.

In the case of patents, President Marcos signed a decree last December which sent a shiver down the spines of foreign businessmen who had become used to the advantageous terms operating in the Philippines. It provided for a ceiling on royalties of 5 per cent, the imposition of Government approval on all voluntary licence contracts and the prohibition of some licence clauses.

Further, a provision was included that importing a product does not constitute the working of a patent.

The question of trade marks arose several months later after

the elections. With the establishment of the interim National Assembly, a bill was proposed that a special tax should be levied on domestically produced goods with foreign trademarks.

From the Philippine point of view these measures represented nationalist gestures against what is considered undue foreign dominance. Also the country is going through the transition of having successfully attracted a variety of firms as import substitution concerns, and has been worried by the protectionist barriers behind which these are still operating—perhaps to the detriment of the growth of the economy as a whole.

In addition the government wanted to mention export oriented industries and has been in some doubt as to how to strike the balance between pressing foreign concerns into exporting but not discouraging the flow of investment. Restricting the access of foreign companies to domestic funds was one example of this. Under the original regulation only foreign companies achieving a high debt: equity ratio of 60:40 would have had access to the domestic market.

The attitudes of the business community to these measures appears to have mellowed over time, and it is not hard to see the reasons why. The debt: equity ratio has been varied according to need, so that effectively foreign companies have not had to bear what worried them—a foreign exchange risk on borrowings which they passed on as credits to distributors. On the patent regulation, a new draft just published has been described as "less objectionable" by the local American Chamber of Commerce. A new classification has emerged to temper the compulsory licensing clause so that it now has to be considered "highly essential" to the Philippines before it comes into effect. A major achievement, according to businessmen, was to have a board within the Ministry of Industry supervising the new regulation, rather than the Govern-

ment's Technology Resource Centre (TRC) which is viewed in some quarters with suspicion because of its presumed independence from the mainstream of Government.

Officials say new investment is needed in the public sector and particularly mention the power generating network. The business community seems perhaps over-confident of continuing expansion in general consumer demand as the urban population grows and disposable income increases. The business leader indicated actively that growth was being planned in pharmaceuticals, food processing, automobiles and communication equipment.

The Government is putting much emphasis on non-commodity exports—the types of manufactured goods being produced in Taiwan, Hong Kong, Korea and Japan. The possibility of growth is there, but recently, especially in the case of textiles, traditional markets have been curtailed by quotas. For what are called "non traditional exports" the Board of Investment gives attractive incentives provided a company can demonstrate that the value added component of Philippine manufacture is at least 50 per cent.

The range of "non traditional" goods represented include watches, car bodies, tennis balls, jeans, handicrafts and children's toys.

For the domestic market there is an ambitious programme of investment in industries like shipbuilding, truck manufacture, engine manufacture and agricultural equipment.

American investors are watching the outcome of negotiations on the bases. If President Marcos is only hoping to win the very best price for the bases, he must also be careful that he does not put off those investors who mistake his concern for the economic prosperity of the Philippines for political instability and a poor place for investment.

Simon Henderson

## The banking scene

IN NO other sector of the

Philippines economy has change been as frequent as in banking. In most cases, it has been brought about by Government regulation. In some, however, it is not exactly in line with what the regulatory authority wants. There is thus a rethinking of some aspects of policy in view of ramifications that go beyond banking and which hinge on racial hostility towards the local Chinese community.

In the past 18 months two almost defunct banks were restored to financial health with Central Bank (CB) assistance, both under new names—as well as new owners and managers practically handed over by the Central Bank. General Bank and Trust Company (Genbank), which was closed after a disastrous "run" in late 1976, reopened in March 1977 as Allied Banking Corporation. By December last it was already making handsome profits.

In September 1977, International Corporate Bank (Interbank) took the place of what used to be Continental Bank and Trust Company, whose over-exposure in risky non-banking business led to its closure in mid-1974. Like Allied Bank, Interbank, as of December last, was already turning in profits.

Under official pressure to build up capital, majority ownership of Filipinas Manufacturers Bank (Filmanbank) changed hands but the bank retained its corporate name. On the other hand Republic Bank became Republic Planters Bank following a change in majority ownership—likewise under recapitalisation pressure. A substantial equity transfer is scheduled to take place in the largely Church-owned Philippine Trust Company (Philtrust) as a result of a complex mixture of political, Central Bank and commercial pressures.

### Withdraw

For reasons partly related to constraints on Filipino participation in the management of Filipino banks, Bank of America decided to withdraw from Insular Bank of Asia and America (IBAA), where it had been a 30 per cent equity partner. This followed earlier withdrawals by Royal Bank of Canada and Grindlays Bank of London from their respective domestic partners, Traders Royal Bank and the former Genbank. Moving against the trend, Bank of Nova Scotia came in as a 30 per cent equity participant in the local Security Bank and Trust Company.

Foreign investment in local banks was allowed during the last three-year compulsory capital build-up programme whose main target was a banking system with dispersed ownership and made up of fewer but bigger banks. Another such programme has been tentatively scheduled to start either late this year or early next, but the Central Bank seems to be having second thoughts about making recapitalisation compulsory after reviewing results

thus far.

In the first programme, which was completed in 1976, the two banks which failed to comply with the 100m peso minimum paid-up capital requirement—Filmanbank and the former Republic Bank—were both Filipino-owned. With the exception of Rizal Commercial Banking Corporation, all banks owned by Filipinos of Chinese origin were able to raise capital as required from their own funds.

The growing financial muscle of Chinese-turned-Filipinos became evident elsewhere in the banking system. Ownership of the former Genbank changed hands from the Filipino Yujuico family to a Filipino Chinese group led by Lucio Tan and Willie Co when the bank became Allied Banking. In the case of Interbank the ownership change was from the family of Vic Tan, a Filipino Chinese, to two groups—one Filipino-Chinese led by Dewey Dec and the other Filipino led by Ramon Orosa.

### Concern

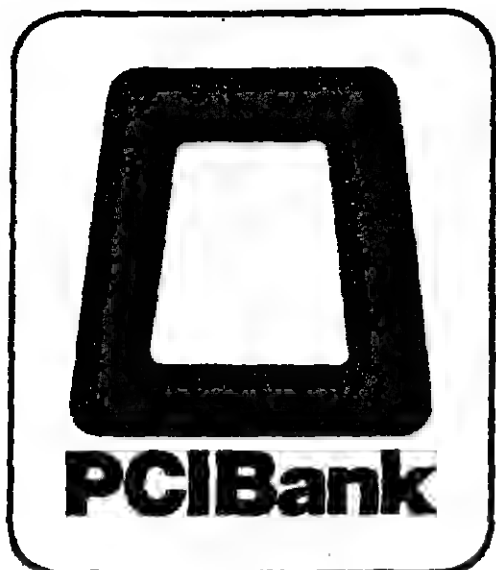
Recently Filipino-Chinese equity—although still a minority holding—in three other Filipino banks: Filman Bank, Manila Banking Corporation and Philippine Banking Corporation. When Bank of America sold its 30 per cent interest in IBAA, the buyer was Filipino-Chinese—Andrew Gutanum.

The current official concern, therefore, is over possible continuing loss of valuable ground by Filipino bankers not so much by their minority American, Canadian or European partners but more to their fellow national bankers of Chinese origin. The fear voiced recently by Central Bank Governor Gregorio Licaros and his senior deputy, Amado Brinas, is that given a situation where indigenous citizens are at a competitive disadvantage when it comes to mobilising fresh funds, any compulsory capital build-up could only lead to more gains by Chinese-origin Filipinos, and to a lesser extent foreigners, at the expense of Filipinos.

As Mr. Licaros put it at a recent Press briefing, CB will have to act on the problem some way or another sooner rather than later. Finance Minister Cesar Virata, who is a member of the Central Bank Monetary Board, told newsmen that as far as he is concerned, naturalised Filipinos "are as Filipino" as natural-born Filipinos.

On the other hand, Mr. Norberto Katigbak, one-time executive vice-president of Filipino Chinese-owned Associated Citizens Bank, wrote in the Manila Times Journal that the combined resources of nine Filipino Chinese banks represent some forty per cent of total resources of the private domestic commercial banking system, with another forty per cent accounted for by Filipino banks with minority foreign equity, and only twenty per

CONTINUED ON NEXT PAGE



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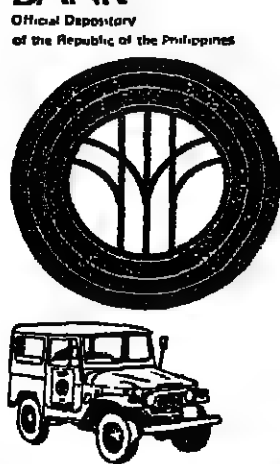
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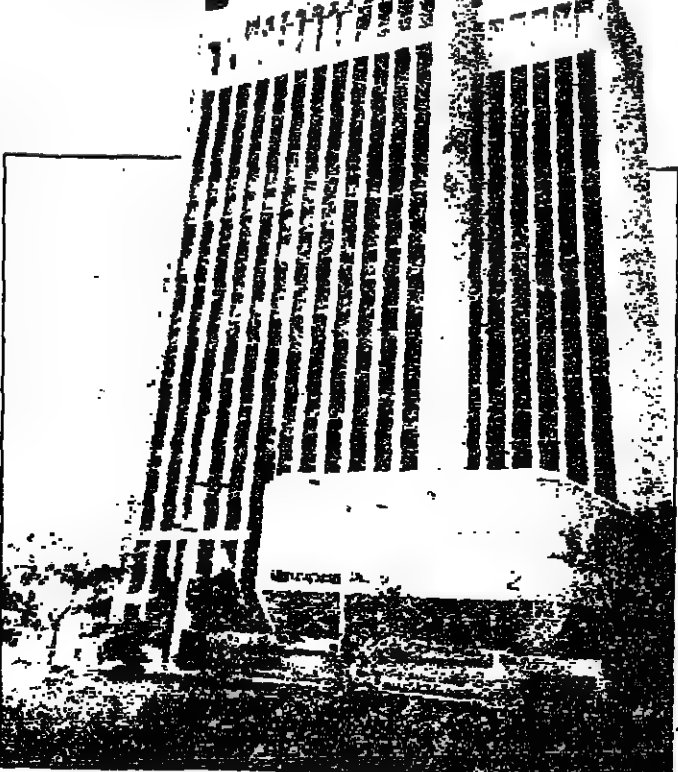
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# Stormy relations with the U.S.

THE UNITED STATES has no older ally in South East Asia and close ties with the U.S. are the cornerstone of Philippine foreign policy. But there has rarely been a stormier 12 months in the stormy history of U.S.-Philippines relations.

President Marcos accused the American administration of financing opposition candidates during the April general election; his daughter Imee led a mass demonstration calling for the dismantling of American bases in the Philippines; Vice-President Mondale, making a tour of the region, rebuked President Marcos for violations of human rights by his martial law regime; and the First Lady, Mrs. Imelda Marcos, received at a meeting with a group of Congressmen during her visit to the United States a grilling on her Government's policy and her own personal wealth of the type that a Congressional committee might have meted out to a junior witness.

The sparring has been almost continuous. By no means all of it is serious. But behind the genuine reservations on the American side as to the support the U.S. should be lending to President Marcos' regime, while on the Philippine side lies an equally genuine questioning of the type of relationship the country should have with the United States.

There is little doubt but that President Marcos and his advisers, like his Defence Secretary Enrile Ponce, would like as use a relationship as possible. They have strong personal ties with the United States. The U.S. is the country's major trading partner and the largest foreign investor. The American commitment to the security of the Pacific region—vague as this is—has been seen as important to the stability of the region, particularly since the planned withdrawal of American troops from South Korea. In the Philippines and in the other member states of the Association of South East Asian Nations (ASEAN), the Clark Airbase and the Subic Naval Base are seen as underscoring American interests in the area.

President Marcos would like to tie the negotiations over the future of the bases to American support to the Philippines against external aggression and to help in suppressing the secessionist movement of the Moro Liberation Front (MNLF) in the south—unrealistic as these hopes are. In particular, he would like to be assured of a regular supply of military aid to back him in the costly campaign against the MNLF.

But President Marcos is also smarting under what he sees as the indignities of American interference in Philippine internal affairs—the other side of the coin to U.S. reservations about supporting his martial law regime.

Administration arguments that aid bills to the Philippines would be easier to get through Congress if President Marcos could demonstrate proof of his popularity at the polls were a major factor in his decision to hold the April general election. In the event the rigging of the vote swelled the number of hostile voices in Congress and was at the root of the hostile reception given to Mrs. Marcos. The United States abstains in both the World Bank and the Asian Development Bank on all loan proposals to the Philippines because of the human rights issue.

## More pressure

The Administration has taken a leading role in campaigning for the release of President Marcos' old opponent Benigno Aquino, who might have defeated him if there had been a Presidential election in 1972 and who has been in prison ever since Mr. Marcos declared martial law that year. It has also, through State Department officials, lectured him on the detention of other political prisoners.

As U.S. pressure has grown, so President Marcos has politically tried to turn it to his advantage by waving the flag of anti-Americanism at home. There is little doubt that, with the United States the former colonial power in the country and possessing still a major influence on the economy, this finds an echo. Imee Marcos' flamboyant march on Clark Airbase at the head of a large

number of young demonstrators should not be dismissed as entirely orchestrated.

Among the young the bases are to some extent a symbol of continuing American domination—as humiliating as the country's dependence on foreign loans. In the long run the problem may be keeping the lid on this form of anti-Americanism.

At the same time President Marcos has sought to move out from under the American shadow by closer relations with other major powers. Potentially the most important of these is with China. For Peking, the Philippines is probably the South East Asian state with which it feels most at ease. There is not the same massive communal problem of a local overseas Chinese population that there is in Indonesia or Malaysia, and the Philippines has been cautious in its dealings with the Soviet Union. Trade and cultural exchanges have been following in the wake of the establishment of diplomatic relations.

The Chinese are keen that the American bases should remain. The message was conveyed during the visit in March of Vice Premier Li Hsien-hien to Manila and is likely to be repeated during the forthcoming visit of vice premier Teng Hsiao-ping. The Chinese are anxious for Philippine support—as they are for that of the other ASEAN countries—in their bitter quarrel with Vietnam.

In the short term the spectacle of Communist rivalry in Indochina—following so closely on the heels of fears among the ASEAN states of the emergence after the collapse of South Vietnam of a unified and arrogant Communist leadership in South East Asia that would undermine their regimes—is a welcome distraction. But more worrying in the long run is the prospect of the instability that could result from jockeying for influence by China, the Soviet Union, Vietnam and a reluctant United States.

Parallel with China's wooing of the Philippines the Vietnamese Premier Pham Van Dong has visited Manila on his recent tour through South East Asia. The Philippines is as distrust-

ful as other ASEAN states of these overtures that mark a sharp reversal of Vietnam's former hostility towards ASEAN. It is one of the states that has been increasingly affected by the growing number of boat refugees from Vietnam. It also has a particular problem with Vietnam in that both lay claim to the Spratly Islands, to which China and Taiwan have also staked ownership. Not only does the prospect of oil in the Spratly archipelago make this a delicate issue, but the Philippines shares the fears of China that the Russians might try to establish a base on one of them through the intermediary of the flagging North-South dialogue. But as a candidate for the non-aligned group the Philippines continues to be suspect because of the presence of the American bases.

Though negotiations on the future of the bases is in limbo, there is little doubt that a settlement will emerge. The present lease does not expire until 1991 and the two sides are holding out for the best terms. The size of the bases at Clark and Subic Bay are likely to be reduced and the 16,000

American troops stationed there cut back in numbers. The U.S. has already conceded sovereignty over the base and a formula has been worked out under which they will have a Filipino commander, but U.S. officers will retain charge of the operational facilities.

## Token gesture

Still unresolved is the question of jurisdiction over American personnel. More difficult still is President Marcos' desire that payment for the bases should be made in the form of rent—which would not be subject to the annual approval of Congress—rather than in military aid. Congress chopped a token sum off this year's aid bill as a gesture against the Philippines' record on human rights. Dr. Henry Kissinger, the former U.S. Secretary of State offered payment of \$1bn over five years for use of the bases—an offer that was first accepted by Foreign Secretary Carlos Romulo and then rejected by President Marcos for reasons that were never fully clear. As in his domestic policy, Mr.

Marcos' foreign policy runs up against the obstacle of distrust of his word. In August, 1977 at the ASEAN heads of government conference in Kuala Lumpur he made much of his gesture to renounce the longstanding Philippine claim to the east Malaysian state of Sabah. This claim, a continuing source of grievance between the Philippines and Malaysia, is based on documents that purport to show that the Sultan of Sulu (in the southern Philippines) leased Sabah (then North Borneo) but retained sovereignty over it. In renouncing the claim President Marcos' aim was to prevent Moslem sympathisers in Sabah using it as a staging post for supplies to the MNLF. But though Malaysia has shown willingness to prevent Sabah being used to support the MNLF revolt, President Marcos has not yet gone through the constitutional formalities of renouncing the Philippine claim.

His word is equally distrusted in the Arab world. At one time it looked as though the Islamic conference—and Libya in particular, which had been

aiding the Moslem rebels in the south—might mediate in the war with the MNLF. But these efforts have been abandoned with the breakdown in the ceasefire and the apparent unwillingness of President Marcos to stand by the spirit of promises he had given. But from the point of view of the Philippines the danger of an Arab oil embargo on the country in support of the MNLF now seems to have been removed.

This suspicion over his good faith has also made it difficult for him to take the lead among the ASEAN states. Certainly he is one of the most forceful of the regional heads of government and potentially the most acceptable within such a diverse group of nations. He has pushed hardest for ASEAN to achieve closer economic union, rightly seeing that this could be of immense benefit to Philippine industry, which needs larger markets. But that sense of theatre which is at least understood in the Philippines is treated among his ASEAN partners as demonstrating a waywardness that works against common goals of unity.

D.H.

## Banking

CONTINUED FROM PREVIOUS PAGE

cent by Filipino Banks without such equity.

He suggested a policy bias in favour of indigenous Filipinos. Otherwise, Mr. Katigbak warned, Filipinos will be "second class citizens" to Filipino Chinese when it comes to availability of credit from the banking system. He claimed that this situation already exists in the retail trade sector which is open to all Filipino nationals of whatever ancestry.

In January this year further interest rate revisions were made, this time with a view to reducing the cost of borrowings. The Central Bank declared basic loan interest ceilings as effective rather than nominal rates, thereby limiting the room for manoeuvre on mark-ups and other non-interest charges by lenders on borrowers. The maximum yields on deposit sub-

stitutes or money market debt instruments were likewise declared as effective rather than nominal. Moreover, the yields were reduced.

Principally as a result of these moves, the commercial banking system generated additional deposits of 8,390bn pesos in the period between end-June this year and end-June last year, boosting total deposits to 38,250bn pesos as of last June 30. With a bigger deposit base, commercial banks increased their loans to 47,754bn pesos from 39,101bn during the period, and their investments to 12,906bn from 8,836bn. Their assets expanded by 15,211bn pesos to 77,943bn.

The commercial banks built up their capital accounts too, partly in anticipation of a compulsory recapitalisation programme which would tenta-

tively raise minimum paid-up capital for each bank from 100m pesos to between 200m and 250m over a three-year period. As of end-June this year capital accounts of the 26 private domestic banks amounted to 4,675bn pesos, of the four foreign bank branches to 388.7m pesos, of the two Government banks to 1,983bn.

Another reason why commercial banks are recapitalising voluntarily is the expansion of the offshore banking system. The first of 16 offshore banking units (OBUS) licensed by the Central Bank to do business here opened in July last year. This was the OBU of Lloyds Bank International of London. By June this year similar units of the following foreign banks were also in operation: American Express International Banking Corporation, Bank of Cal-

fornia, Bank of Nova Scotia, Bank of Tokyo, Banque de l'Indochine et Suez, Banque Nationale de Paris, Barclays Bank, Chase Manhattan Bank, Crocker National Bank, European Asian Bank, International Bank of Singapore, Manufacturers Hanover Trust Company, Ralier National Bank, Security Pacific National Bank and United California Bank. Two more foreign banks have since been allowed to set up OBUS here. They are Bank Sadarat of Iran and Chemical Bank of New York.

As of September 8 last, combined assets of offshore banking units amounted to \$1,198bn. With such a base OBUS have been active in offshore-to-offshore and offshore-to-onshore lending operations, particularly the latter. This means that they are taking away a portion of what used to be the exclusive

market of onshore commercial banks, domestic and foreign. The only way the latter can offset this is to go into foreign currency transactions themselves through expanded foreign deposit units (FCDUs).

Only resident banks with paid-up capital exceeding Pesos 150m can operate such units. Smaller resident banks have to content themselves with limited FCDUs. As of September 8 last banks with expanded foreign currency deposit units had combined assets of \$1,308bn, whereas those with limited FCDUs had combined assets of only \$275.14m. As the Bankers Association of the Philippines puts it, recapitalisation for banks will come naturally.

Leo Gonzaga



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## THE PHILIPPINES VIII

## Trade structure lacks balance

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THE TRADE of the Philippines continues to be dominated by too few commodities and concentrated on too few countries. The see-saw history of the trade account reflects this vulnerability.

In the early 1970s exports and imports expanded slowly but roughly in tandem. This pattern received a sharp jolt from the increase in oil prices, which resulted in both a dramatic rise in the size of the import bill and of the share of oil within it. Payments for fuel amounted to nearly \$1bn last year or roughly a quarter of total imports of \$3.9bn.

The size of this burden on the balance of payments has cramped the growth of other imports—most significantly of raw materials for industry and of capital goods—over the past three years. The 98 per cent rise in the dollar value of the import bill in 1974 was followed by an increase of 10 per cent in 1975, 5 per cent in 1976 and 7.7 per cent last year. This represents virtually no growth or even a decline in real terms. Import payments rose 21 per cent in the first seven months of this year, however, to \$2.3bn, reflecting the government's determination to boost investment.

Although the start up of offshore oil production next year—which is hoped will build up to 20 per cent of domestic requirements by 1980—will diminish oil imports, the effect on the balance of payments for some years will be small. The companies have secured fast cost recovery terms.

## Cushioned

On the exports side five products—sugar, coconut oil, copper, logs and copra—account for over half of Philippine earnings. With the surge in commodity prices in 1974, these products cushioned the Philippines against the rise in the oil bill. Their share of total export receipts climbed to 69 per cent.

But the tailing off of the commodity boom and the slump in sugar and copper prices. In particular, has been the main factor behind the widening of the trade deficit. The five products still accounted for 51 per cent of export receipts last year. Largely as a result of this dominance the terms of trade have shifted by about 30 per cent against the Philippines since 1973—although there are some signs that this trend is now being arrested.

In 1977 a 20 per cent increase in the volume of sales—largely the result of offloading the

country's massive sugar stockpile before quota restrictions on exports came into force under the International Sugar Agreement—was the main factor behind a 22 per cent increase in the dollar value of exports to \$3.1bn. This growth meant that the trade deficit was clipped back from just over \$1bn in 1976 to \$744m last year.

With both the volume and price of sugar sales still flagging, the prospect this year is of the trade deficit again climbing to over \$1bn. In the first seven months the deficit had already reached \$733m. Among traditional export products it has been the buoyant demand for coconut minerals that have helped offset the slump in receipts for sugar. But the total dollar value of exports over the seven months has scarcely risen above the level for the same period last year.

Since the early 1970s the Philippines has been putting a great deal of effort into diminishing its vulnerability by trying to expand non-traditional exports—generally defined as products whose export value did not exceed \$5m in 1968. From a low base non-traditional items have expanded in value at an impressive annual rate of 33 per cent from 1970-77 (as compared with 15 per cent for total exports) to about \$550m last year—equivalent to 30 per cent of total export receipts.

The impetus for this growth has come from manufactured goods, nickel and bananas (both now running into marketing problems) and other agricultural products and processed food. But it is an impetus increasingly difficult to sustain.

Among exports of manufactured goods, there is the same concentration on a limited range of products that is visible among traditional exports.

In 1977 garments, electrical and electronics equipment, and handicrafts together accounted for 87 per cent of exports of non-traditional manufactured goods recording sales of \$248m, \$116m and \$75m respectively. Over half of garments exports and about 90 per cent of electronics exports are on a concession basis—basically multinationals from the U.S. and Japan importing semi-processed goods to be finished in the Philippines for onward shipment to their own markets. The gains to the balance of payments are thus nothing like as great as the gross export figures suggest. Sales are also dependent on the year by year marketing strength of the companies involved.

There are promising signs that the local textile industry is attempting to increase its domestic value added through export products. Improving the quality of Philippine cloth and diversifying its markets. About 60 per cent of garment exports currently go to the U.S. Although the new textile quota arrangements with the U.S. are more favourable than many in the Philippines had initially expected, there is little doubt that with tighter quotas in force in the EEC as well there will be a sharp drop in future in the annual 31 per cent rate of growth in garments exports that the Philippines has experienced since 1970.

At the same time handicraft sales are less buoyant and the threat of protectionist restrictions inevitably hangs over the electronics industry. Officials, however, are still bullish about a rapid expansion of non-traditional exports. They see encouraging growth prospects in exports of gifts and household items, toys, furniture, processed food and sporting equipment. There is clearly the hope that Japan, Taiwan and Korea will further shed some of their labour-intensive industries and that these will fall to the Philippines. These expectations seem in part to be borne out by a sharp revival in registrations of new foreign investments.

## Wishful

Nonetheless in present international trading conditions the Government's target of an annual 27 per cent growth in the non-traditional export sector up to 1987 is wishful thinking and as unrealistic as its overall targets of an 18 per cent growth in exports. It will certainly have to accommodate itself to a rate of growth in exports below the annual 15 per cent of the 1970-77 period.

More to the point is the risk that any prolonging of the present slow expansion of exports could result in further restrictions on imports. The Rival Banking Corporation, strongly growth of imports in the first half largely seems to have taken place in raw materials—suggesting a build-up of inventories—and in capital equipment, particularly for power generation and the oil industry. The breakdown of import figures as published by the Central Bank are not sufficiently detailed to provide any real clue as to where reductions might be made without seriously impairing the growth of the economy and of employment. But one category that

would be vulnerable to restrictions would undoubtedly be the CKD parts for the car industry. The attempt to diversify export products is being matched by similar efforts to diversify markets and suppliers. The most striking change in the direction of trade last year was the 14 per cent growth with the EEC to \$1bn, meaning that the EEC now accounts for 15 per cent of Philippine trade. Of EEC states, Britain was the largest exporter through sales of electronic machinery, appliances and transport equipment. The UK was followed by Germany, France and the Netherlands.

Among EEC states, the Dutch were the largest buyers from the Philippines and the country's main outlet for copra. But as the result of both geographic and historic links the United States and Japan continue to be the Philippines' dominant trading partners, accounting for 27 per cent and 24 per cent of total trade, respectively. The U.S. purchased 56 per cent of the country's exports, being above all the principal buyer of sugar, coconut oil, nickel and garments.

Imports from Japan slipped by 0.1 per cent last year, but Japan remains the country's principal supplier, accounting for 25 per cent of the market. Above all it is the leading supplier in chemical goods, engineering equipment, steel and transport equipment. It has yet to be seen what impact the appreciation of the yen will have.

Against the background of an unpromising growth in world trade, there are many businessmen and officials in the Philippines who press the need for exploiting opportunities in intra-regional trade—particularly with neighbouring ASEAN countries. Currently trade with ASEAN members accounts for only 3.4 per cent of Philippines trade—and this includes imports of oil from Indonesia. Mr. David Sisy, President of the Rival Banking Corporation, powerfully argues the case for joint sharing of mini-industrial ventures and for some co-ordination of investment in the region. The Government and the private sector in the Philippines are in principle agreed. But so far there has been little action apart from the lowering of tariffs among ASEAN members on over 700 goods—a gesture that sounds impressive but whose impact is actually small.

D.H.

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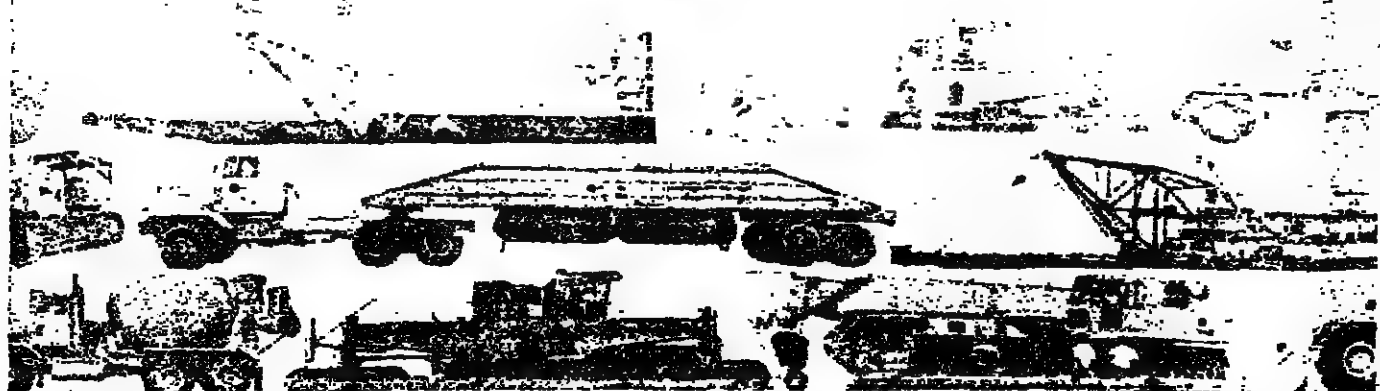
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## Campaign to save on energy imports

REDUCING THE Philippines' dependence on foreign oil supplies has become a major plank of economic policy. Around 95 per cent of the country's energy requirements have to be imported at a cost of about \$1m a year. But an ambitious scheme of energy substitution initiated after the oil price rises in 1973 is now well under way and officials speak of being able to meet half the country's energy requirements from domestic resources by 1987.

The best known and publicised of these resources are the oil finds off the south-western island of Palawan, which are due to come on stream next year and, it is hoped, will meet 15 per cent of the nation's future oil requirements, or up to 40,000 barrels a day. But Energy Minister Geromimo Velasco optimistically estimates that these and similar wells will one day meet 30 per cent of demand. He is also looking to the development of coal, nuclear energy, geothermal and hydro-electric power.

The Minister does not appear to include in his calculations any oil that might lie below the disputed Spratly Islands. He contests the disputed nature of any oil there by arguing that the Philippine Spratlys \$177m on oil. But the output of only 180 miles offshore (and thereby inside the 200-mile territorial limit which has yet to be approved internationally).

For the moment a lot depends on the successful exploitation of the so-called Nido One and South Nido One closer to land. Five wells are to be established in the area off Palawan and a delegation is just about to go to Singapore for the inauguration of the first drilling rig. Minister Velasco seems less than concerned that the two oil finds, date back in March 1976 and July 1977 respectively, and with plenty of drilling but little oil found so far. Instead he emphasises the development priority rather than exploration at the moment and points out that the world average ratio for dry wells to proven wells is 35:1.

As yet gas has not been reported in commercial quantities so coal exploitation is the second priority—but very much more difficult. Between 1973 and 1977 only \$13.7m was spent on coal exploration, development and production as compared with that of over 250,000 tonnes a year is a six-fold increase on the 1973 figure. One advantage of this mineral resource is that verified deposits are said to be well distributed among the islands. One of the basic problems of serving the thousands of the islands that make up the Philippines is supply.

The geothermal power of the Philippines arises from their volcanic origin and can be tapped in the same way as is

already done in the U.S. and New Zealand. Minister Velasco says that by 1983 his country will be second only to the U.S. in this form of power generation. A figure of about 3,000 MW is mentioned.

In the six-year period up to last year more than 50 wells had been drilled for this sort of energy and there are now five areas under development. Two are coming into operation, including one serving part of metropolitan Manila.

Essentially the process involves finding a source of dry steam and installing a turbine above it. Each hole appears to have a life limited to a few years, after which a new hole has to be drilled to tap the resources of the same field.

It is a comparatively unknown area of scientific investigation, so questions of exactly how long the energy resource may last meet with vague answers. The Ministry of Energy says it is opening up the geothermal areas to the private sector under the same sort of service contract system instituted by President Marcos for oil exploration.

One of the most controversial sides of energy exploitation has been nuclear power because of concern at the high price of contracts awarded by the American Westinghouse group to local concerns.

The first nuclear plant at Morong on the Bataan peninsula across the bay from Manila is due for completion by 1983, to produce 620 MW. But it seems likely that instead of being the first of several, for at least a decade it will be the Philippines' only nuclear power plant.

Costs have risen and there are also worries to be heard abroad like the giant ipilapil for con-

CONTINUED ON NEXT PAGE



# Rebels still active on two fronts

ALMOST TWO years after the signing of a ceasefire agreement, the two disident movements in the southern Philippines, where no end is in sight to the festering 10-year-old Moslem rebellion or self-rule, despite efforts by Indonesia and Malaysia to get the two sides back to the negotiating table.

The problem—the most serious armed threat to the martial law regime of President Marcos—is compounded by the fact that the armed forces also have to fight off Communist guerrillas on another front.

Mr. Marcos has claimed that the Moro National Liberation Front (MNLF) in the southern Philippines and the New People's Army (NPA), military arm of the Maoist Communist Party of the Philippines, have joined forces, citing as proof documents allegedly captured from Communist cadres, who are known to favour an arrangement.

Field commanders in Mindanao, however, do not agree, and say that, in oil and water, Communism and Islam do not mix.

Defence Minister Juan Ponce Enrile recently estimated the communist strength at about 90,000, with a mass base of 200,000, and placed the number of active Moslem rebels at

20,000, including 13,000 armed regulars. The figures indicate the two disident movements are much stronger than had been previously officially acknowledged.

A solution to both problems depends to a large extent on the amount of funds available to Mr. Marcos' Government without further denting the country's economic position. Some observers think that Mr. Marcos has tied the insurgents to the negotiations with the United States on new economic and military treaties, in which one of the central issues is the amount of rental or military and economic aid Washington has to pay for its two military bases.

## Reason

The Communist insurgency is decades old and was a major reason cited by Mr. Marcos in his martial law proclamation in September, 1972. After being crushed in the 1950s, when they were at Manila's doorstep, the movement was reorganised in 1968 by political science professor Jose Maria Sison, and the party's old Soviet line was forsaken in favour of Maoism. From Central Luzon, the traditional hotbed of Com-

munist activity, the revitalised party spread northward to the Cagayan-Isabela region, then southward to several provinces in the Visayas Islands and the Central Philippines and eventually further south to portions of Mindanao, including the Zamboanga Peninsula, where the MNLF is active.

The Government has always maintained that the party drew financial and arms support from China. But it is also known to have received handouts from politicians during election campaigns before 1972, apart from a steady income from a lucrative black market in goods from the two giant U.S. bases in Central Luzon and other ancillary services such as night clubs and prostitution.

While earlier this year the Government claimed to have dismantled the entire party apparatus with the death or capture of most of its central committee members, including chief ideologue Sison and NPA commander Bernabe Buscayno, Mr. Enrile said recently that the party has been "relatively successful" in its "expansional and organizational drives."

Where earlier Defence Ministry spokesmen said the communist strength was no more than 2,000, Mr. Enrile's figure of 90,000 men and a mass base of 200,000 are slightly lower than the Government's figures of 10,000 armed men and a 100,000-strong mass base at the time of the martial law crackdown.

Most of the recent clashes between Government forces and the NPA have been centered in the Northern Luzon area, occasionally in Samar and Panay islands in the Visayas, and in Davao and Zamboanga in Mindanao, where many of its leaders are reportedly women.

Mr. Enrile has, however, added a new twist to the communist movement. In June, he spoke of military intelligence uncovering what had been until then an unheard of "United Filipino Democratic Socialist Party." Although he did not say how strong it was, Mr. Enrile said the group, distinct from the Communist Party, had its own "National Liberation

Army" and aimed at establishing a "democratic socialist republic" through armed struggle. "If not handled early enough, it will create a more dangerous situation," he said. Nothing has been heard of it since, however.

Since the breakdown of the ceasefire in Mindanao after the massacre of an army general and 24 of his officers and men during a peace meeting on the Moslem rebel island stronghold of Jolo last October, hundreds of people have been killed either in terror attacks attributed by the authorities to the rebels or in massive "police operations" backed by aerial and naval bombing to clear known rebel strongpoints.

Since its outbreak a month after Mr. Marcos proclaimed martial law, the southern war claimed up to the time of the truce the lives of between 30,000 and 50,000 civilians by Mr. Marcos' own estimate, not counting 20,000 combatants estimated killed and at least 1m people displaced. Defence officials are secretive on the number of people killed during the past year, but a field commander in Jolo said that in the four months immediately following the October massacre, at least 236 Government soldiers and more than 800 rebels were killed on the island alone. More than 100 people, many of them civilians, were killed in a new flareup of rebel activity in the south during a two-week period last month.

## Warned

Although Mr. Marcos himself had said, when he opened the interim National Assembly in June, that the MNLF revolt had been beaten, he warned last month that unless the peace and order situation in Mindanao was checked immediately through "aggressive police action," there would be a "weakening in the civilian communities—that will allow the rebel forces to grow and gather strength."

Prospects of the Government and the Moro Front returning to the conference table after the collapse in April last year of



Students, clergy and workers march through the streets of Manila in April to protest against the Government's handling of the national elections. Opposition leaders and marchers were arrested.

peace talks mediated by the Nur Misuari, and says it will only negotiate with leaders capable of enforcing any agreement that may be worked out.

The peace talks broke down over MNLF demands for autonomy in 13 southern provinces, where the 3-4m Moslem population of this predominantly Christian nation of over 44m are concentrated. Philippines negotiators rejected the demands as virtually amounting to secession, and both sides drifted further from a settlement when Mr. Marcos went ahead with a referendum in the 13 provinces over objections from the MNLF and its Islamic supporters on the way the questions were framed and on the manner the referendum was held.

In a speech marking the sixth anniversary of martial law last month, Mr. Marcos said it was now time to hold local elections in the 13 provinces according

to the results of the referendum, in which the people rejected the MNLF leadership and voted for the Government's proposals for a limited form of autonomy. Mr. Marcos did not give any indication as to when the elections will be held, but they are almost certain to spark an escalation of rebel activity.

Defence Ministry sources say that intelligence reports show that the MNLF continues to train guerrillas in the East Malaysian state of Sabah, which the Government had said in the past was used by the rebels as a transit point for the smuggling in of Libyan-supplied arms. "This does not mean that the Sabah Government is behind it or knows about it," the sources said, adding that there were also indications that the rebels continue to receive foreign financial support, although "it is much less than it used to be."

Libyan-based MNLF chairman, in the 13 provinces according

known to be a staunch supporter of the MNLF.

Meanwhile, a group of Moslem and Christian leaders and scholars put out after a recent conference a paper stating that Government claims of development in the south were "misleading or simply untrue," and that reconciliation efforts were being set back by continuing abuses on both sides.

The statement said that, despite much publicity about the Government spending millions of dollars on the region's rehabilitation and development, what this actually amounted to was only "electrification here, a cemented road there, an irrigation project over there," and that most of the development programmes were "promissory notes on the future."

J. M. M. Suarez

## Energy

CONTINUED FROM PREVIOUS PAGE

sion into solid, liquid or gaseous fuels.

The extent of the current effort of the Philippines to change the nature of its energy dependency to its advantage is impressive, but because of the high cost of energy demand its oil imports will increase even if its ratio to total demand decreases. This means therefore that an oil price increase would have a debilitating effect on the pure status terms the Government efforts have meant the Philippines National

Oil Company has leapt from nowhere into position 284 of Fortune Magazine's yearly list of the top 500 corporations outside the U.S. There have been doubts about the willingness of foreign exploration companies to sink money into Philippine contract areas. It now seems as if, just as with the initial finding of oil a year to 18 months ago, this part of the economy is in need of another major find to boost morale.

S.H.

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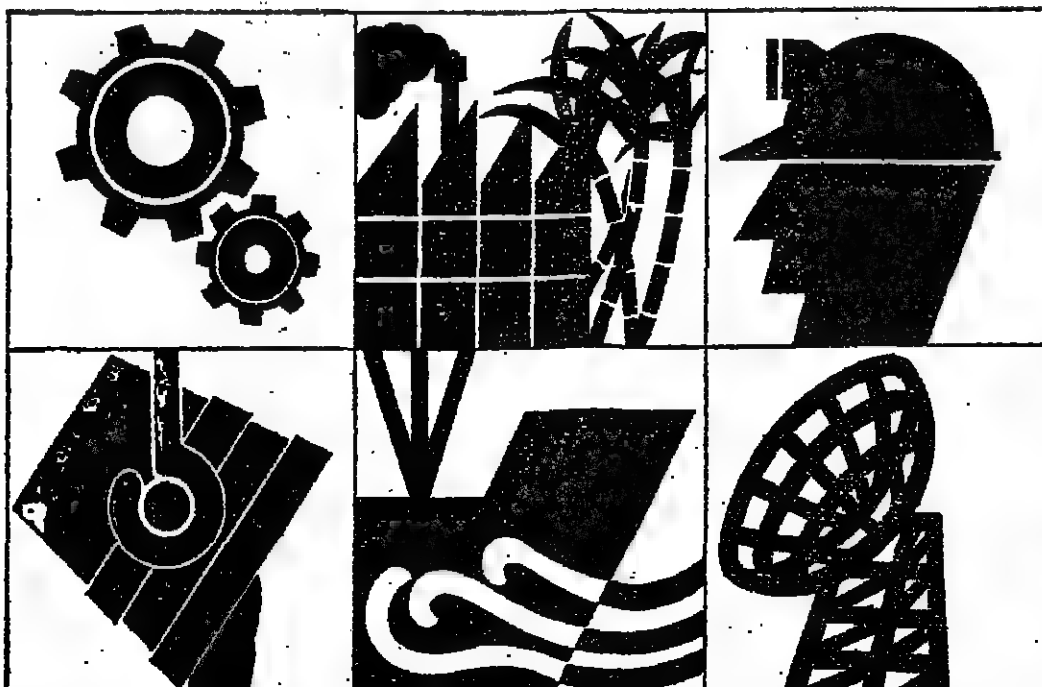
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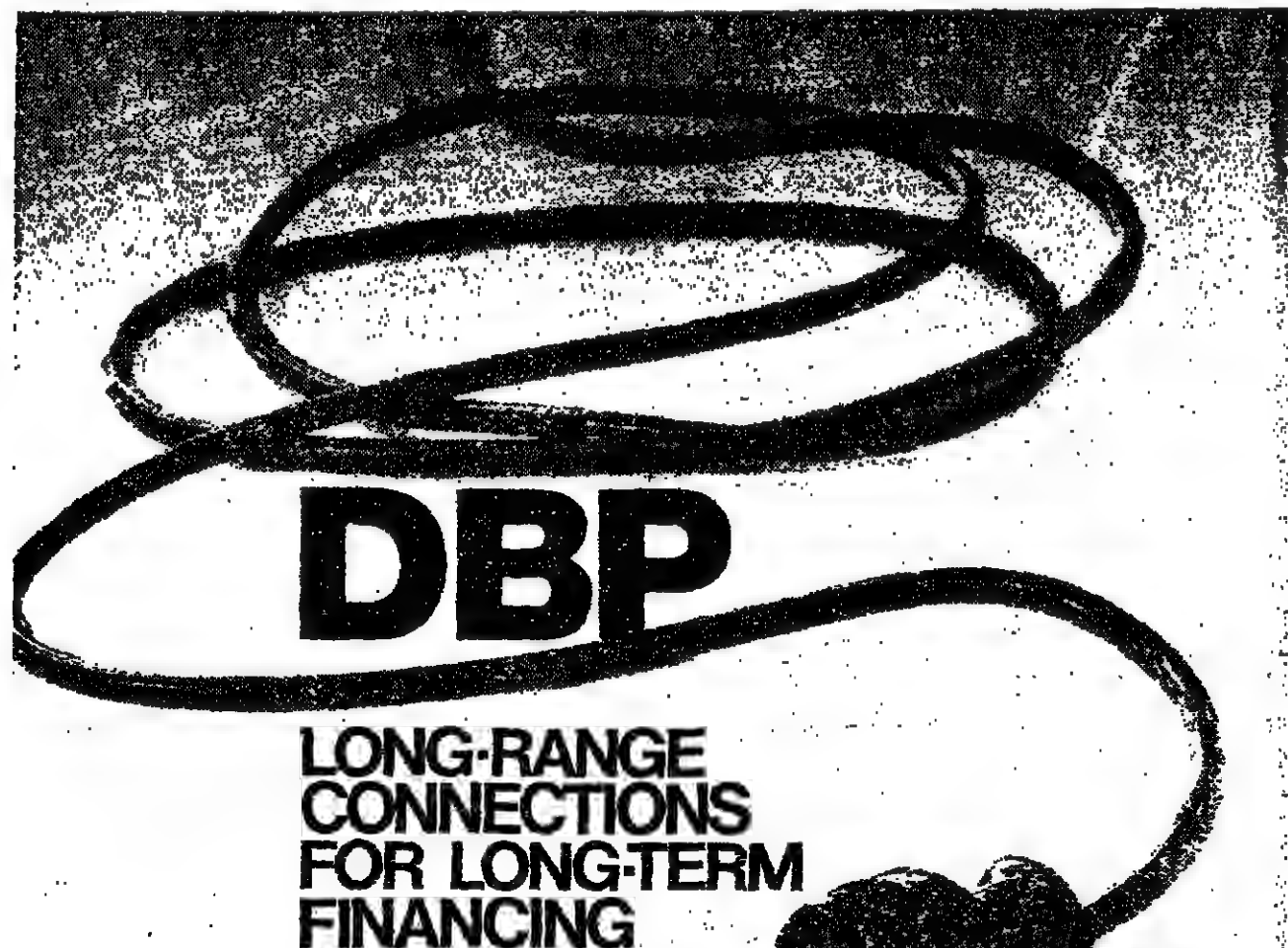
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## THE PHILIPPINES X



Drawing water in a Philippines village.

# Bigger crops but prices erratic

AGRICULTURE IN the Philippines seems likely to show an increase in production again this year, which will mean record overall growth for the third year running. Last year the increase was 6.1 per cent. The value of the commercial crops on the other hand—especially sugar and tobacco—is likely to show a continuing fall, although this will be offset by good prices for coconuts in which the Philippines is the world leader.

The main bright spot is the continuing surplus of rice and the self-sufficiency in corn for human consumption. However, success is as much due to lack of typhoons and improvements in irrigation as to any Government programme. Corn for animal feed still has to be imported. The term "surplus" for rice is also still largely semantic as it only amounted to a few hundred thousand tonnes and sales to other ASEAN countries were at less than market prices. Nonetheless the performance is well beyond what would have been expected a few years ago.

In a recent interview the Agriculture Minister, Mr. Arturo Tanco, said of other crops that banana output would not increase much since the Japanese market was pretty well saturated and the Middle East market only just beginning to develop. He also said that cotton production would be back to average levels this year after being hurt last year by pests. Acreage would more than double.

The diversity of climate among the islands has also meant that, although some have had good rainfall, others have had drought. Tobacco crops and banana plantations on the southern island of Mindanao were among those affected by lack of water in 1977, according to a Central Bank report. In meeting the food demands of the population, however, the position has been helped by the vegetable harvest leaping ahead, with almost all varieties giving good crops last year.

Predicting good general crops for this year, the Agriculture Minister has pointed out that farmers' purchases of fertilizers are up 27 per cent in volume terms for the first half of the year.

Including fishery and forestry, agriculture is the largest sector in the economy, employing half the labour force, controlling one-third of the net domestic product and contributing two-thirds of the country's export earnings. Government policy in the sector has been to ensure greater prosperity and stabilisation of incomes, introduce land reform and prevent a drift towards the towns. The main thrust has been the Masagana 99 rice production programme, which is now in its sixth year, and the Masaganang Maisa corn production programme. Both have involved distribution of high-yield seed varieties, credit schemes, provision of fertiliser, pesticides and modern agricultural techniques. There have also been other projects such as the Palayan NG Bayan scheme to open up uncultivated lands to production of rice, corn and other staples, and one to improve the production of vegetables grown on small garden plots reaching the commercial market.

The picture on the smaller

Minister has pointed out that for sugar, coconuts and rice, there are also complaints of lack of co-ordination between three different agricultural extension agencies.

Part of agriculture's success in recent years has been due to rural credit. The repayment rate is now 81 per cent, which Government officials look upon as good, and which they say, compares well with industry.

Outside experts report a decline in the use of the credit, because Government-sponsored money came too late and was held back from those who were late in repaying previous loans. (Money instead was being sought from millowners, banks and friends—all the old forms.) Official figures suffer from almost a year time lag but would also appear to confirm this. The total amount available last year from both public and private sources was fractionally lower than the figure for 1976.

For those participating in the Government's supervised credit scheme crop insurance is now being provided, although initially only for rice. It will give cover against weather, plant disease and insects. The insurance is optional for the self-financed farmers. In return, those who participate must be supervised by Masagana 99 technicians.

In a bid to boost ancillary industries the government has just announced a programme of tax incentives for those enterprises which produce or process agricultural products or fish. This sort of business had been allowed to benefit from previous incentives to general industry given by the Board of Investments, but a Government official explained that weather and varying commodity prices had made the area a risk business, and further incentives were necessary. The new law will allow tax deductions for the cost of transporting the goods for research and development for the cost of new building, roads and bridges, and for maintaining them. Breeding stock will also be considered as capital equipment.

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### Forestry

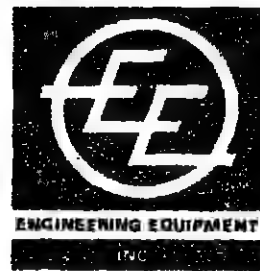
A blight on the side of agriculture has been the forestry programme, which in recent years has been ambitious to the point of being out of control in the pursuit of export earnings. Anxiety is openly expressed about the wholesale logging, which not only outstrips efforts at reforestation but also results in soil erosion and silting of dams and rivers. There are complaints of lack of co-ordination in the replanting programme and that dams with a projected life of 100 years will now be useless after 75. Flood-lug can also result.

For the moment the general optimism hides continuing difficulties and uncertainties, mainly concerning world commodity prices. The Government intervention has helped to stabilise these effects, but there is constant anxiety over margins on Government support prices. Also in the area of extension services still have a long way to go. Whatever improvements are made could still be ruined by a season of bad weather, and limitations because of the widely dispersed islands also lead to uncertain markets and the persistence of marginal agriculture.

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# Hotels still looking for business

THE PHILIPPINES is apparently overcoming its surplus of hotel rooms which were a legacy of the 1976 IMF conference in Manila. The huge debts incurred in the building projects no longer seem so awesome as the tourist statistics creep towards the magic figure of 1m visitors a year.

But although Manila is probably becoming more familiar to the world tourist, the country's tourist potential will, according to some local hotel managers, still lie very much in the future and a lot more work has to be done in terms of promotion and ensuring a profitable business.

The UNCTAD conference next May is the next major milestone in the development of Manila as a convention centre, and the Karpov-Korchnoi chess championship, which has been fought out in recent weeks at the hill resort of Baguio in the centre of Luzon Island, is an indication of the major sporting events which the Philippines can attract. The probability of such ventures is another matter.

Explanations for the unprecedented growth of the Philippines as a tourist attraction lie, according to those directly involved, in the more stable political atmosphere of recent years—they mention the signs "Please deposit your side arm

in the foyer" which hotels had probably the liveliest night life to display before martial law was imposed in 1972 in a bid to stop the wild west atmosphere of Manila from impinging directly on visitors. Even now, however, Manila remains a town with plenty of bright lights and streets teeming with bars and restaurants, while just offshore, a brightly lit floating casino tempts those with bigger money.

## Confident

The Under-Secretary for Tourism, Mr. Gregorio Araneta II, seems fully confident of achieving greater growth and a substantial share of western tourism to the ASEAN countries. English, he says, is far more widely spoken in the Philippines than in the other countries. For the moment, however, he is restricted by having the third lowest budget of any government department, the equivalent of less than \$9m. With this he is running a Government department and an executive arm, the Philippines Tourist Authority. The Government is only now setting up more tourist offices abroad.

The attractions of the Philippines are many. The main season for tourists is the summer months from January to May. In the latter part of the year, especially in the north of the country, typhoons may lead to days of rain or even worse disruption. The 7,100 islands present a huge range of white sand beaches, mountains, volcanoes, rivers in roaring gorges and tropical jungle. Manila has

more than a hint, however, of Latin America in the colour and vibrancy of life. One example is the new buses brought into Manila for longer urban routes, which are air-conditioned and which the local authority has termed "love buses"—the slogan is written on the side of each, inside a huge red heart. Passengers are entertained to stereo music from cassettes. The other main form of public transport—"jeepsneys," or gaily coloured converted jeeps—offer similar entertainment. Nor is this quality a reaction to a more official and staid society around government, for even in the Department of Inland Revenue there is piped pop music in the corridors.

There are, of course, dangers for the more adventurous tourist. The southern island of Mindanao is affected by the Muslim insurgency, and movement is restricted outside towns. And even inside the city limits terrorist incidents sometimes occur. Mr. Araneta admits that he had to cancel a recent trip to a resort on the island because there had been an ambush on the road. He hardly lets it affect the rest of his confidence, shrugging it off with a catch phrase, "terrorism and tourism do not mix." Elsewhere on the islands, the smaller left-wing movement, the New Peoples Army, also effectively curtails other tourist activity.

Intrepid travellers who might be disappointed by these features are comparatively few, and so they have little apparent effect on, say, charter groups. As it is Mr. Araneta admits to a less than enthusiastic welcome for hippies and obviously prefers the rewarding charter groups. He expresses some disappointment that airlines were not anxious to use airports other than Manila, but says the domestic services of Philippine Airlines provide good connections to other islands.

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Philippines maintains that the disease did not originate in the islands.

British tourists are the next largest group, with about 8 per cent of the market, with Australia a couple of percentage points behind. Filipinos tend to play down the significance of their island to the Australian market. For those not familiar with the geography it is a flight of about seven hours involving a time change of three hours. Other ASEAN countries are very much closer.

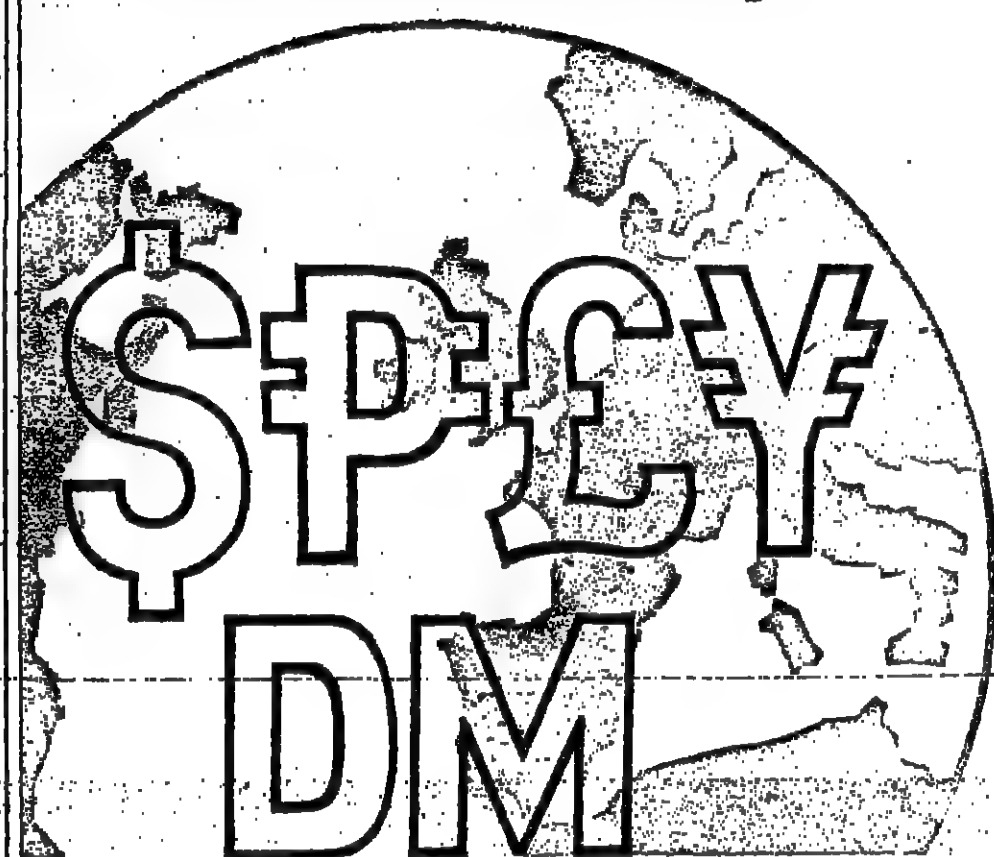
About 6 per cent of the market are Hong Kong Chinese, who have become a centre of controversy because of strict regulations regarding their entry. In order to make sure they do not stay on as illegal residents, the Philippines Government has been requiring them to deposit their certificate of identity on arrival at Manila Airport, stay only ten days and change into pesos \$200 a head. Government ministers have now said they will try to cut through this red tape.

For thousands of Chinese from Singapore and Hong Kong, Manila was the place this year to spend the Chinese New Year, with the result that most of the Manila hotels were fully booked. This year the average occupancy has risen to 80 per cent, a dramatic increase over the mere 25 per cent of last year. Although 70-75 per cent is considered the best operating figure, that day is not obviously so far off.



The Karpov-Korchnoi world chess championship match is still being fought out at the hill resort of Baguio.

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# Good minerals prospects

THE PHILIPPINE mining industry is barely over the hump of its troubles. Yet it has been reopening closed mines, developing new ones, and even moving forward into smelting and refining. Significantly, overseas creditors are providing financial accommodation, probably reflecting not only an improvement, however slight, in the market for mineral products but also continuing liquidity in international money centres.

But judging from the remarks of those in the industry, the overall mood is at best cautiously optimistic. At least one major copper producer regards the current price recovery as suspect. The behaviour of nickel is erratic, and that of chrome only a little better. Only gold right now commands a good price, but the benefits of bullion movements are locally being negated by rising costs.

Earnings performances reveal cross-currents on a first quarter basis, net income of three members of the copper "Big Four" was higher: 57.7bn pesos this year from 57.5bn last year for Maricopper Mining Corporation; 24.41bn from 17.9bn for Lepanto Consolidated Mining Company and to 71.7bn pesos from 55.1bn for Philrex Mining Company.

## Plunged

On the other hand net income of Atlas Consolidated Mining and Development Corporation, the country's leading copper producer, plunged to 10.5bn pesos from 65.5bn. While copper concentrate exports fetched more or less the same price abroad the difference in operational fortunes seemed to be in production costs which turned out to be higher for Atlas compared with the three others in the "Big Four."

Marinduque Mining and Industrial Corporation, the country's biggest nickel producer which also operates a copper division and a cement division, incurred a net loss of 64.58bn pesos in January-June this year, bigger than the net loss of 17.22m in the corresponding period last year. Higher production and bigger sales were more than offset by a heavier debt service load. Marinduque's financial charges jumped to 107.62m pesos from a previous 74.51m.

There was a reduction in the net income of the leading chrome producer, Consolidated Mines Incorporated, which has just put into production a copper property. The earnings reduction was to 21.06m pesos from 23.82m on a first-quarter basis. Benguet Consolidated Incorporated, the biggest primary gold producer, earned 48.35m pesos net in January-June this year, 64 per cent above the corresponding period last year, but the improvement was mostly due to a strong earnings performance of its money-making non-mining subsidiary, Engineering Equipment Incorporated.

Whatever is indicated by mar-

ket trends and the profitability picture, the mining industry is alive with expansionist activity. One new company, Superior Mining and Industrial Corporation, recently joined the ranks of producers, when it shipped 1,000-metric tonnes of metallurgical chromite to Japan from its property in Opol, Misamis Oriental, Southern Philippines. It is preparing a 2,000-tonne ore shipment to Europe for the first week of next month.

Barring last-minute hitches, two other new mining groups will be in commercial operation before this month is over. One is Ore-Philippines Mining and Industrial Corporation, which is mining direct shipping-grade copper ore in Carawisan, Antique, Central Philippines. The other is Sabana Mining Corporation, which is about to complete a \$15m mill at its mining property in New Bataan, Negros Occidental, also in Central Philippines.

Early this month one old concern which closed its copper concentrator in November last year and confined activity to waste stripping resumed ore extraction. Western Minolco Corporation said it will re-open its concentrator next December for a full return to production. Its mining-concentrator facilities are in the Baguio mining district of northern Luzon.

Two other old producers, both in gold mining, plan to resume operations shortly. They are Atok Big Wedge Mining Company in the Baguio gold mining district and Manila Mining Company whose property is in Surigao, Mindanao, Southern Philippines. Both closed their mines sometime in 1976 at the height of the market slump. Recently Atok Big Wedge increased its capital from 6m to 60m pesos—preparatory, it said, to re-opening its mine late this year or early next.

The big companies have new projects too. For example, Benguet Consolidated is developing a recently acquired copper-silver mine of Dizon Mining Company in Zambales, the Luzon province along the China Sea coast. Atlas Consolidated is reviving its gold project in Aroroy, Masbate Island, Central Philippines. It also plans to set up a molybdenum concentrate plant in Toledo, Cebu, Central Philippines, in order to maximise recovery of the molybdenum content of the same Toledo orebody yielding copper and by-product gold and silver.

Marinduque Mining is thinking of setting up a cobalt plant to produce refined cobalt out of the by-product of its nickel mining-refining operations in Nonoc, Surigao, Southern Philippines. Marinduque also plans to resume production at its Bagacay copper mine and mill in Samar, Central Philippines, following development of additional reserves. Milling was suspended a year ago owing to reserves depletion and a then still very poor market for copper.

As for Maricopper Mining, it wants to develop its San Antonio

mine near its operating Talpan mine on Marinduque Island, Central Philippines, into another mineable ore source as the reserves of Talpan are mined out year after year. Lepanto Consolidated and Philrex Mining are just about the only major producers without new projects, though Lepanto has a piece of the action in the rehabilitation of Manila Mining under an operating agreement.

## Financed

The Dizon copper project of Benguet Consolidated is being financed by foreign loans and suppliers' credits from various sources with a combined funding of \$43m. There is an available credit line from overseas financiers for the Aroroy gold project of Atlas Consolidated. It is understood that there are offers of foreign financing for the San Antonio copper project of Maricopper Mining and the Nonoc cobalt project of Marinduque Mining. The only obstacle is that the Philippines this year reached the ceiling on foreign borrowings imposed by the International Monetary Fund (IMF).

The two recent financial accommodations, therefore, are either of the debt refinancing or loan restructuring type, not covered by the IMF restrictions. One of them is a \$62m loan syndicated by American Express International Banking Corporation for Consolidated Mines. It will be used by the local chrome-copper producer to re-finance obligations arising out of old loans of \$57m in connection with its 100 copper project on Marinduque Island.

The other involves an \$80m loan syndicated by San Francisco's Bank of America and Hong Kong's Wardley group in 1976 for Atlas Consolidated in connection with the company's new Carmen copper project also in Toledo, Cebu. Under a recently signed agreement the creditors reduced the loan interest from 2 per cent to 11 per cent above London Interbank rate, suspended amortisation payments for three years and granted Atlas a new standby credit line of \$30m.

In agreeing to the loan restructuring the lenders noted not only a turn for the better in copper price movements but also a revised contract between Japan's Mitsubishi Metal Company and Atlas Consolidated favourable to the local company. Under this contract Mitsubishi cut its smelting charge on Atlas copper concentrate by US\$ cents per pound from last July, thereby considerably bolstering the Atlas earnings potential.

Apart from Atlas Consolidated's molybdenum plant and Marinduque Mining's cobalt refinery, the other forward integration move in the mining industry is that involving copper smelting. This a joint venture between the private copper mines and the Government. It has been in the organisation stage for the past two years but the question of smelter site has not yet been finally settled and there is no firm decision yet on whether or not the project will be under-

taken on a turn-key basis.

After looking over a number of potential locations a site in Batangas Province, just south of Manila, was chosen. This had to be given up as the locals raised strong objections on environmental grounds. The tentative alternative is an area near Ormoc City in Leyte, Central Philippines, where geothermal power is being developed and the population, so far at least, seems amenable to the idea of having the smelter in their locality.

For the gold-mining sector of the industry, one significant development is the start last January of the Central Bank (CB) gold refinery. It is still operating below capacity, however, since it refines only the output of primary gold producers like Benguet Consolidated. Output of secondary producers like Philrex Mining, whose copper concentrate contains gold as a by-product, is still refined abroad under concentrate export contracts. The CB refinery will not be able to refine gold by-product until after the copper smelter project becomes operational.

Last year the combined production of primary gold producers reached only 4,478bn grammes, whereas secondary producers of the metal turned out up to 12,857bn. With the prospect of under-capacity refining until the copper smelter project reaches the production stage, the CB refinery is seeking job orders from outside gold producers.

Leo Gonzaga

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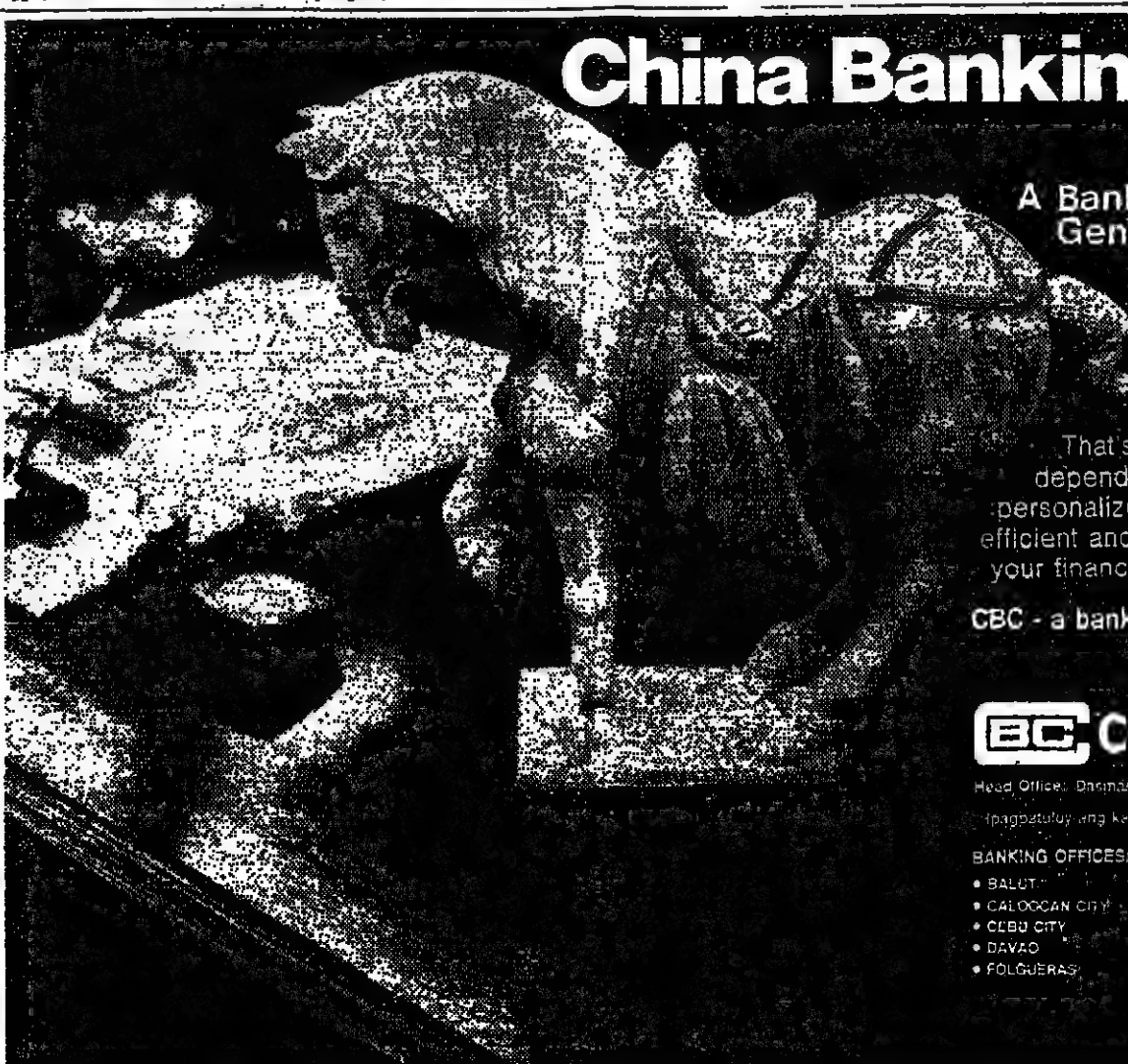
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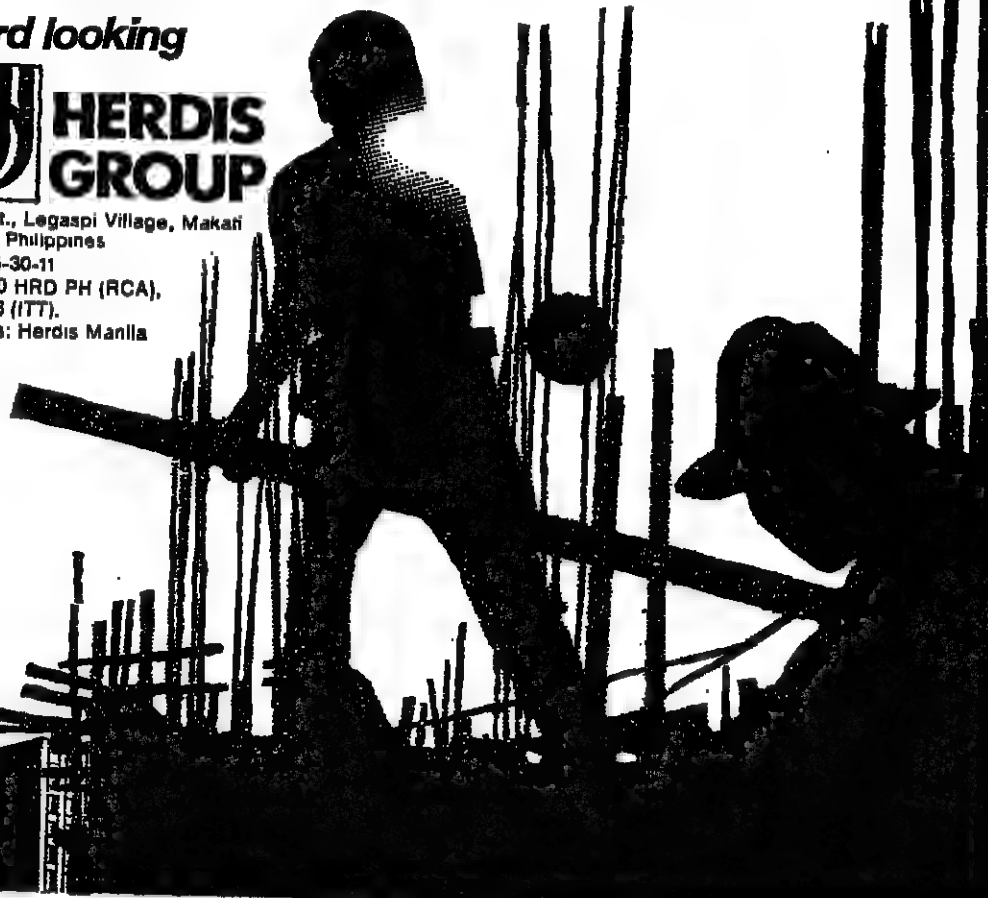
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## Exports problem for textiles



The Philippines textile industry has received encouragement in some export markets, but it remains too fragmented to make modernisation an easy task.

THE TEXTILE industry contains several contradictions. It suffers from wide variations in efficiency and quality, and is being pushed in the direction of exports when most industrialised countries are being increasingly restrictive over quotas.

But there are signs that the position is improving and that, starting from a very much lower base, it can begin to fill in gaps left by the Asian textile giants in Taiwan, Hong Kong and South Korea as these countries head in the industrial direction of Japan.

Optimism that textile exports will continue to grow, though at a more modest pace, is based largely on the new agreement signed with the U.S.—the industry's main export outlet—at the beginning of September. By agreeing on greater flexibility the Philippines has in effect won up to a 35 per cent increase in some of the more important categories, although at the same time the overall effect is in line with the wishes of American domestic manufacturers wanting to maintain the previous pattern of protectionism.

The agreement has been hailed as "terrific" by the deputy Minister of Trade, Mr. Vicente Valdepenas, Jr., and in an interview the president of the Confederation of Textiles and Garments Exporters, Mr. Antonio Carag, said it was better than expected. The quotas were higher, and if in volume terms they compared unfavourably with those of Hong Kong, Taiwan and South Korea, it was because of the low base they were operating from. That was not the fault of the U.S. He implied that if the figures had been higher the local Philippines manufacturers would have had great difficulty in achieving the necessary output.

### Flexibility

The unique nature of the latest agreement is the swapping of flexibility—the carrying forward or borrowing from the future quotas—in return for the basic increase. In a recent article Mr. Valdepenas wrote that this agreement was achieved when the U.S. was at most maintaining or in fact rolling back the levels applied to all other exporting countries including Singapore, Thailand and Malaysia (countries directly comparable with the Philippines).

The main features of the agreement are that it runs for five years retroactively from January 1, superseding the existing set of quotas, and the aggregate quota for 1978 is raised from 219m square yards to 2555.1m for permitted ex-

house in order to take best advantage of the new agreement. It would not be too far-fetched either if the whole argument over textiles impinged on the greater differences between the two countries over alleged human rights violations and the principle on which the military facilities at Clark Base and Subic Bay are maintained.

A major issue is whether the local textile industry has sufficient resolve to put its own house in order to take best

advantage of the possibilities parable with overseas products ahead of it. There are signs that the Philippines of entrenched opinion which might not be persuaded to think of the possibilities. A report prepared by a committee under the now former deputy Secretary of Industry, Mr. Gabriel Itchon, effectively studying the chances of lowering of customs duties and hence of making the industry more competitive, never appeared.

The overall performance of the industry is very patchy, with the clothing sector prospering but the mills producing yarn and fabric facing problems of bad management, poor capital structures and protectionism. The large domestic market of 49m enables these problems to remain and the manufacturers provide a powerful lobby against change.

Even the clothing sector relies to an extent on the strong tradition of trading with New York and elsewhere in America that it has built up historically—the excellent local embroidery and specialisation in gloves and children's clothes. It is insufficiently growth-conscious though and the largely unskilled female labour does not begin to compete with that of Hong Kong, Taiwan and South Korea.

### Poor

Domestic yarn is of very poor quality, according to experts, leading to the less than advantageous position that for the export overseas markets most of the yarn has to be imported—it is in fact both better and cheaper. Some categories though are internationally acceptable, notably good cotton yarn. Domestic cord, denim and shirting material is com-

## Ambitious coconut schemes

WITH THE continuing slump in the world sugar market, coconut has taken over in recent years as the Philippines' primary export industry, accounting for \$763.4m in 1977, or slightly over 24 per cent of the country's total export earnings. In the first six months of this year exports of coconut products reached \$393.6m, 8 per cent higher than the \$367.9m of the corresponding half of 1977.

Roughly 22 per cent—2.8m hectares—of the country's agricultural land is planted with coconut and an average annual production of more than 2m tonnes of copra makes the Philippines the world's biggest producer and exporter of coconut products. But what these figures do not reveal are the problems that have plagued the industry for years—notably the low productivity and fragmented farms.

Production for 1978 is officially forecast at 2.556m tonnes, 10 per cent above the previous year but still below the record 2.7m tonnes of 1976. Exports for the first six months of the year, estimated at just over 1m tonnes, were 17.5 per cent higher than in the corresponding period in 1977, when because of a significant decline in production, export volume in the first nine months dipped by 100 kg of copra at the farm gate, a coconut farmer with only two hectares would earn some 2,000 pesos (about \$266) at an annual average price of about \$13.33 per kilo of copra at the farm gate.

The effect on this year's production of low rainfall during only a year from his farm. Low production has also apparently been offset by an increase in the number of fruit-bearing trees—a factor ranging from 51 to 76 per cent in some sources feel has been of their rated capacity between years. The number 1965 and 1977. Last year the number is now estimated at 390m, of existing 53 mills operated at which 330m are fruit-bearing, only 65 per cent of their annual production of 3.12m tonnes of which 313m, or 83 per cent of copra.

In an effort to increase production and maintain the ally envisaged to last only a

nut trees, with 15 per cent of them non-bearing. While there is no doubt the increase in the number of productive trees, there has been no marked improvement in the ratio of fruit-bearing to non-bearing trees, indicating a pressing need for plant rejuvenation and better culture technology at the farm level.

### Shift

There has been a substantial shift from the export of copra towards processed products. By 1976 copra accounted for only 38.6 per cent of total coconut exports and went down further to 27.9 per cent last year. Coconut oil rose to 57.6 per cent in 1976 and again to 65.7 per cent last year.

Aside from the fact that coconut continues to be a smallholder's crop—most of the farms are between only two and four hectares and only 5 per cent of all plantations range from four to 20 hectares—productivity of local varieties is low.

The Philippine Coconut Authority (PCA) says local varieties produce only about 1.5 tonnes of copra (4,500 nuts) per hectare against four to five tonnes (20,000 nuts) produced by the best foreign hybrids. At an annual average price of about \$13.33 per kilo of copra at the farm gate, a coconut farmer with only two hectares would earn some 2,000 pesos (about \$266) at an annual average price of about \$13.33 per kilo of copra at the farm gate.

The fund, established by the Government through a levy imposed on producers in 1973, amounted to 4,337m pesos (roughly \$581m) at the end of June. The levy has varied from year to year and now stands at 60 centavos (8 U.S. cents) per kilo of copra, of which 20 centavos is earmarked for the replanting programme, 12 for a subsidy programme to support the sale at "socialised prices" of coconut-based prime commodities like cooking oil, laundry soap and canned evaporated filled milk, with the rest going to investment projects for farmers, research, insurance for farmers and scholarships for their children. Although the Coconut Producers' Federation claims it was at the insistence of the farmers themselves that the levy, originally envisaged to last only a

year, was continued indefinitely, a well placed source in the United Coconut Association of the Philippines says the farmers, already saddled by low incomes, are not happy with the idea of having to pay the levy. If they have not raised a loud howl so far it is because the farmers are small and a great many of them "don't really have an idea of what is going on."

There have been instances of embezzlement of the subsidy, and the Government started recently to crack down on the operators.

The subsidy programme has been in the limelight in recent months, specially since the Government approved an increase in the prices of coconut-based prime commodities because of the depletion of the subsidy fund. An upward adjustment in the price of copra was also made, with President Marcos imposing a 5 per cent tax on the "unearned increment" on existing inventories of manufacturers.

### Protested

Consumer groups protested and brought the matter to the Supreme Court, which immediately ordered a price rollback. What followed was near-chaos. Cooking oil disappeared from grocery and market stalls and some manufacturers of coconut based prime commodities threatened to stop manufacturing operations altogether. On the other hand indignant copra producers threatened to withdraw their subsidy if consumers, many of whom had the mistaken notion that the subsidy came from the Government, insisted that coconut producers shoulder the amount needed to roll back the prices.

The controversy has quietened down considerably but remains far from settled.

J.M.S.



# Pay policy at bay

By CHRISTIAN TYLER, Labour Editor in Blackpool

THE BRITISH Government appears to have set itself an almost impossible task. It has staked its electoral future on successful observance of a 5 per cent limit on pay settlements, and staked it in such a way that there can be no convincing excuses when the first failure occurs.

Trade union leaders have long been aware that they would be unable to raise their members' pay by more than 5 per cent this year—even if they had wanted to do so. They therefore assumed that Mr. James Callaghan's sermon about wages, in which the Prime Minister has been inviting the unions to go into the awful mire of economic chaos, were merely designed to impress the public on the eve of a general election.

In other words, many expected an October election and calculated that a victorious Labour Government would be able to decide how firmly to face the inevitable pay onslaught.

The TUC, therefore, bent over backwards both before and during its annual Congress in Brighton, last month, to blur the stark contrast between its support for the Labour Government and its condemnation of Mr. Callaghan's incomes policy.

The moment Mr. Callaghan told the country that he was not calling an October election, it became obvious that Britain was in for a clamorous and possibly strike-ridden winter. It was a decision some would call foolhardy and the chickens are coming home to roost. This week's Labour Party conference in Blackpool is likely to be dominated by the single issue of wage controls, even if the issue does not explode publicly in the Cabinet's face.

It is not so much a question of whether the policy will be rejected by the conference—

with nearly 6m trade union votes liable to be thrown against it, it cannot possibly survive the public debate. Rather, it is a question of how much flak the Cabinet will have to receive from trade union leaders and the hawks of the left wing of the party's National Executive Committee.

Mr. Callaghan may be able to live without trade union support for the kernel of his counter-inflation strategy, but it is to be wondered how long he would be prepared to fight against both the TUC and his own party. He might even find himself in the sort of "who governs?" election that brought Mr. Heath to grief in 1974. Already Mr. Joe Gormley, president of the miners' union, has suggested publicly the possibility of a coalfield strike ballot if only 5 per cent is offered to the miners next February.

Virility

But long before then, the Government will have faced the first test of its policy's virility in the shape of the wage settlement at Ford Motor. And that really is what the Ford strike is—a virility test, enacted by both the Government and the unions. That is why the company has been dismayed by what it sees as a political strike against the pay policy, rather than industrial action in support of the union's £20-a-week claim.

There is no reason, in theory at least, why a Ford settlement worth more than 5 per cent on basic earnings should automatically be followed elsewhere. So much was made clear last time round. Few other settlements appeared to exceed the 10 per cent on basic earnings (though of course those that exceeded 10 per cent overall were mainly those which had

productivity payments, real or bogus, added in). Far more important to the general credibility of Stage Four—which, we now learn, the Government wants us to call "the 1978-79 pay round"—is what the 1m council workers do.

If they go on strike, and there are plenty of noises being made by the union leadership, then the public will really start to complain. Mr. Callaghan said recently that his only real weapon for enforcing the pay policy was public opinion. Public opinion may take little notice of a Ford strike and may support the Government against it; but if rubbish starts piling up on the doorstep, the public mood could be very different.

The wage claims drawn up for these and other public service workers—hospital staff and ambulance men among them—are much more perilous for the Government. If public service workers strike, and the Government is eventually compelled to give in, that would be the end of all obedience to the 5 per cent guideline.

The whole logic of the incomes policy is based on Government control, through cash limits of the public sector wage increases. Pierce application of that control, it is supposed, will encourage the private sector to treat the pay policy with respect and stand firm in the face of strikes. But if the public service workers break through, a new going rate will really have been established.

There were plenty of people to forecast last year that Stage Three, since it lacked formal TUC support, would be discredited by one group of workers or another. In the event, because of the interest that Ford's breakthrough evoked, the Government clamped down hard. If the Government's action notably in the face of the firemen's strike,

had real influence, it was still not strong enough to prevent the Stage Three 10 per cent target being exceeded by more than four percentage points.

There is nothing to stop the Government claiming a success for Stage Four, as it did for Stage Three, even if earnings rise by 10 or 11 per cent over the next 12 months though the unofficial target for the total increase of earnings is 7 per cent.

There are, however, considerable differences between this year and last year. There are now three years, not two, of pay distortions and unrelieved negotiating pressures to be faced. Besides, 5 per cent looks a lot less generous than 10 per cent, even though it is nearer to the current rate of inflation than was last year's target figure. Again, the Government is taking a much more aggressive line, from the very outset of the bargaining season.

Stage Four differs from its predecessor in some subtle but important respects, and civil servants have further restricted everyone's room for manoeuvre in their detailed guidance on how the policy is to be applied. As a result, any small breach of the White Paper rules is likely to grab the headlines and convey the impression that the whole strategy is being undermined.

This point is best illustrated by the description of the limit itself. Last time, the Government decided not to quote a limit on pay settlements: it quoted a target of 10 per cent for the increase of earnings throughout the economy. It merely said that settlements should be in single figures, but did nothing to destroy the general assumption at the start of that round that 10 per cent was to be regarded as an average for settlements. Of course, 10 per cent quickly

became the norm; and because it became the norm, the Government began to treat it as the limit.

This time, the Chancellor has decided to go on to the other tack by quoting the limit on settlements (5 per cent), not the target for earnings, which is 7 per cent (or perhaps higher, in the Chancellor's mind). In this way, he hopes to come nearer his earnings target than last time. But most of the forecasts so far are that wage earnings will rise by somewhere between 10 and 12 per cent in the next year, and Mr. Healey has acknowledged that possibility.

Strangely enough, the Government wrote a relatively loose incomes policy last year, at a time when the trade unions were not generally ready to make war. This summer, when the unions were becoming more and more uncomfortable in the straitjacket, the Government (or the Treasury), decided to tighten up further. The theory used to be that policies become more flexible as they progress rather than less so.

To make matters worse, the Ford unions have started off the wage round with a refusal to discuss a productivity deal, even though Ford has broken its own rules by offering one, however tentatively. The Transport and General Workers' Union, in particular, has declared that it cannot talk productivity until the company offers more than 5 per cent—that is, until the union has won the principle of free collective bargaining.

## Loophole

However the Ford problem is resolved—whether by productivity bargain or some other way—the round has begun with unions refusing to use the productivity loophole for winning increases over and above the limit: another "virility test" being applied.

If unions involved in other negotiations start saying the same thing, the chances for the 5 per cent limit will look bleaker still.

Another feature of this round is the extent to which govern-

ment departments are prepared to go to stop the kind of wage drift that helped to hoist the final figure last time. Rules about offsetting wage drift existed last year, but never attracted any attention. This time employers will be told that their paper settlements will in many cases have to be for less than 5 per cent, so that money paid out during the year for things like promotion, extra staff, and regrading is taken into account. The extent to which an employer's pay bill increases because of extra amounts of overtime will not, it seems, need to be offset in this way.

Essentially, what this rule means is that employers will be told to produce their pay bill for the previous 12 months and compare that with the negotiated settlement under Stage Three. If the former exceeds the latter they will be told to assume, unless they can prove otherwise, that the amount of wage drift will be the same as last time. It is yet another restriction on negotiators' freedom within the 5 per cent.

Incidentally, speculation that the local authority employers will have this problem may after all prove wrong.

Add together the rigidity of the policy, the Government's determination not to give an inch, the warnings from union leaders and Labour left of industrial confrontation and electoral defeat, and the public battle in the conference hall at Blackpool this week, and it becomes clear that the climate is very different this autumn.

Comparisons are already being made with 1968 and the controversy over In Place of Strife, the then Labour Government's blueprint for legislation to regulate industrial relations. Some argue that although the blueprint was withdrawn the controversy helped to lose the 1970 election for Labour. This time, an election could be much closer. Whatever happens, the Conservatives will derive plenty of satisfaction from the sight of a Labour Government facing precisely the sort of confrontation with the unions that was supposed to occur only when the Tories gained office.

## Letters to the Editor

### The City and Europe

From the Deputy Chairman, Conservative Commonwealth and Overseas Council

Sir—Your editorial (September 29) on the shaping of the European monetary system points out that there is no monetary equivalent of EFTA. A join should Britain choose to stand aside from mainstream European developments. There is also the consideration that it is decided to remain outside the system, particularly for balance of payments reasons, it would mean acceptance of the "two-tier" community in economic and monetary matters even before its enlargement. Mr. Callaghan is in record as expressing "serious doubts" about a two-tier Community, and there can be little doubt that as a nation relegated to the second league our influence on future economic and monetary developments will be weakened.

There is also another factor regarding the role of London as a financial centre. Ten years ago the Segre Report observed that in the Community that time the capital market, such as London hardly existed. After ten years the City still retains a special position, but it remains outside economic and monetary developments in the Community for any length of time that role is likely to decline at the expense of our visible exports.

David Bagnall, West Wiltshire House, Ilton, Hampshire.

### British cutlery

From the President, Federation of British Cutlery Manufacturers

Sir—Mr. Billich, September 5, has recently attacked my efforts to gain fair play for the cutlery industry.

Is Mr. Billich a retailer? If so, how would he like his customers to have the same wages and earning power as those who make the sweated labour products he sells? Perhaps he would prefer them to buy low-priced Far Eastern cutlery with their husbands' unemployment pay, as many must be doing already.

Is Mr. Billich an importer? Tested interest in the easy, uncomplained unpatriotic exploitation of low-wage areas has accounted for wavering attitudes, and has even split the cutlery industry in so far as some leading cutlery manufacturers are themselves importers, doing most of the damage. The practice of importing Far Eastern cutlery on a grand scale is legal, but it is immoral as it is fattening.

to turn peasant labour into dollars by the shortest possible route in order to buy technology. They are following in the footsteps of Japan, who are already taking our pants off in many high-technology areas. If this thinking is followed, then most groups of consumer products will end up only being made in the Far East, and millions of British workers would be condemned to a workless future. A balance has to be found before it is too late.

A. J. M. Price, Anthony Road, Salford, Birmingham.

### Nothing neutral about Scotch

From the Chairman, Information and Development Committee

The Scotch Whisky Association—Sir—in the principal article of the survey on whisky (September 20) Kenneth Gooding describes Scotch grain whisky as "a neutral spirit".

Mr. Gooding, who has written about our industry for several years, must surely have realised by now that the grain whisky distilled in Scotland is in every way a true whisky. It is not, and cannot be by law, a neutral spirit. The Finance Act of 1969, when defining Scotch whisky, stipulates "among other things that it must be made from cereals, be distilled in such a way that the distillate has the aroma and flavour derived from the materials used" and that it must be matured in wooden casks for a period of at least three years. Neutral spirit, on the other hand, can be made from a wide variety of substances, is normally distilled at such a strength that it retains little or no flavour, and does not need to be matured.

The Scotch Whisky Association has spent a considerable amount of time and money over the years in protecting the Scotch whisky against imitations sold in overseas markets, many of which contain neutral spirit produced locally from molasses, potatoes and other substances. A key argument of its defence and one that has been accepted in the law courts of the world is that blended Scotch whisky is composed wholly of true whiskeys, distilled and matured in accordance with the definition I have quoted above.

If a responsible paper could be quoted in the courts as saying that Scotch grain whisky is a neutral spirit, it would add greatly to the difficulty of protecting the name and reputation of Scotch whisky.

I. C. Coombs, The Scotch Whisky Association, 17, Half Moon Street, W1.

### Trustees and information

From Mr. R. Lancaster

Sir—I am sorry to have to endorse Mr. Philip's letter (September 27) regarding the reticence of many major pension funds to disclose information. My own experience in asking 20 such funds three simple questions as part of an in-depth survey is that only ten pensions survey is that only ten felt able to do so. Since the felt able to do so, I can survey offered anonymity, I can survey offered where it is due not give less inhibited over—but companies such as Becton Dickinson, British Petroleum, Distillers and Hawker Siddeley, which declined to answer anything, (The remaining six companies have, at the time of writing, neither provided information nor declined to do so.)

### Pay-as-you-go for pensions

From the managing director, C. T. Bowring and Laybourn

Sir—Mr. Raymond Nottidge (September 27) again suggests that a switch from the funding system to pay-as-you-go financing would solve many of the shortcomings which he attributes to occupational pensions. He also refers to the superiority of benefits offered to pensioners in other European countries as compared with those which the new UK state scheme will provide.

These observations beg a number of fundamental issues: benefits from the UK state scheme itself are like those of the other countries to which he refers, provided on a pay-as-you-go basis. Presumably Mr. Nottidge is implying that the level of benefits is restricted in order to enable funded occupational schemes to provide similar benefits. The fact of the matter is surely that this is all that the Government feels that it can reasonably ask the contributors to pay for.

Apart from the fact that state retirement pensions represent only part of social provision—the extensive welfare services provided in this country are not found universally in Europe—the pay-as-you-go approach suffers from the fundamental weakness of relying on the willingness of one generation to support its predecessor.

As your columns have recently reported, the "generous" social security pension systems of both Italy and Germany are subject to severe financial stress with enormous deficits. Short of printing more money in order to suppress the symptoms of these economic disorders—which admittedly is an option open to Governments—there is a very real risk that the high levels of benefit which workers and pensioners have been led to expect may not in fact be paid.

The dilemma with a pay-as-you-go system is its tendency to encourage financial irresponsibility for short term political and social objectives at the expense of long term stability. Great expectations are not always fulfilled.

The combination of security and financial discipline inherent in funded schemes with segregated assets presents an overwhelming argument for the present mix of state and occupational benefits.

P. C. Price, C. T. Bowring and Laybourn, PO Box 130, 142-152, Long Lane, SE1.

### Facts on funds

From the Chairman, the National Association of Pension Funds

Sir—Mr. Philip (September 27) omits to mention that the National Association of Pension Funds intends to publish a year-book giving full and accurate information in respect of the majority of pension funds which are its members. This publica-

tion will be available early next year. Pension fund managers receive requests from many sources—Governments, research bodies, their own members and others—and are always happy to give information to those asked to receive it. Publishers of commercial directories are not, of course, necessarily included in that category.

The National Association of Pension Funds has always encouraged its members to make available full information, including copies of their annual reports, to members of their own funds and the majority of them do so.

K. G. Smith, The National Association of Pension Funds, Prudential House, Wellesley Road, Croydon.

### Unemployment benefits

From the Deputy Director, Child Poverty Action Group

Sir—Rowena Mills (September 22) writes: "The easy availability of social security is proven as encouraging the prolonging of unemployment." May I ask proven by whom? It is true that for the first six months of unemployment, when earnings-related supplement is paid with unemployment benefit, the incentive for some of the unemployed to return immediately to work is not that great. But only one-sixth of the unemployed are currently receiving earnings-related supplement and the ERS was in any case introduced in order to encourage workers to look around for new jobs at a time when the structure of the economy was changing.

It is also true that for a minority of low paid workers with large families the gap between the income they can earn in work and receive on benefit is not that great. But as the Supplementary Benefits Commission has pointed out, this is a reflection not of high benefit levels but of low wages and inadequate child benefits for working families. In fact, the rate unemployment benefit is paid at a rate below the semi-official poverty line and lasts only for 12 months. Only two-fifths of the unemployed are actually receiving unemployment benefit. Nearly half are forced to claim means-tested supplementary benefit. Research has also revealed a surprisingly high commitment to work among unemployed people who cannot hope to earn substantially more than their benefit entitlement.

I would also like to point out that school leavers do not qualify for unemployment pay because they have not paid the necessary contributions. What they are entitled to is supplementary benefit which, if they are living at home, is currently only £10.35—hardly a disincentive to seek work. Moreover a recent analysis by the Department of Employment could find no evidence that the level of youth unemployment had been affected by benefit levels.

Finally, Mrs. Mills is probably not aware of the fact but there already exists a battery of control procedures to ensure that unemployed claimants of unemployment and supplementary benefit do not refuse offers of suitable employment. I would suggest that a more profitable approach to reducing unemployment than punitive policies to penalise the unemployed would be economic policies designed to return the country to full employment.

Ruth Lister, CPAG, 1, Macklin Street, Drury Lane, WC2.

### GENERAL

Labour Party annual conference opens, Blackpool

President Nimieri of Sudan starts six-day visit to West Germany

Astley and Pearce, UK money brokers, become first foreign brokers firm allowed to deal in Japan

Non-aligned countries discuss response to Camp David settlement

Duke of Gloucester opens international congress of newspaper distributors and publishers, at Brighton

Trading in aluminium futures for three months ahead starts on

the London Metal Exchange

United Terminal Sugar Market Association starts white sugar contract in London

"International Transport—the Common Problems" symposium organised by Chartered Institute of Transport and Financial Times opens at Royal Lancaster Hotel, London (until October 4)

European-American Committee two-day conference opens at London Hilton

Mr. Alan Williams, Minister of State for Industry, opens British

Department of Trade publishes

International Footwear Fair at Olympia (until October 4)

International Production Engineering and Productivity Exhibition and Conference opens at Olympia (until October 7)

Mr. J. R. Redfern gives his presidential address to the Insurance Institute of London

National Society for Clean Air Conference opens at Brighton (until October 5)

Horse of the Year opens at Wembley (until October 7)

Department of Trade publishes

the final August figures for retail sales; and hire purchase and other instalment credit business

Department of Industry publishes 1978 and 1979 investment intentions of the manufacturing, distributive and service industries

COMPANY RESULTS

Final Dividends: English Association of American Bond and Share Holders, Macellan-Glenlivet, interim dividend; Beaton Clark and Co. City of London Brewery and Investment Trust, Currys, Percy Lane Group, Marshall Cavendish, Smurfit Jefferson Group.

COMPANY MEETINGS

See Financial Diary on Page 7.

## Today's Events

# We can show you a better return than the one you give the taxman.

Anyone who receives investment income has good cause to worry nowadays.

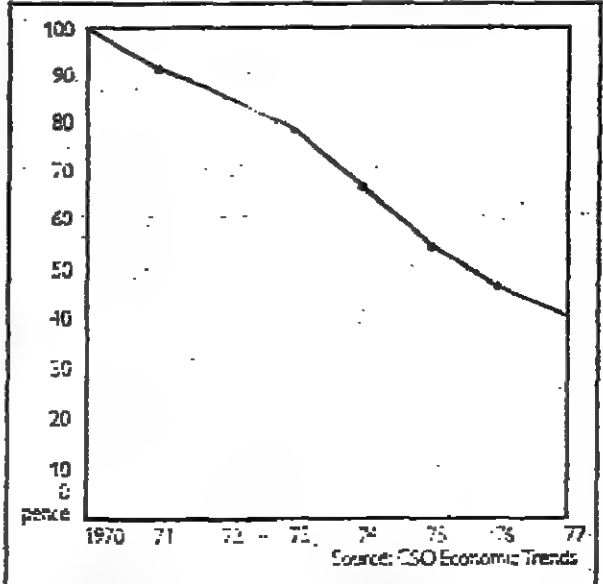
First of all, inflation is melting away the value of your precious savings. Then, you have crippling tax rates to contend with—the highest in Western Europe.

But if you know how to go about it, much of the money that you are now giving to the tax

### UK Tax on Investment Income

Salary before tax	Additional Investment Income—Before Tax		
	£3,000	£5,000	£10,000
£	£	£	£
7,500	1,775	2,529	5,759
10,000	1,413	1,964	2,868
15,000	885	1,135	1,638
20,000	584	754	927
25,000	389	425	525

Based on a married man and 1978/79 tax allowances.



The effect of inflation on the purchasing power of the pound since 1970.

man can often be transformed into immediate income for you. With the right plan, you'll be surprised what can be done.

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# COMPANY NEWS

## Beaumont Properties sees improvement

PRINCIPALLY as a result of a £43,250 rise in property trading profit to £64,250, Beaumont Properties expanded taxable earnings for the half-year to March 31, 1978, from £395,000 to £472,750.

Property sales in 1977-78 caused first-half property revenue to decrease to £268,750 (£269,000) but this was more than offset during the half-year by a fall in interest payable (from £387,000 to £331,500) resulting from net sale proceeds being utilised in reducing borrowings, says Sir Cyril Black, the chairman.

Successful property sales have been concluded in the second half and higher trading profits are forecast. These profits, together with the benefits from the short-term investment of funds arising out of the March rights issue, should produce net profits for the current year in excess of last time. At the pre-tax level the surplus for 1977-78 was a peak £1,02m.

A steady buying programme is in hand using the proceeds of the rights issue together with funds realised by sales of property. The directors will continue to purchase suitable properties as the opportunity occurs, Sir Cyril adds.

Tax for the first half took £227,750 (£201,000) leaving a net balance of £235,000 (£194,000). Earnings per share however were down at 1.175p on the enlarged capital, a net interim dividend at 1.175p has already been declared.

Property revenue ... 1977-78 £472,750  
1976-77 £395,000  
Property trading ... 1977-78 £64,250  
1976-77 £43,250  
Investment income ... 1977-78 £1,000  
1976-77 £1,000  
Share income ... 1977-78 £60,250  
1976-77 £50,000  
Net interest payable ... 1977-78 £331,500  
1976-77 £387,000  
Pre-tax profit ... 1977-78 £235,000  
1976-77 £194,000  
Net profit ... 1977-78 £235,000  
1976-77 £194,000

### Below target output hits Charles Early

A shortfall in production affected first half performance at Charles Early and Harriott (Witney). Blanket and floor covering producer, taxable profit for the six months to July 28, 1978, slowed marginally to £157,237, against £166,115 and the directors do not think it possible to regain the lost ground during the remainder of the year.

Though home sales were up at £2.16m (£1.9m) and demand here continues to be encouraging, export sales were depressed at £1.06m (£1.33m) largely due to the strengthening of the pound.

In 1977-78 the company expanded profit from £0.21m to record £0.32m with strong demand both at home and overseas.

The net interim dividend is held at 0.315p per 10p share and costs £18,430 (£18,570). The final last year was 1.06p.

After tax of £32,000 (£36,000) net profit came out at £73,237 (£80,115).

### BOARD MEETINGS

The following companies have notified dates of Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are being or will be paid. The sub-divisions shown below are based mainly on last year's timetable.

TODAY

1978-79

1977-78

1976-77

1975-76

1974-75

1973-74

1972-73

1971-72

1970-71

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The Hongkong Land Company, Ltd.

# "Another year of active growth"

Group Earnings increase by 49.1 per cent for half year to 30th June, 1978, due principally to the incidence of Chi Fu Fa Yuen profits. Full year's earnings should exceed £29.4 million (£24.5 million in 1977).

Dividend Announced — Interim for 1978 of 1.49p per share (1977 — 1.28p). Final forecast of 3.09p per share (1977 — 2.77p).

Strong Demand for Commercial Properties. 99 per cent occupancy in all our office buildings. Major commercial developments, Gloucester Tower (Central District) and Windsor House (Causeway Bay) on schedule. Letting prospects excellent.

Increased Industrial Property Involvement reflected by 103,000 sq. m. (1.11 million sq. ft.) joint venture industrial development and 370,000 sq. m. (4 million sq. ft.) industrial space now under management.

Residential Properties' Strength continues. All buildings fully let. 158 deluxe flats at Tregunter will be completed in 1980. Development of Chi Fu Fa Yuen township continues. Demand exceeding supply. Awarded contract to develop 1,000-unit government home ownership housing project.

Half Year Results six months: January/June	1978	1977
Group Profit after Taxation (unaudited)	£14.4m	£9.7m
Interim Dividend per share	1.49p	1.28p
Forecast for Year		Comparison
Group Profit after Taxation (estimated)	£28.4m	£24.5m
Earnings per share	8.08p	5.12p
Final Dividends per share	3.09p	2.77p
Total Dividends per share	4.58p	4.05p

Currency conversions from HK Dls made at rate ruling on 28th September, 1978.

Value of building contracts in progress in HK \$ Million



Major Step Taken with our investment in a joint venture with Kiu Kwong Investment Corporation Limited, The Sun Company Limited and Jardine, Matheson and Co., Ltd. to develop New Territories Township.

Satisfactory Food Trading by dairy farm subsidiary in difficult year.

Buoyant Trading in Hong Kong and region by subsidiary Mandarin International Hotels Limited. We have acquired the outstanding equity in our subsidiary, City Hotels Ltd, and have opened the Mandarin in Jakarta on schedule.

Offer to Shareholders of some HK Dls. 600 million 8 per cent unsecured loan stock 1984/1993 with warrants announced.

Documents are expected to be posted 23rd October.

D. K. Newbigging, Chairman Hong Kong, 28th September, 1978.

The Hongkong Land Company, Ltd.  
Alexandra House  
Hong Kong

## The Hongkong Land Group

## Grass-roots help for Brazil's farmers

BY DIANA SMITH, Rio de Janeiro Correspondent

BRAZIL IS a primarily agricultural country yet has not had an official agricultural research corporation for more than five years. That abundantly illustrates the haphazard manner in which the country's farming has been conducted.

The corporation, however, known by its acronym of Embrapa (standing for Brazilian Agricultural Research Corporation), is determined to make up for lost time, with a combination of personal and collective enthusiasm, technical skills and dedication which help to counter-balance the widespread impression that Brazil is a country where the future is always just around the corner, kept at bay by those who are managing well for themselves and see no reason to allow changes that would benefit others.

Embrapa's essential purpose is to co-ordinate both scientific knowledge acquired nationally or abroad, and research systems set up nationwide, with local, much of Brazil's investigation of farming methods has remained at a purely abstract level. Embrapa, by setting up strategically placed research centres wants to apply techniques locally, adapting them to the different climates and soil conditions, and thinking several years ahead. The latter is definitely a new development for Brazil.

Embrapa has 15 local centres scattered around Brazil from north to south. Its centre in the area of Petrolina, a small town in Pernambuco state, on the banks of the São Francisco River, which I visited recently, serves as a useful example of the range of activities in which Embrapa is engaged. The Petrolina centre covers an area of 100,000 sq. kilometres (about 39,000 square miles), in both the arid and semi-arid zones. Its experimental stations are located in Pernambuco, Bahia (across the river from Petrolina) and Piauí states. These are areas that, because of the unpredictable rainfall, combine dry farming with more recent modern irrigation methods, using the water resources afforded by the new Sotadinho dam and hydro-electric scheme near Petrolina.

Traditionally, the area is a blend of subsistence farming, either by smallholders or tenants (with over 60 per cent of those who work the land not owning any of it) on the one

hand, and on the other, with larger, more profitable spreads.

Essentially, the purpose of the Embrapa centre is to improve the lot, and productivity of the smallholder or landless farmer, evolving the optimum crops for the climatic and soil conditions, and the cheapest, most effective forms of simple irrigation which can make full use of uncertain rainfalls or small reservoirs without requiring complicated technical knowledge or equipment.

At the Petrolina experimental station in the semi-arid zone south of Petrolina, technicians are now working on a maize/red bean (phaseolus vulgaris) inter-crop system.

Using, basically, the Aztec strain of corn but also successfully evolving a dwarf hybrid, the Petrolina (with normal-sized ears and grains) near Petrolina, Embrapa technicians are testing in different situations, with lesser and greater degrees of irrigation, use of fertiliser, soil quality, number of stalks per hectare, in order to be able to introduce farmers to the most successful system. Bearing in mind the innate conservatism of all farmers, the Filadelfia technicians plan to take a half-dozen of the most receptive local farmers, work with them in preparing their fields, planting and irrigation, and then, when the results come in, let the remainder see the practical outcome for themselves — and imitate.

The semi-arid zone extends over 13 per cent of Brazil's entire territory (which totals over 8.5 million square kilometres or 3.3 million square miles) and 73 per cent of Brazil's North-East. The studies done by Embrapa prior to setting up its experimental stations have revealed the multiple shortcomings of soil itself, with varying degrees of salinity or alkaline content and a tendency towards poor water retention. Susceptibility to a wide range of crop diseases is high, and one of Embrapa's most urgent areas of activity is rapid development of the best forms of control.

Flying from Filadelfia to Petrolina by light aircraft — a rapid half hour's hop of some 120 miles — dramatically shows up the contrast between the two areas. The road from the Filadelfia experimental station to the landing strip a few miles away is lined with cornfields or wild growth, as well as one of water and problems of salinity: the technicians are now working on "extrapolations" that will indicate the ideal number of plants per acre planted, depending on the different crops.

A short distance from the had before.

The experiment is working with eight pots per furrow, 3 ft apart, nourishing five roots per pot and buried close to the surface. A practical test with melon seeds in February and documents by scores of different government, state, or municipal departments.

Nevertheless, the signs are visible in the North-East that this time around, new "young" techniques are now working on "extrapolations" that will indicate the ideal number of plants per acre planted, depending on the different crops.

A short distance from the had before.

irrigation experiment Embrapa has a goat research station. The goat is no stranger to the North East, since its ability to eat virtually anything and survive in hostile conditions make it the ideal source of meat, milk, and hides. It can even survive, as the scrawny, wizened cattle of this area have often done, on the "animal feed of last resort" — the flesh of the abundant local cactus (with the thorns burned off, of course).

Embrapa is trying to evolve an even harder breed of goat, with more flesh on its bones while, at the same time, improving pasture conditions and soil preservation — a task that, the technicians admit, may harbour risks in view of the goat's known ability to devour everything in its path and devastate entire areas.

### Neglect

This particular area of the Brazilian North-East has a population of some 12m people, who, for generations on end, have tried to live with only sporadic rains or long droughts, primitive farming methods and, until more recent years, official neglect.

Even with new, ambitious irrigation projects on an industrial scale, planned to benefit small farmers, the benefits have tended to go to those already in more comfortable conditions. This is a problem recognised by the Government and, to its credit, it is making attempts to rectify the situation. The seeds of agrarian reform have been sown as have those of farming co-operatives, several of which are thriving.

The young men who are working for Embrapa often are highly educated. In the Petrolina centre alone there are five Ph.D.s and seven M.A.s, mostly trained abroad and mostly with field experience in the Far East or Latin American countries. What they are up against, however, is not only the entrenched social system of the region — one of endemic exploitation — but also the bureaucratic explosion which delays practical application of urgent solutions with the requirements for dozens, sometimes hundreds of signatures of government, state, or municipal departments.

Nevertheless, the signs are visible in the North-East that this time around, new "young" techniques are now working on "extrapolations" that will indicate the ideal number of plants per acre planted, depending on the different crops.

A short distance from the had before.

### Practical test

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A short distance from the had before.

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All of these securities having been sold, this announcement appears as a matter of record only.

October, 1978

**SANYO**

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(Tokyo Sanyo Denki Kabushiki Kaisha)

20,000,000 Shares of Common Stock

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ISSUE PRICE U.S. \$1.614 PER SHARE

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Banque de Neufilze, Schlumberger, Mallet	Banque de Paris et des Pays-Bas		Banque Generale du Luxembourg S.A.
Bank Gutzwiller, Kurr, Bangener (Overseas)	Banque Internationale a Luxembourg S.A.		Banque Nationale de Paris
Banque Populaire Suisse S.A. Luxembourg	Banque Rothschild	Banque Worms	Baring Brothers & Co.
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Deutsche Girozentrale-Deutsche Kommunalbank	Den norske Creditbank	Deutsche Bank	Deutsche Bank
DG BANK Deutsche Genossenschaftsbank	Dillon, Read Overseas Corporation	Drexel Burnham Lambert Incorporated	Drexel Burnham Lambert Incorporated
European Arab Bank	First Bavarian Capital Corporation	Antony Gibbs Holdings Ltd.	Goldman Sachs International Corp.
Hambro Bank	Hessische Landesbank-Girozentrale	Hill Samuel & Co.	E. F. Hutton International N.V.
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Kuhn Loeb Lehman Brothers Asia		Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)	
Kuwait International Investment Co. s.a.k.	Kyowa Finance (Hong Kong)	Lazard Brothers & Co.	Lazard Frères et Cie
Loeb Rhoades, Hornblower International	Manufacturers Hanover	Merrill Lynch International & Co.	R. Metzler & Co.
Mitsui Finance Europe	Samuel Montagu & Co.	Morgan Grenfell & Co.	Morgan Stanley International
MTBC & Schroder Bank S.A.	Nederlandsche Middenstandsbank N.V.		New Japan Securities Europe Limited
The Nikko Securities Co. (Europe) Ltd.	Nippon European Bank S.A.	The Nippon Kangyo Bank Securities Co., Ltd.	
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Singapore International Merchant Bankers	Singer & Friedlander Limited		Smith Barney, Harris U'pham & Co. Incorporated
Société Bancaire Barclays (Suisse) S.A.	Société Générale	Société Générale de Banque S.A.	Société Générale de Banque
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## Building on the natural resource

By W. L. Luethkens

CANADIANS LIKE to describe themselves as hewers of wood and drawers of water, but as an urban member of the Vancouver financial community likes to point out, they use pretty advanced technology to do their hewing and drawing. There, in a nutshell, you have a summary of the British Columbia economy, and a pointer to the direction in which the provincial authorities would like it to evolve.

The watchword is to build on the existing raw material resources, to husband and exploit them efficiently, and to use them as the basis for a limited amount of further manufacture. Given a population of about 2.5m, of whom 1.4m live in the cities of Vancouver and Victoria, there is not a great deal else that can be done. There is no base or desire for a fully developed manufacturing economy. Changes of government may change the emphasis, but not the pattern of the possible.

The days are long past when the lumberjack set out with an axe and little else into the forest which covers 80 per cent of the province to chop down giant trees more than six feet across at the base. Now the logging is done mechanically. And as regards the water, it is used to produce electricity. Hydroelectric reserves capable of development are about three times as great as the power that has been developed and covers present needs.

The forest industry is doing well, kept busy by the housing boom in the U.S. and the running down of pulp stocks in the world. The other scene of great economic activity is in the north-east of the province where large natural gas finds have been

made. The non-ferrous mining industry, next to the forests, is British Columbia's second most important source of wealth, seems to be coming to the end of a number of this years.

What all that adds up to is the picture of an economy that is likely to grow faster than the rest of Canada, but also of great vulnerability to the fluctuations of world demand and the tariff policies of its customers. Moreover much of British Columbia's strength is in capital intensive industries. That partly explains the paradox of a prosperous economy with a high unemployment ratio around 8 per cent. The forests, mines, and gaswells in the interior are not calculated to provide jobs for the city young and for the many immigrants attracted from the rest of Canada by the British Columbia climate: unique in Canada, the Vancouver region and coastal strip has a mild winter.

### Selling

A possible growth area for the young and the better educated is in developing and selling technologies based on the needs of the industries that are strong in the province, such as forestry. British Columbia has long coastline and the possibility of offshore oil and gas in the Canadian north and east provide another opening that has already led to the construction, in Vancouver, of submarines for scientific and industrial purposes.

Heavier industry is not entirely unrepresented: a locally established company has signed letters of intent to buy billers in eastern Canada which will be shipped through the Panama

Canal and rolled into wire red pennies.

Inward migration will probably keep the unemployment rate high even in the 1980s when the natural increase of the population will fall off. The increase has put an undue pressure on the ability of British Columbia (and of Canada at large) to create jobs. Unemployment is high even though the level of employment in British Columbia is likely to rise by 4 per cent this year and more than 2 per cent in 1979.

Like most of the Canadian West, British Columbia is divided sharply between the rural and small town areas with their primary resources—the agricultural townships, forests, and mining towns—and a service-orientated metropolitan region. Victoria is the capital but the main city of the province is Vancouver. It has the international airport, is Canada's main west coast port, and the main financial centre of the Canadian West even though Calgary and Edmonton in Alberta have become more dynamic. It is the home of the Bank of British Columbia, a Canadian chartered bank founded with the avowed object of catering for westerners who long felt that their interests were ignored in far away Toronto. The necessary equity capital was raised more or less by passing around the hat among the wealthy and the corporations of the West, and the Bank of BC, as it is generally called, has broken into the \$1bn class.

The Vancouver stock exchange is not in the Canadian front rank, but it does provide those with a gambling instinct and money to spare with the opportunity to play the so-called penny stocks or penny dreadfuls. These are largely mining shares of unashamedly speculative nature, trading at an average price of about 70-80 cents a share. Vancouver is their preferred stock exchange. The financial community sees a future for Vancouver in developing business with Japan and the rest of the Pacific Rim, which is also providing increasing markets, for instance, for British Columbia coal, fish products, and forest products. A large Japanese and Chinese community in the city which has retained a knowledge of its Asian languages can be an asset in this endeavour. The fact, however, remains that geographic proximity is of limited value: a phone call from Vancouver to Tokyo takes no longer than one from London.

Asians have become an accepted member of the community after decades during which they were looked down upon and even excluded from certain jobs. But it is not only they who have come to change the ethnic composition of a province that was largely of British stock before the last war. The 1977 census showed 1.3m people of British stock living in the province, 188,000 of German, 128,000 of Scandinavian, and 38,000 of Chinese and Japanese stock.

The French, a sizable minority in Canada as a whole, numbered only 87,000 in British Columbia at the time of the census, and only 11,000 still spoke French at home. They appear resigned to living in an English-speaking milieu. The ancestors of some of them came across the continent in the 18th century in search of furs as did some of the British. Others came around Cape Horn by sea. In the late

18th century London began to take an interest in the region: Capt. Cook made a surveying visit in 1778 and refitted the *Discovery*. Next came the fur traders of the North West Company from Montreal and from Hudson's Bay Company. In 1849 Vancouver Island (but not what is now the city of Vancouver, which lies on the mainland) was made a Crown Colony. A year later a gold rush began which ended in 1865 after having brought miners from all over the world to British Columbia. It was the beginning of serious and permanent white settlement in the area.

British Columbia joined Canada in 1871, exacting as its price the construction of the Canadian Pacific Railway to link up with the rest of the country across the Rockies and the almost empty prairies. Remoteness from central Canada, now Ontario and Quebec, continues to play a role in British Columbia mentality. The suspicion that Canada was really founded to give Ontario a market for its manufactures is widely held and not entirely baseless.

### Bustling

The pioneer days may seem a long way away: the bustling streets of Vancouver or the tidy suburbs of Victoria with its pride in the English connection still apparent in well tended gardens and numberless Fish and Chip shops. But in spite of television, universal car ownership, and modern technology, life is a good deal harder in the logging camps and mining towns of the interior and the north.

There the company town is more or less the norm and it requires little imagination to guess what happens when the mine closes down either for a strike or for economic reasons. Stewart in the north is a case in point. Gold and silver mining took its population to 10,000 before the First World War. Some time after that war 17 remained. A copper mine employing 800 people in the early 1970s took the population up again to 3,000. Now the mine has closed: of the 1,200 left, many are preparing to go.

A similar yo-yo scenario may be played out in the north east of the province when the Alaska gas pipeline is built. Much money will be made before the caravan moves on, but move on it will. Opinions therefore are not entirely agreed whether the pipeline will be of much direct benefit to British Columbia. However, for the moment the region is booming both in anticipation and because it is finding natural gas of its own.

Given such an environment it need surprise nobody that British Columbia has a reputation for militant trade unions. At times the labour scene was almost chaotic, but the climate has greatly improved in the past few years. It remains to be seen whether warfare will break out again as the temporary wage controls imposed by the Canadian Government come to an end. There is some reason to suppose that both sides of industry are anxious to avoid a return to the past.

Hand-in-hand with a militant trade union movement, British Columbia has a strong New Democratic Party—a party of socialist inspiration and interventionist practice. Even in a bad year the NDP can count at

about one third of the vote. In 1972 it got 40 per cent and turned out after 20 years in office the Social Credit Party. Social Credit has nothing to do any more with the unorthodox monetary ideas which it preached 40 years ago: it came to power in 1952 as a group supported primarily to keep out the NDP. It did so by preaching the gospel of business initiative, budget surpluses, and "no handouts," though it also managed to annoy the bankers by nationalising (or rather "privatising") most of the British Columbia electric system.

The NDP Government of Mr. David Barrett only lasted from 1972 to 1973. A few ministers earned good marks, for instance for introducing a labour code and for improving surveillance of the securities industry. But several ventures into industry as a means either of preserving jobs or of providing the private sector with competition proved unsuccessful. Some of the holdings, with potentially juicy gas rights thrown in, are to be sold off by a share issue to the British Columbia public when the time is ripe.

In 1975 Social Credit returned under Mr. Bill Bennett, son of W. A. C. Bennett who had been premier from 1953 to 1972. It has in essence followed a good housekeeping line, tidying up a bad budgetary mess left by its predecessors, and preaching the merits of private enterprise. But it would be wrong to conclude that its philosophy is purely one of *laissez faire*. Its Minister of Economic Development, Mr. Don Phillips, is quite prepared to use the phrase "administrative guidance" when you ask him how he hopes to

get the increased depth of manufacture that he aspires to. In some spheres stronger powers do exist and are used. For instance it is almost impossible to export logs from British Columbia: to get a licence you have to show that you could not dispose of them on the Canadian market. Chips, the bits and pieces left over in a saw mill which can be turned into pulp for the paper mills, also need a licence. Lately the export of chips has been permitted, rather than letting them pile up unused at the mills.

As seems to be the fashion elsewhere too, British Columbia this autumn has been suffering electoral fever. Mr. Bennett does not have to go to the country before 1979, but might do so as early as this autumn. He wants to demonstrate to investors that British Columbia deserves their confidence, he says—and, indeed, an NDP victory would frighten many of them. The party is aware of it and has been trying to move towards the middle ground. At present the mortality rate among Canadian governments is high, but even a toned down NDP will find it hard to catch Mr. Bennett.

### Unlikely

But a Bennett victory if and when the election takes place is unlikely to give him the investment boost that he is more or less promising the electors. Investment is already running at a satisfactory rate in the forest products industry. The mines are another story. No major new development schemes are known.

In the longer run many industrialists in British Columbia, not without support in the civil service, believe that freer trade with the U.S. may be an idea worth pursuing. It is an old theme in Canadian history, recently revived by a committee of the Canadian Senate. Freer trade would remove debilitating U.S. tariffs from products such as: lywood, newsprint and petrochemicals (though such an industry does not exist in British Columbia) entering the U.S. It might encourage more manufacture in the province. The big question is what price the U.S. would exact: from access to Canadian energy would almost certainly be part of it. And that might be too much for British Columbia: and for Canadian as a large.

# British Columbia

The westernmost Canadian province has good growth prospects based on its forests, mines and other natural resources. Processing of raw materials offers investment opportunities within the limits imposed by geography and by a population that will remain small.

## POWER FOR A GROWING LAND

British Columbia Hydro and Power Authority serves Canada's westernmost province: British Columbia is larger than the United Kingdom, France, the Netherlands, Belgium and Denmark combined. Vast forests and prodigious mineral and energy reserves provide a sound basis for a growing economy.

B.C. Hydro supplies the electric power to support that growth. It harnesses the energy of mighty rivers, including two of the world's great hydro-electric projects on the Peace and Columbia rivers. It is also studying generation of electricity from British Columbia's enormous coal deposits. Planning, engineering and major capital investment are continuing requirements to keep abreast of the increasing power needs of manufacturing and resource-based industries and a growing population.

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Robert W. Bonner, Chairman, 970 Burrard Street, Vancouver, B.C., Canada V6Z 1Y3 Telex: 04-54395



## BRITISH COLUMBIA II

# Hope for a broader economic base

THE ECONOMY of British Columbia shows every sign of growing more quickly than that of Canada as a whole. That is a promise of no mean performance since Canada is expected to produce growth of about 4 per cent this year and only marginally less in 1979. By international standards that is no bad record.

The growth rate expected in British Columbia this year is 4½ per cent or more. Guesses for next year are hard to come by, but no especially drastic change is expected, either up or down. The problem for British Columbia is that it is almost entirely dependent upon what goes on elsewhere, principally in export markets in the U.S. Taking Canada as a whole, foreign trade has a share of about a quarter in GNP. In British Columbia, with a population of only about 2.5m, dependence upon the outside world may be twice as important.

Nowhere does this become more obvious than in the sales patterns of the two leading industries in the province. The forest products industry, which accounts for more than half the Gross Provincial Product, sells four-fifths of its output abroad. The mining industry did only 12 per cent of its business within Canada last year.

These are the industries which prosper or fail. The present position is encouraging to good. Forest products are booming, borne aloft by the high level of housing starts in the U.S. A setback had been expected late this year, partly for cyclical reasons

partly because mortgage rates have been rising in the U.S. So far it has not occurred and men in the industry in Vancouver hope that nothing worse will happen than a softening of prices. Since they price their products in U.S. dollars they do have a little leeway, provided by the depreciation of the Canadian dollar vis-à-vis the U.S. currency.

Pulp manufacturers, who have long languished under the pressure of high world inventories, have seen their market recover this year. Prices have been improving, though not yet to the dizzy heights of earlier years in this decade.

## Difficult

The mining industry is in a difficult spell, but seems to be over the worst. The price of copper has been recovering gradually, as has that of zinc. The Bank of British Columbia estimates that existing mines in British Columbia can break even when copper fetches \$8.61 U.S. cents a pound. The price is higher now. But the same source also estimates that newly installed capacities would pay their way only if the price were to rise to \$10.15. So it does not look as though anyone will rush in with developing a new mine for non-ferrous metals in the next year or two though a copper mine will open this year.

There is a proposal for a uranium mine in the south of the province, which has run into an environmental argument. Elsewhere prospecting for uranium is going ahead intensely. The mining industry is con-

sidered in detail in another article in this survey, but it is worth noting a paradox that has greatly helped producers of molybdenum, a metal used in making special qualities of steel. Though the steel industry is in a mess everywhere, the price of molybdenum has been rising steadily. The metal is a by-product of copper and as copper production fell, so molybdenum became short.

The real excitement at the moment is in the search for natural gas in north-eastern British Columbia. Activity is said to be at double last year's pace and there is a shortage of drilling equipment. Natural gas is a product which is exported from British Columbia to the U.S. in large quantities, though the share of exports in production is distinctly lower than in the case of mine products.

In addition to natural gas and a dwindling supply of its own oil, British Columbia has abundant coal, both of thermal and of metallurgical qualities, and a considerable undeveloped hydroelectric potential. The provincial electric power authority, not necessarily to the delight of the provincial Government, has begun a debate on whether generating power should be installed with a view to concluding long term export contracts with customers in the U.S.

In addition the main props of the provincial economy are catching and canning fish, especially salmon, largely for export markets; and tourism, again with a considerable share of its market outside Canada. Though with considerable variations the pattern throughout the main industries therefore is one of dependence upon markets elsewhere. Since it is easier to ship coal from British Columbia to Japan than to Ontario, or lumber to California than to Quebec, it is the markets outside Canada that count for the most.

The province therefore is especially vulnerable to the ups and downs of the world economy. In order to minimize that vulnerability, but also to combat a chronically high un-

employment ratio, the provincial authorities would like to give greater depth of manufacture to their industries, adding as much value as possible to products before shipping them abroad.

The theme is a common one in Canada whose wealth is historically founded upon raw materials and lately upon the domestic energy supply as well. British Columbia, so the argument runs, has abundant wood, minerals, and energy, as well as a skilled industrial labour force. It lies on the Pacific trading routes: a careful look at the map will show that Vancouver is not far from the great circle routes between California or the Panama Canal and the markets in Japan and Korea. Moreover refined products tend to be less bulky to ship than raw materials.

Above all in the case of forest products is the argument for greater added value appealed to the authorities in Victoria, capital of the province. At present that industry by and large ships paper, newsprint, pulp, structural wood, and plywood. Why not go farther and turn the wood into a finished product, such as window frames? A certain amount of this is happening: wall covering panels made of British Columbia cedars have found a promising if so far small market in continental Europe. But the difficulties are great. The quantities involved are smaller than what the big forest product companies are accustomed to: building standards vary throughout the world; and tariffs in general are higher on finished or semi-finished products.

**Highest** Local costs pose another problem. In the mid-1970s British Columbia probably had the highest wage level in North America. The decline of the Canadian dollar and the Canadian wage controls imposed in 1975 have probably changed that, but labour costs are high none the less, especially in the forest products industry. They will be making their claims in mid-1979 and given the healthy state of the



An aerial view of Vancouver.

ally compared with those of the largely non-unionised southern U.S. But wage controls are coming to an end and nobody can be quite sure what will happen next.

British Columbian construction workers, with a long record of militancy and strikes, settled very quietly this year, accepting an increase well below the probable inflation rate. Among the employers and in Government that was taken as a good omen.

The construction industry is in a cyclical depression in the province so that the unions were under considerable pressure to put jobs ahead of wage increases. But there was more to it than that. The existence of a new labour code made it possible to bring all the unions to the same negotiating table, forestalling the leapfrogging that had been common practice before. That is seen as a sign that labour relations in the province may in future be less fraught with conflict than in the past.

Next year will be the testing time when a number of important collective contracts run out. The most important will be that of the woodworkers, who make the forest products industry. They will be making their claims in mid-1979 and given the healthy state of the

industry (and the bonus from the devaluation of the Canadian dollar), the union does have a fair case. But talking to union leaders one does get the impression that they are anxious not to overstep the mark.

The basic innovation brought in by the labour code was an administrative board to hold the ring in industrial disputes. In Canada, unlike Britain, collective bargaining agreements are justiciable and the danger always was that attitudes would harden once injunctions had begun to fly. The board which has been set up can operate more discreetly and to arrive at peaceful solutions behind the scenes, though it is not an arbitrator. The final sanction of court action remains and British Columbia, like most of the rest of North America also has the possibility of ordering strikers back to work by legislation passed ad hoc.

Ironically the labour code, though eventually passed with all-party support in the provincial legislature, was introduced by the New Democratic Party Government which ruled the province from 1972 to 1975 and was held in widespread contempt in the business world as pro-union and, indeed, socialist. Ironically, too, it was the NDP

which in 1975 passed legislation to end a wave of strikes which had engulfed 85,000 people in the private sector.

## Confidence

At the end of that year a Social Credit Government of a fundamentally pro-business or at any rate anti-interventionist complexion came in and has been making much play of the need to restore conditions in which investors would, once again display confidence in the province. A chief instrument to that purpose has been budgetary policy applying traditional standards of good housekeeping. Both budgets completed under Social Credit ended in surpluses, after initial increases the tax burden has been reduced, and the prospect of further cuts is held out.

The Finance Minister, Mr. Even Wolfe, has set himself the goal of reducing the size of the provincial budget expressed as a share of Gross Provincial Product. When he took over that share was 17 per cent, at present he is down to 15 per cent. The target is to get to 12 per cent where it was under a Social Credit Administration in the 1960s.

Mr. Wolfe knows that doing so will require a succession of years of good growth since the

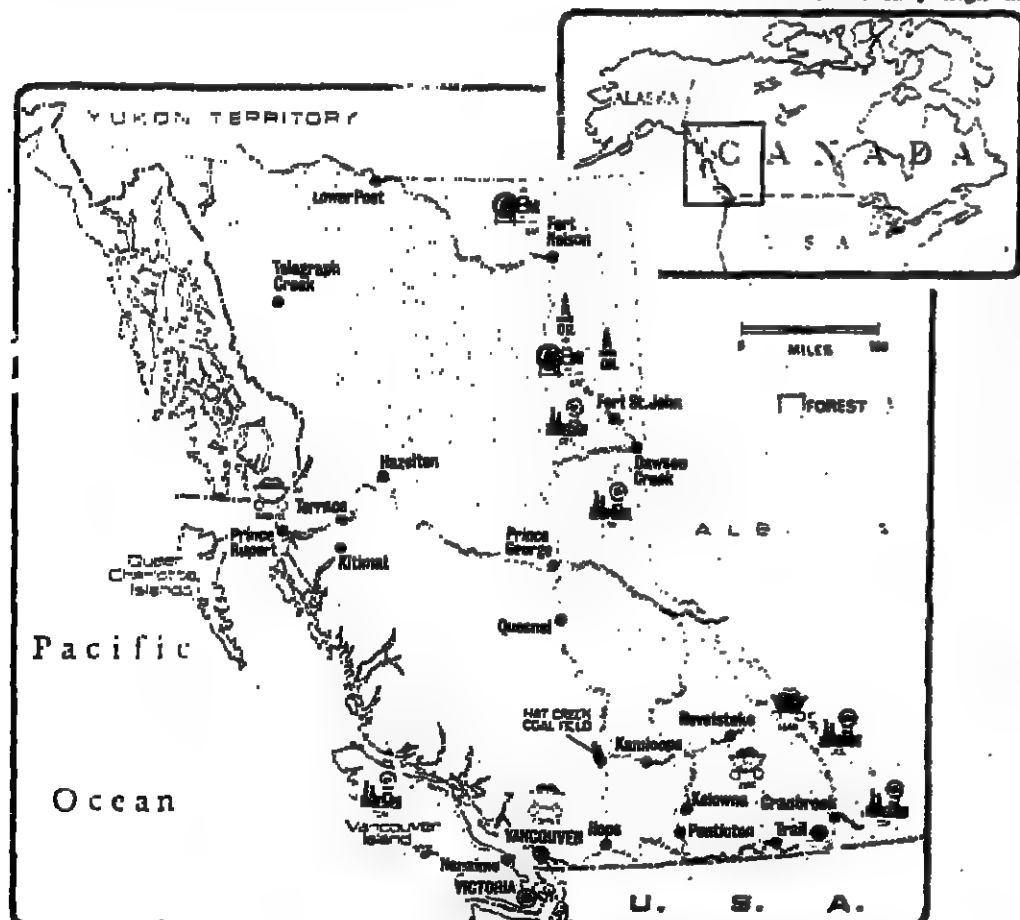
welfare system is as highly developed in British Columbia as in most other Canadian provinces. But his underlying intention of transferring resources and responsibilities from the public to the private sector is one that has become fashionable in Canada: even the Liberal federal Government in Ottawa is using similar terms.

As an experiment in good housekeeping two government departments in Victoria are adopting the principle of "zero budgeting," which has gained some support in business. What it means is that instead of continuing your programmes from year to year essentially by adding to (or deducting from) the previous year's allocations, each programme has to be justified annually as though starting from zero. Given that most expenditure is governed by legislation, the scope for economies is, of course, limited.

There are obvious pitfalls in trying to run government like a business, and the Government's opponents will not be slow to point them out. But the pitfalls may be even greater in running government in an unbusinesslike way. There is some reason to suppose that that realisation has come home not only to the Government.

W. L. Luetkens

BASIC STATISTICS	
Area	386,000 sq miles
Population	2.5m
Gross Provincial Product	C\$24.7bn
Labour force (1977)	1.2m
Unemployment	7.2 per cent
Personal income per capita 1976 (est.)	C\$7,091
Value of mineral production (1977, prelim.)	C\$1.8bn
Sales value of forest products (1978)	C\$4.1bn



## Laurentide Financial Corporation Ltd.

### SIX MONTH REPORT

Consolidated after-tax earnings in the six month period ended June 30, 1978 were Can \$3,093,000 compared with Can \$3,347,000 in the same period last year. Earnings per common share amounted to 63 cents compared with 68 cents last year.

Laurentide Financial Corporation Ltd. with Head Office in Vancouver, British Columbia, Canada, is a major Canadian financial corporation providing diversified financial, leasing and specialty insurance programmes to Canadian consumers and businesses through 200 offices across Canada.

Laurentide is an active participant in the Canadian money market. Its shares are listed on major Canadian stock exchanges and its Euro-Canadian Notes are listed on the Luxembourg exchange.

### OPERATING SUMMARY SIX MONTHS ENDED JUNE 30

	1978	1977
Finance receivables	Can. \$ 498,719,000	504,973,000
Gross income	40,513,000	41,336,000
Cost of borrowing	16,356,000	15,450,000
Net earnings	3,093,000	3,347,000
Earnings per common share	63 cents	68 cents

# Tapping the energy boom

THE MAN from the ministry has a brand new kind of economic indicator. Up in the area of Fort St. John in north-eastern British Columbia businessmen were so busy making money that they had stopped holding Chamber of Commerce meetings. The significance of that particular indicator may be debated, but it is quite true that the gas boom in Alberta has spilled across the provincial border into north-east British Columbia, and the drilling crews are hard at work.

Gas is the most immediately profitable source of native energy in British Columbia: export licences have been granted for the sale of up to 251bn cu ft a year to U.S. markets until 1980, at a price at the border of \$2.16 per 1,000 cu ft. Once the gas runs out — and at present it is expected to last for 20-30 years at least — there will be coal reserves to fall upon, hydroelectric potential far in excess of what the province needs in the medium term future and a more exotic potential in the form of geothermal power. The oil industry, on the other hand, looks less healthy. At the moment it provides about a quarter of what British Columbia needs, and that proportion is expected to decline rapidly.

Oil apart, these are long-term assets for British Columbia although so far it is not entirely clear how the provincial Government intends to use them. An energy policy is only just in process of being put together. The scope for it is limited: although natural resources are a provincial responsibility in Canada, foreign trade is not, which means that decisions affecting exports to, say, the U.S. or Japan, have to be made in concert with the federal Government. Moreover, the uncertainties surrounding the future of U.S. energy policy are bound to reflect upon British Columbia.

Its neighbour in the east, Alberta has decided to use its oil and gas supplies as a base for attracting secondary industry, and in particular for the creation of a world scale petroleum chemistry complex. A similar idea has been examined in British Columbia, but does not appear to look economic for the moment. Tariffs, especially in the U.S. are one reason: the existence of two such petroleum chemistry complexes in Canada, one in Alberta, the other in Ontario, are another.

That does not exclude an attempt to attract secondary industry in British Columbia by holding out the prospect of

assured energy supplies. An effort in that direction was made some time ago by trying to encourage Japanese interests to set up a steelworks on the base of British Columbia metallurgical coal. The world steel crisis caused the idea to be shelved.

## Exporter

The episode tends to support the impression that British Columbia will remain a willing exporter of energy for the foreseeable future. What then are the milestones ahead that can be detected?

● **GAS.** The known saleable reserves are of 6.7 trillion (million million) cu ft, to which 7.7 trillion cu ft gross will have been added by the end of the century on a conservative estimate. Potential reserves are a good deal higher: geologists have estimated that they amount all told to 30-40 trillion cu ft, though there is no guarantee that they are there, can be found or will prove extractable. At the present favourable moment, with a tax regime that has satisfied the industry, exploration is going full tilt and producing discoveries at an annual rate of 400 cu ft. As a result a net 130bn cu ft were added to British Columbia reserves in 1977.

It is a result of North American geography that the main market for gas surplus to British Columbia requirements should be in the U.S. At present there is not even an adequate pipeline facility for moving gas eastwards from the province. Nor is there much call for one, since Alberta, to the east of British Columbia and the main supplier of markets in eastern Canada, has a surplus of its own.

Under these circumstances a pipeline to carry natural gas from British Columbia to Ontario does not look like a practical proposition. That is the good fortune of the province since, as things stand, exports are more profitable than domestic sales and the logic of geography deprives the federal authorities of one possible argument for holding down exports in the interests of the Canadian supply of energy overall.

Things may change, however. For a start the entire question of the domestic pricing of natural gas has been reopened in Canada. The long-term pattern has been to allow the domestic oil price to creep up towards the world level, and to nudge the natural gas price up by 50 per cent in 1978. The oil price by calendar value. New a deregulation of industry is in almost every where. Nevertheless, it is wise to be cautious about some fore-

means of going about it are unclear. Given the present temporary surplus of gas supplies deregulation should depress the domestic price, but long range implications may be different.

In addition Ottawa is anxious to supply the fuel needs of the provinces east of Ontario by extending the pipeline from Alberta. That would greatly diminish Alberta's surpluses and could eventually suck in gas from British Columbia. The Government of both provinces can be expected to fight for a good price if their exportable surpluses are thus reduced.

● **COAL.** Unlike British Columbia gas, coal from the province already travels the more than 3,000 miles across the continent to Ontario, perhaps because railways to carry it have existed for a long time. But the decision of Ontario Hydro to take limited shipments of coal from Alberta, with a certain amount from British Columbia added on, is fairly recent. A loading terminal was commissioned this year at Thunder Bay, at the western end of Lake Superior, which is capable of handling up to 3m tons of coal annually as it arrives across the prairies by unit train. That capacity can be doubled at short notice.

The coal, after crossing half a continent, will cost Ontario Hydro more than the U.S. coal that it burns in its thermal power stations. But long-range planning seems to have turned the balance: if North America really runs into an energy shortage in the 1980s, domestic mines may be a more secure source of supply than those in the U.S. Besides, coal mining in western Canada is not labour intensive and there thus is a possibility that the cost advantage of the U.S. mines may in time be reduced.

● **ELECTRIC POWER.** A very low-grade surface deposit of thermal coal at Hat Creek in the south of British Columbia has been proposed as the site of British Columbia's first important coal-fired power station. For a start four units of 300 megawatts each are under consideration, an amount that could be doubled.

To appreciate what that means it is useful to know that at present the provincial utility company, B.C. Hydro, has 5,800 MW of installed hydroelectric capacity, plus 920 MW in a gas-fired plant for peak demand in the Vancouver area, and another 900 MW in diesel plants supplying outlying islands and areas not on the grid.

Hat Creek promises to cause a first class row. A report on the environmental damage (mainly digging a huge hole which will not be filled in and cannot be turned into a lake because the subsoil is unsuitable) was leaked recently. At the same time Mr. Robert Bonner, chairman of B.C. Hydro, began to argue that the company should be allowed to export power to the U.S. on a large scale. Instead of the

casts circulating in the industry to the effect that by 1982 British Columbia may be shipping up to 18m-19m tons of roking coal, the main incremental quantities going to Japan and in other destinations around the Pacific.

The outlook, however, is adjudged sufficiently promising for there to be a strong prospect that a new coal mine will be opened in four or five years at Campbell River: the necessary applications have been lodged.

The provincial coal reserves are estimated in hundreds of billions of tons: precisely how large they are seems to be pretty well unknown, and in any case much will not be economically worth exploiting under foreseeable circumstances. The coal is mainly, but not exclusively, found underground, but it is capable of being worked by labour-saving methods. Kaiser Resources, the biggest company involved, has adapted a method of hydraulic mining practised in Japan and the Soviet Union.

Hydraulic mining is possible because the coal deposits worked by it are very thick. Access to them is not by digging a vertical shaft down into the earth, but by drilling on an upward slant into a mountain side. The coal is then cut loose by a high-speed water jet directed at the face and is floated out into the open. Productivity of about 30 tons a man-shift has been achieved.

● **TRIPLE.** A very low-grade surface deposit of thermal coal at Hat Creek in the south of British Columbia has been proposed as the site of British Columbia's first important coal-fired power station. For a start four units of 300 megawatts each are under consideration, an amount that could be doubled.

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present arrangements involving helping each other out when in need.

With that proposal Mr. Bonner touched upon a raw nerve. Since the first world war Canada has been debating whether it is wise or foolish to sell power to the U.S. The question has become an emotional one, rather than one of economic reason — such as whether exports would help the balance of payments, or whether they would involve also exporting job opportunities. Curiously there seems to be much less reluctance in export natural gas. In any event, the provincial Government was careful not to take up a position backing Mr. Bonner, though it did not disown him either. The argument whether Hat Creek is necessary and desirable remains unresolved.

## Triple

Hat Creek apart, the province has some 18,000 MW of hydro power still capable of development, which would just about triple the amount of power available. Given a forecast that demand will double in 10 years, that is not too bad a position. Nevertheless, B.C. Hydro is exploring the potential of a possible geothermal site in Meager Valley which could be producing something like 1,000 MW around 1990.

● **OIL.** The province at present produces some 40,000 barrels a day, compared with consumption of 172,000 b/d. By 1995 consumption is expected to have risen to 250,000 b/d, while production will have tailed off to 8,000 b/d. Recent finds of some new oil have not been big enough to suggest that the pattern will significantly change.

The prime concern of the British Columbia Government, therefore, is to stake a claim to oil from Alberta, where production is expected to begin falling off in the 1980s (though recent discoveries and the potential of the oil sands may change the pattern). British Columbia's argument is that the small market which its province represents could live a very long time on the industrialised areas of eastern Canada would quickly drain the resource.

So in this case the argument is turned round. There is little interest in British Columbia in supplying gas to the east of Canada, but there is great interest in having Canadian oil. In addition there is a possible future for British Columbia coal in Ontario. No wonder federalism can be tortuous in its ways.

W.L.L.



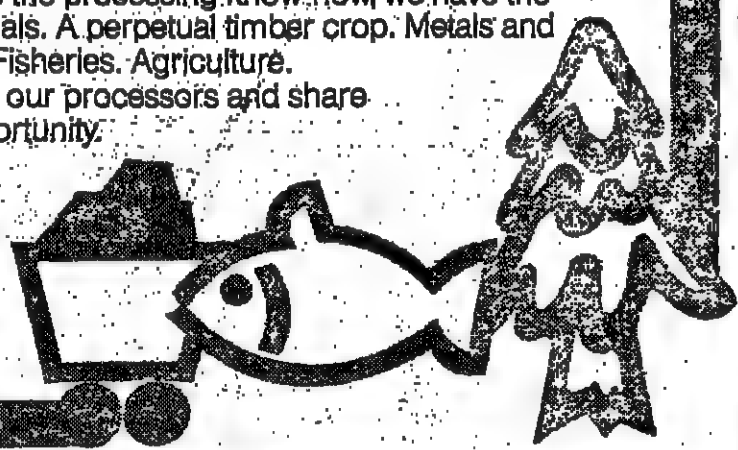
هكذا آمنه الأهل

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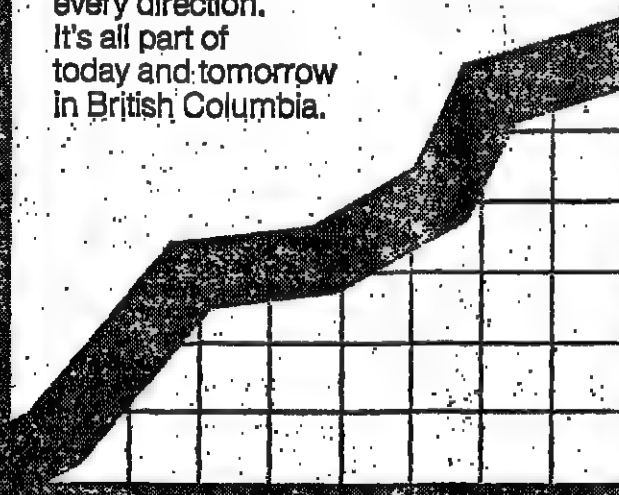
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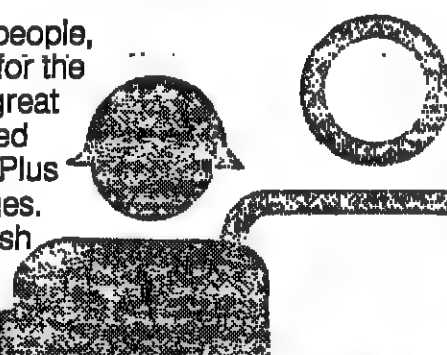
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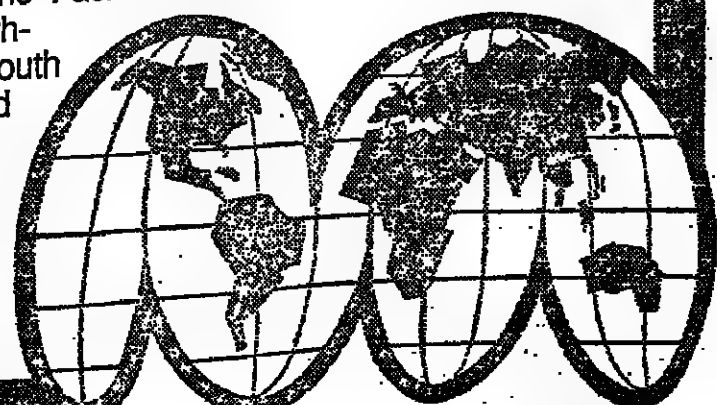
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Honourable Don Phillips, Minister









# Opportunities for tourism

BRITISH COLUMBIA is making an effort to increase its income from the tourist trade, its third largest industry, accounting for about 5 per cent of Gross Provincial Product. The moment is well chosen: the shock of the energy crisis has worn off; the Canadian dollar is down, making Canada something of a bargain for tourists from hard currency countries such as Japan and West Germany; and air fares have begun to come down.

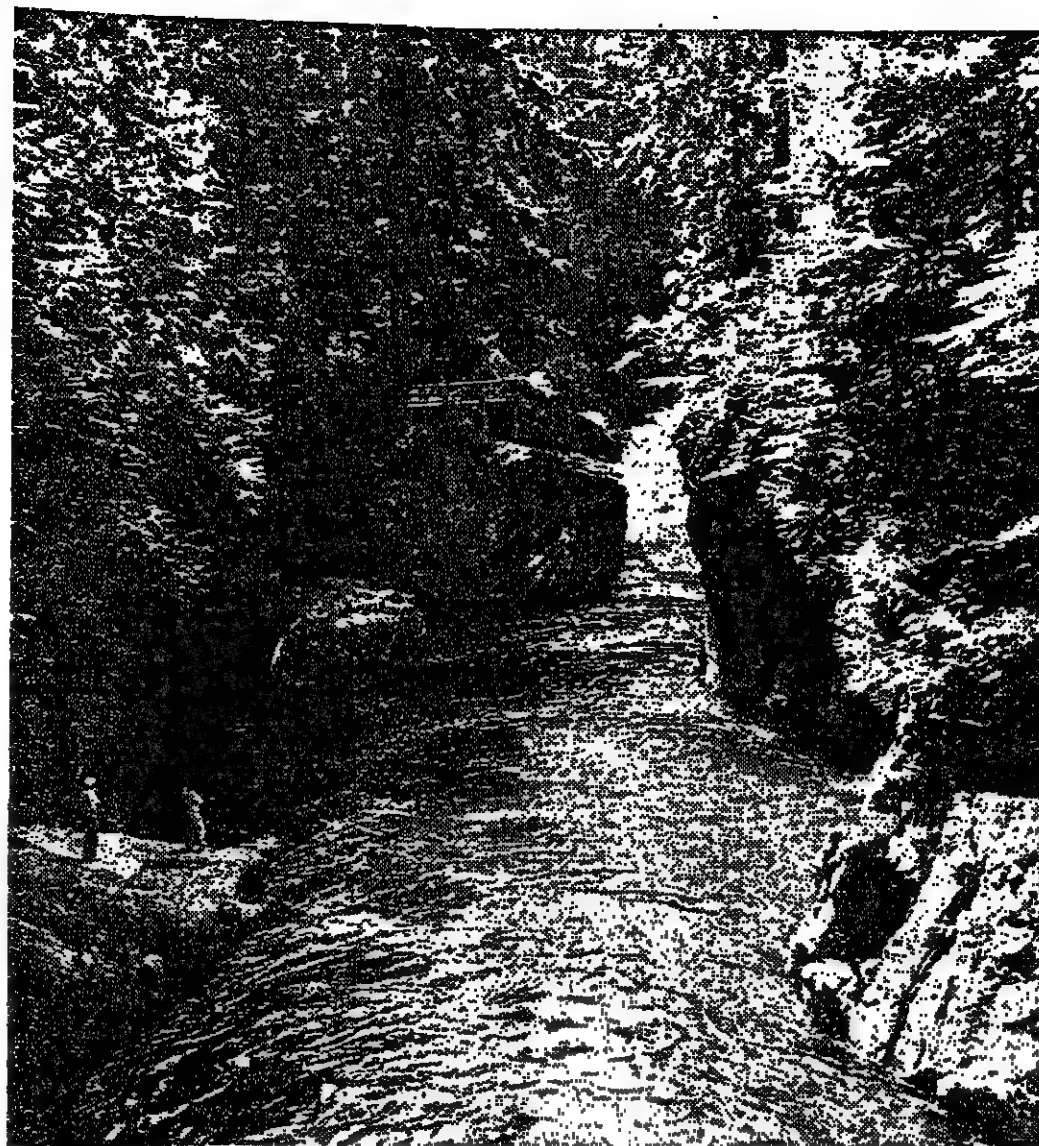
Not only is transatlantic flying coming within the financial means of an increasing number of people. In Canada itself, too, things have begun to move. The Canadian Government, perhaps overawed by the size of the tourist deficit in its international payments, has given up its resistance to the introduction of charter flights within Canada. How important that can be becomes apparent when two figures are flying time between London and Montreal is seven hours, that between Montreal and Vancouver is four hours. In other words, distances within Canada are huge.

The impact of these bullish influences upon tourist trade in British Columbia has been apparent this year. Tourist spending until July was 15 per cent higher than in the comparable period of 1977, according to an estimate made by the Bank of British Columbia (in spite of its name a charter bank unconnected with the provincial authorities). If one assumes that the pattern will be maintained for the rest of the year that points to tourist revenues for the whole of 1977 of C\$1.5bn and a good recovery after two lullish years.

## Objective

In 1977 the number of visitors and tourists came to 10.8m, of whom some 2m came from the U.S. and another 265,000 from outside North America, about 50,000 British travellers being the largest contingent. Bringing in more is the objective of a fairly active public relations campaign which the provincial Government has undertaken. "British Columbia as a smile for you," the posters proclaim: and it's "super, natural." One is grateful for the omnia instead of a hyphen, and accepts that natural beauty is a main asset of a largely untouched province of forests, mountains, and fishing waters. The publicity campaign has also fallen back upon the history of British Columbia: the 200th anniversary this year of a visit to the Vancouver region by Capt. James Cook, of the discovery has been thoroughly celebrated. A 20th century "Capt. Cook" is cocked hat and breeches has been touring North America in an early 20th century steam train to publicise the attractions of British Columbia. To complete the chronological confusion he encountered a Yankee face with a familiar beard at a whistle stop in the Middle West: "President Lincoln, I presume."

As things stand British Columbia has spare capacity to accommodate the extra tourists who have been coming in. Hotels in Vancouver, the main



Fishing on the banks of the Capilano Canyon in North Vancouver.

gateway into British Columbia, were only about 80 per cent booked in August, at the height of the tourist season (but admittedly not the best time for business travel, which is said to account for about 10 per cent of the business done with visitors to British Columbia). Conventions are an important element in North American travelling patterns. Vancouver does have a good share in it, and Mrs. Grace McCarthy, the provincial minister responsible for tourism, has proposed the construction of a C\$20m-C\$25m convention and trade centre in Vancouver in hopes of doing even better.

The idea is to let it project into Burrard-Inlet like a gigantic pier, covered over by swopping panels of glass enclosing the main flow of tourists to the convention and trade facilities. Ships could moor along either side of the pier, spilling their passengers into the attractions awaiting them. The glass cover is an excellent idea, since not least of the attractions is Vancouver's splendid situation. Nobody would describe it as a town of particularly handsome architecture: most of it is typical North American urban landscape, surprisingly cluttered down town and surprisingly cluttered in the suburbs. The modern high rises with a few shining exceptions range from the merely unoriginal to the distinctly ugly. But all of this is disposed around a number of fjords with access to the sea, and whichever direction you look in you are almost certain

to see wooded hills beyond the waters, softening the modern metropolis.

The contrast with the wilderness within less than an hour's drive pinpoints a marketing problem for the tourist industry, not only in British Columbia but all over Canada. To the U.S. Canada can be sold as a country with a distinctly European flavour. Quebec actually talks French, although that seems to have been a bit too much for some Americans now that a government of separatist reputation has been installed in Quebec City.

The touch of Europe is less apparent to Europeans, nor does it interest them unless they have relatives in Canada. Many of course do, and have provided the main flow of tourists to Canada across the Atlantic. Visitors coming to stay with relatives tend not to be large spenders, although the same is true of the American who arrives with a camper loaded down with tinned foods and spends a few nights on a camping site.

To go beyond the market provided by Europeans visiting friends and relatives, Canada must and does make play of its wilderness and sport. Hunting licences can be obtained by visitors—though as a rule they must not shoot bears, even if they do come scavenging around the camping sites. In the emergency the authorities will stun the beast and fly it a long way away by helicopter.

The quickest growing overseas contingents are the rich

Germans and Japanese. As elsewhere the Japanese tend to go around in groups, and a number of Vancouver shops specialise in doing business with them. The existence of a Japanese colony helps with the language.

Germans, when they are not there to visit relatives, seem to be attracted mainly by the opportunity to see the space, the wilds and the wildlife of Canada. There are package tours from Germany, including the supply of a camper vehicle to travel throughout the province. And one hears that Germans are among the most eager practitioners of the not undangerous sport of helicopter skiing in the Rocky Mountains. Most operators apparently insist on testing your skills during two days on the slopes near the resort, and then, up you go by helicopter for several hours of downhill run across glaciers and through virgin snow.

The less energetic and skilful can get a view of the glaciers by driving there or by cruising along the Pacific coast, behind the shelter of the outlying islands, as far as Alaska and back. Weather permitting it must be a thrilling sight.

## Thriving

What seems to be a thriving arts and crafts industry is largely dependent upon the tourist trade. Everywhere you go in the bigger towns you can see souvenirs and costume jewellery made of British Columbia jade, some of it well above the standards of the usual kiosk kitsch. You can also find a lot of goods made by the British Columbia Indians which look much better than the shoddy goods that usually come from the reservations in the East. The moccasins look nice, and the sweaters knitted of water-resistant wool look warm, if pricey. But what is one to make of the linguistic identity problems of the Indian Craft Shoppe in Victoria, which thinks itself the most English town in America (and maybe in the world)? The visitor from England is less likely to be impressed by that aspect of the provincial capital—but he can, if he must, admire Anne Hathaway's cottage in replica.

Close to Victoria he can find something much less phoney, but no less English—about 50 acres of gardens begun at the beginning of the century by the Butchart family. It is a colour photographer's mecca, given the bland maritime climate which, in mid-September, allowed delphiniums to be resplendently blue among a riot of dahlias.

Memories of England come even closer for the visitor when in a Victoria hotel the waitress told him firmly at 4.30 p.m.: "Teas are finished—we close at 5." But the restaurant down the road said closing time was 9 p.m.—and cheerfully took an order after that magic hour. On the whole North Americans serve the tourist with a smile provided he knows their ways. But do be prepared to carry your bags to your room and to clean your own shoes or to pay \$1 or more for getting it done.

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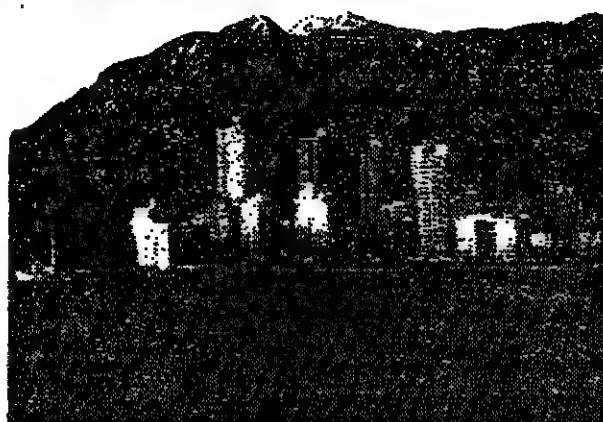
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## Mining CONTINUED FROM PREVIOUS PAGE

province. Patrick J. Mars, vice-president of the brokerage house of Alfred Bunting and Co. Ltd. and one of the senior metals analysts in Canada, thinks that copper prices will improve by about 10 per cent over the next 12 months, assuming no import restrictions in the United States. The U.S. International Trade Commission has recently recommended that President Carter that he impose import restrictions on copper coming into the United States and while this would not directly affect the B.C. industry as much as the mining industry in eastern Canada, as the B.C. industry's main copper market is Japan, it is a vital factor affecting prices. Production of copper over the next year, worldwide, is expected to be less than consumption and this is the most important factor in the improved outlook for prices. If the U.S. import controls are imposed, the U.S. producers will be able to increase output at the expense of the rest of the world, and freemarket prices will stay depressed.

The three other key metals for B.C. are zinc, lead and molybdenum. Mr. Mars thinks that price recovery has begun in zinc. "As long as producers continue to restrain their output, the recovery that recently began could continue." In contrast, he is less optimistic about the outlook for lead. Consumption

is likely to drop slightly as the use of lead in gasoline declines and the demand for lead for long-life batteries disappears, while a small increase in output is forecast. Lead prices may rise during the coming months but could weaken next summer. Molybdenum prices have soared over the last two years but Mr. Mars feels that supply and demand have come into better balance with the result that they will go up by only 8 to 10 per cent in the next year.

With somewhat improved prices this year and the assist from Afton's production, provincial metals output is expected to increase slightly from the just under \$750m estimated for last year.

However, prices have not yet reached the level—in the case of copper, the bellwether price is \$1 a lb—when new projects would be brought forward vigorously. Brian Carter, chief economist of the Bank of British Columbia, thinks that it will be another two or three years before another copper mine opens.

In the interim, exploration is continuing. Frederick Higgs, manager of the British Columbia and Yukon Chamber of Mines, said "there is no question the industry is returning to a higher level of exploration activity after being badly discouraged in the 1973-75 period." Even so,

exploration spending is still less than it was in 1972, although the industry is rapidly reaching the level of spending of six years ago. That, however, represents a significant drop in the actual volume of exploration work as costs have risen sharply in the last six years. Mr. Higgs said that the return to a high level of activity has mostly been by major companies as the smaller companies and individual explorers take longer to get their confidence back once they have lost it.

The brightest spots in the provincial minerals picture relate to energy. Uranium is being found in the province and the major questions with respect to uranium development in British Columbia relate to the success which environmentalists might encounter in their opposition to uranium development as they have already slowed down the building of one mine.

The problems of the world economy in the past four years with the resulting slowing in the demand for coal on the part of the steel industry have taken some of the edge off the extremely optimistic forecasts of a \$400m provincial coal industry. Even so, Dr. Keenly thinks the medium-term outlook is reasonably good for a coal production increase.

James Rusk

W.L.L.



# Super, Natural

## British Columbia, Canada.



## OVERSEAS MARKETS

## INTERNATIONAL BONDS

## Straws in an ill wind

BY NICHOLAS COLCHESTER AND FRANCIS GHILL

TIDINGS OF vague comfort to the dollar bond market were conveyed by the past fortnight, the yield on long dollar bonds was only 8.5 per cent at the week's end compared with a six-month Eurodollar rate of 10 per cent.

While the attraction of holding bonds remains slim, the market is supported by the fact that the advantages of holding them are equally slim. It is probably a better bet to borrow for the moment with a syndicated loan, benefiting from the low spreads, and on the assumption that fixed rate refinancing will be feasible when interest rates are lower.

There were no new dollar bonds announced last week. S. G. Warburg scheduled a \$300 million floating rate note for the Bank of Tokyo and the news in the market was that this was not going down very well because of its long maturity and its slim interest rate margin over inter-bank rates.

Two reasons for the lacklustre performance of the first French

Franc denominated bond in two and a half years, for EIB, were not difficult to understand. Two sets of factors led to the fall in the price of this bond in the secondary market last Friday, the second day of trading, the bonds were being quoted at 97.98, an improvement on the previous day's quotation.

One set of factors was fortuitous, but confirmed the opinion of those Paris bankers who had argued that this sector of the market should have been re-opened earlier in the year. In the week before prices were up again last week from 93 per cent to 111 per cent. The pressure on French franc rates was further illustrated by the doubling, to 30 per cent, of the rates on two-day deposits.

The second set of factors concerned the issue itself. The EIB

is known to be a borrower which insists on tight terms. Was it therefore wise, bankers asked, to choose such a borrower in the market? The same bankers added that it might have been wiser to test the market with a shorter maturity paper, rather than a ten-year bond.

Another point may have influenced investors' terms of the EIB DM-denominated bond were finalised just over two weeks ago, those of an EIB Yankee were completed last Friday at 98.1 last Friday and was quoted in first-time trading by the lead manager at 98.10, 98.10. This price confirms the relative lack of appeal of the borrower, which is new in this market. The final terms of the Venezuela bond are expected today.

A renaisance of Bondrage, the Brussels-based dollar bond trading house owned by a consortium of banks, appears to be taking place. Bondrage is to move its trading operation to London (leaving the back-office in Brussels) and will be headed by Mr. Robert Smith, until recently the managing director of Kidder Peabody Securities.

Bondrage has been feeling increasingly cut off in Brussels, both because of a leased line to London and a 21,000 a month fee and because it found it difficult attracting people of the calibre to the office in Brussels. At the end of last year four of Bondrage's shareholders, including the bank, Lambert, Commenzant and Rothschild, pulled out, in some cases because they wanted to trade dollar bonds themselves.

The dollar sector had a depressing week and traders said that Friday was one of the quietest sessions for a long time. Prices fell over the five days by between

1 and 2 of a point. But despite the corrections of the past fortnight, the yield on long dollar bonds was only 8.5 per cent at the week's end compared with a six-month Eurodollar rate of 10 per cent.

While the attraction of holding bonds remains slim, the market is supported by the fact that the advantages of holding them are equally slim. It is probably a better bet to borrow for the moment with a syndicated loan, benefiting from the low spreads, and on the assumption that fixed rate refinancing will be feasible when interest rates are lower.

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## Indices

## NEW YORK - DOW JONES

	Sept. 29	Sept. 28	Sept. 27	Sept. 26	Sept. 25	Sept. 24
Industrials	865.82	861.51	860.10	858.16	862.83	868.58
Biotech	88.84	88.32	88.32	88.34	88.38	88.38
Transport	244.11	242.94	242.85	240.41	242.88	244.88
Utilities	106.12	106.12	106.26	106.69	106.79	106.88
Trading vol. 000's	25,510	24,830	26,570	27,530	26,970	27,530



## OFFSHORE AND OVERSEAS FUND

[illegible]

## NOTES

\* Prices do not include \$ premium, except where indicated; † are in place unless otherwise indicated. Yields \* shown in last column apply for all buying expenses. Offered price includes all expenses. ‡ Today's price † yield based on offer price. ‡ Estimated. ‡ Today's price † Yield % based on K. Rate ‡ Periodic payments in excess of plan's § premium insurance. Offered price includes management fees except for a commission. \* Offered price includes all expenses if bought through manager's Premium Plan. † Net of tax on realized capital gains unless indicated by ‡. ‡ Net of tax on realized capital gains. ‡ Yield before Jersey tax. ‡ Ex-substitution.







1. *Journal of the American Medical Association*, 1997; 278: 1039-1044.

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Monday October 2 1978

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## Consumer spending boosts order books

FINANCIAL TIMES REPORTER

STRONG EVIDENCE that the recent increases in consumer spending are having a direct impact on the level of manufacturing industry's order books is shown by two surveys of industrial opinion published today. The Confederation of British Industry's monthly industrial survey, which also reports a sharp increase in overseas orders. However reports by the confederation's regional office indicate that growth is generally still slow, and that competitiveness in export markets is coming under pressure.

The Financial Times monthly survey of business opinion also shows that the higher consumer spending is working its way through, indicators for orders and deliveries have both risen as have stock and production forecasts for the next 12 months.

Overall, the CBI survey, of nearly 2,300 companies between September 1 and 20, is the most optimistic for many months.

The balance of companies reporting above and below normal order books is markedly better than for at least a year, though 30 per cent of the companies still say that their orders are below normal.

A month ago companies reported that the export order books were deteriorating, but they now appear to have improved quite sharply.

This improvement is in line with the Department of Industry's latest survey of the

largest exporters. The FT survey reports a continuing favourable outlook for export sales. The recovery in total order books found by the confederation is spread evenly through all sizes of companies, but is particularly noticeable for producers of consumer goods. Businesses in intermediate goods industries, and particularly metal manufacturers, continue to report weak total order books.

### Sharp revival

Stating that the revival in consumer demand is proceeding "quite sharply," the CBI adds that there are "tentative" signs that this "has not sucked in imports quite as quickly as some might have feared."

Companies' expectations for volume of output in the next four months have risen for the third successive month and are quite strong, especially by producers of consumer goods.

Stocks of finished goods are still high, indicating that there will be only slow stockbuilding, and maybe some actual destocking, in the near future.

The confederation's survey supports the view of the Price Commission that prices may not rise so high as some people have feared. The survey shows an increase in the coming months in company plans for raising average domestic prices.

The FT survey suggests that the growing pace of recovery is

unlikely to have immediate impact on unemployment. Most companies expect to make do with about the same size labour force in 12 months as now.

This is mostly because industry is giving increased priority to plans for higher productivity.

In some sectors complaints about shortages of skilled factory staff have become widespread, a point supported by the confederation's regional reports.

Three out of five companies interviewed for the FT survey said they intended to adhere to the Government pay guidelines. They included firms contemplating productivity deals.

Of the remainder, which said their attitude would depend on other factors—market forces, trend of other settlements, strength of Government sanctions—most were in the stores and consumer services sector.

Inflation expectations continue to improve. The median forecast increase for wage costs has levelled out at about 11.2 per cent, but those for total unit costs and output prices have fallen to about 9 per cent.

Another encouraging sign is the continuing favourable outlook for industrial investment. The improved trend of profit and earnings forecasts was checked last month, mostly because of a more pessimistic outlook in stores and consumer services.

FT surveys—Page 7

## Arab bank takes 10% stake in Montedison

BY PAUL BETTS

ROME, October 1.

THE PARIS-BASED Banque Arabe et Internationale d'Investissement is to take a 10 per cent equity stake in Montedison, the financially troubled Milan-based chemicals conglomerate.

The venture represents the second major Arab investment in Italy since the celebrated deal which saw the Libyan Arab Foreign Bank become the second largest shareholder in the Fiat car group.

Montedison, Italy's largest chemical group, employing some 150,000 people and crippled by accumulated debts and losses, disclosed details of the deal after a board meeting in Milan this weekend.

The Arab bank, acting for Saudi Arabian private financial interests, is to subscribe initially some L3.55bn (£24m), in Montedison's forthcoming rights issue, to increase the company's capital from L1.52bn to L3.55bn.

The bank will be represented on both the Montedison Board and on the company's controlling shareholders' syndicate.

Montedison has agreed to give the Arab bank, which is expected to take a 10 per cent stake of a subsequent L1.75bn Montedison bond issue, the option to buy a 20 per cent stake in the chemical conglomerate's profitable financial holding company, Finisil.

Another major aspect of the deal involves the setting up of a new trading company, jointly controlled by Montedison and the Arab interests, to promote commercial operations in the field of raw materials, especially oil.

However, Montedison, whose annual oil requirements are currently estimated at between 5m and 6m tons of crude, stressed that the new trading company would not have exclusive control of the Italian company's oil supplies.

This is generally regarded as a

pre-condition imposed by the Italian state hydrocarbons group, Ente Nazionale Idrocarburi, Montedison's largest public shareholder, whose oil subsidiary AGIP supplies the bulk of the chemical conglomerate's requirements of crude.

Sig. Antonio Bisaglia, Italy's Minister of State Holdings, has already given his approval to the deal, satisfied that it would not alter the present mixed state-private character of the conglomerate, and that neither Italian nor foreign interests in direct competition with Montedison are involved.

### Much needed

The deal clearly represents a godsend of sorts for the ailing chemical group, giving it both an urgent injection of credit and some much-needed credibility at a time when Montedison is attempting to launch a long-overdue reconstruction programme.

Since news of an imminent deal was leaked here about a month ago, with widespread speculation at first that it might involve a Kuwaiti group, Montedison shares have made something of a comeback on the Milan bourse.

Montedison disclosed this week that the group's consolidated turnover during the first half of this year, L2,850bn, represented a 7.8 per cent increase, against an Italian inflation rate currently running at about 12.5 per cent over the same period last year.

The parent company Montedison SPA, made half-year sales almost unchanged at the depressed level of L1,545bn.

The company is hoping that its exploration activities in the Shetland channel south of Marina di Rapallo, confirmed recent preliminary drilling suggesting a high-quality oil find.

## THE LEX COLUMN

# Insider laws in practice

The treatment of insider dealers is again becoming a lively issue in the City. The White Paper on "Changes in Company Law"—which includes proposals to make insider trading a criminal offence—seemed doomed for oblivion when it was published this summer.

Now, it seems, there is at least a chance that the proposals could be introduced in the coming parliamentary session.

At the same time, the chairman of the Stock Exchange has voiced strong reservations about the proposals, although the Stock Exchange has in the past publicly supported the introduction of legislation in this area.

Opponents of change fear that legislation would put unfair burdens on company directors and others who might reasonably want to deal in the shares of companies in which they are involved. They also suggest that legislation is not the most effective way of dealing with what is anyway a fairly uncommon activity.

This SEC system is the model for Japanese security laws. The Tokyo Stock Exchange Committee handles suspect cases, but it is rare for them to get as far as the courts. Canada, too, has its own legislation—and its own definition of an insider, who is a director or officer of the company, or one of its five highest paid employees, or anyone who owns more than 10 per cent of the stock. People in this category must disclose their dealings in detail—but here again, it seems, transgressions do not often come to light.

### U.S. legislation

In many other major stock markets, however, such legislation exists. In the U.S., an insider can be attacked on three fronts. He can be sued for money damages by the person with whom he deals. The Securities and Exchange Commission can seek an injunction against future violations, and can obtain other sanctions which include forcing the offender to give up his illicit gains. Finally, he can be indicted by the Department of Justice, which can indict him on a criminal charge and seek to have him sent to jail.

But such indictments are rare. It is difficult to make a criminal case stand up, since it has to be proved that the offender has criminal motives, and there has only been one fully litigated criminal action in recent years. The SEC guys (wistfully) that there could be more in future as definitions become more refined.

Civil actions are much more common, since all that has to be proved is that the rules have been broken. They are based on the SEC Act of 1934 which prohibits manipulative and deceptive practices in general terms. A landmark in the development of such cases was the SEC's actions against Texas Gulf Sulphur which made a major copper strike in Canada in 1964. Texas Gulf originally dismissed speculation about its access.

The law distinguishes two categories of potential transgressors: officials of the company concerned (even if indirectly, as in a takeover bid), and all other persons—accountants, bankers, brokers—who come into contact with privileged information in the course of their work. The first of these classes is presumed to be privy to secret information whereas the second category requires prosecution to prove that the accused had privileged access.

The inference to be drawn from all this is that if insider trading does become a criminal offence in the UK, the law is likely to be applied infrequently. And the fear that innocent people might be hounded is not justified by experience elsewhere. The message from other markets is first, that it is difficult to make criminal charges stick and secondly, that the hardened insider dealer will probably have committed other offences as well—for which it will be easier to nab him.

Penalties range up to the thousands of pounds in fines and years in prison. A dozen or more prosecutions—all but one successful—have been made in the eight years since the law came into force. The law has been made in a hasty way, and the law is in a state of confusion. The CDB considers the law has been reasonably effective but two areas of difficulty remain: one involves foreign operators and the other case in which, for example, a bank is engaged at the same time in corporate finance and in buying shares for unit trusts. The banks have agreed to keep such operations separate but control presents obvious problems.

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### French categories

This system of disclosure also used to be the practice in France, but it has been superseded by legislation dating from 1970 which makes it a criminal offence to use privileged information in dealing on the Bourse. The Commission des Opérations de Bourse polices the market and hands over details of suspicious behaviour to the public prosecutor.

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## Leyland Vehicles 'must link with a rival to survive'

BY MICHAEL CASSELL

LEYLAND VEHICLES, the truck, bus and tractor manufacturing subsidiary of BL (formerly British Leyland) will survive only if it merges or co-operates with another major truck supplier, Mr. Desmond Pitcher, the company's former managing director, has warned.

Mr. Pitcher left Leyland Vehicles in July after only 18 months in the job, although he is still retained by BL as a consultant. Leyland Vehicles has been a healthy profit-earner in the past for BL, but recently its production, market share and profitability have fallen substantially, and it has caused growing concern for BL executives.

According to Mr. Pitcher, Leyland Vehicles has a future only if it seeks some form of co-operation or a merger with either a major European or American bus producer.

In addition, he said, the company would have to increase substantially what he described time with the company, he was as its "debilitated overseas, responsible for pushing through

marketing efforts." In the first half of this year the company's overseas operations provided its only profits.

In a letter to the Sunday Times, Mr. Pitcher emphasised that the trades unions involved would also have to accept greater working flexibility and a cut in manpower in line with the company's competitors.

### Rationalisation

At present the company employs about 30,000, and there have been strong suggestions that some rationalisation of plant, now considered necessary. The future of units such as Guy in Wolverhampton, AEC at Southall, and bus and chassis plants in Bristol and London have been considered.

Mr. Pitcher also urged that the major investment programmes planned by Leyland Vehicles should be completed as rapidly as possible. During his brief time with the company, he was as its "debilitated overseas, responsible for pushing through

marketing efforts." In the first half of this year the company's overseas operations provided its only profits.

## Japan renews car exports pledge

BY MICHAEL CASSELL

THE BRITISH Government expects shipments of Japanese cars to fall considerably in the next few weeks as a result of renewed assurances from Japan on the level of exports to this country.

The Department of Trade said last night that Mr. Toshio Komoto, Japan's Minister of International Trade, had given a renewed assurance during the weekend that shipments would now drop and that, as a result, car imports in 1978 would not exceed the 1977 level of 151,000.

Mr. Komoto is believed to have told British officials in Tokyo that he would be asking Japanese car producers to observe their previous pledges to limit exports to the U.K.

Last night, the Department of Trade said: "Although the agreement with the Japanese

has not yet been breached, it looked as though the final shipment figures for the year would be well above the levels pledged. These additional assurances about limiting imports are very welcome."

The weekend's developments followed a week of hectic activity in both Tokyo and London following the British Government's growing concern over the rising level of Japanese car sales and shipments to the UK. Last week Sir Michael Wilford, British Ambassador in Japan, asked Mr. Komoto for an explanation of how his government planned to fulfil its pledge to limit shipments this year to 1977 levels.

Mr. Edmund Dell, Trade Secretary, also had talks last week with the Japanese Ambassador to the UK to emphasise the Government's concern.

Editorial comment, Page 4

## Continued from Page 1 Labour

and the Engineering Workers who between them account for nearly 2m of the 6.5 conference votes.

Last night Mr. Moss Evans, general secretary of the Transport Workers, delivered a long speech in which he said: "He said his union would support any member who went on strike if an employer, under threat of sanctions, refused to negotiate the basic wage rise."

The unions would be asking the Government simply to abandon the present policy and would not be prepared to discuss "some widening of the norm."

If the policy was maintained, then it could make it even harder than usual to secure Labour's re-election, he said.

On Thursday the TGWU's finance committee is expected to make the Ford strike official at a cost to the union—the highest in the company—of about £250,000 a week.

The GSWU which has only 2,000 members at Ford, has now made the strike official and will be paying £50 a week strike pay to each member.

Mr. David Bannett, GMWU general secretary and head of the Trade Union Committee for Labour Victory, said last night that he expected "a winter of discontent" on the labour scene. But he added that he did not agree with others that pay policy would be the main issue at the next general election.

## Continued from Page 1 BP-Veba

a major strengthening of its structure and long-term prospects. Besides the DM 500m which is due to be received from BP, Veba had been assured of at least 3m tonnes of crude a year up to the end of the century, at market prices.

In view of the paucity of oil reserves actually owned by West German interests, this long-term agreement with a reliable major supplier is strategically advantageous to Bonn as well as to Veba.

If BP does choose to take its case directly to Count Lambrecht, it will be able to raise these broader economic and political issues, whereas a court action against the Cartel Office would have to be based on more narrowly-drawn legal grounds.

## Thorn closes freezer factory at Hartlepool

BY JOHN LLOYD

THORN ELECTRICAL Industries is to close its refrigerator and freezer factory in Hartlepool, Cleveland, on October 27, with a loss of about 400 jobs. The group puts much of the blame on declining Continental export orders.

Thorn ranks with GEC as one of the UK's two leading manufacturers of refrigerators and freezers.

The Hartlepool plant, which was established only three years ago largely to serve the export market, is a victim of a slump in overseas demand for UK refrigerators. The influx of cheap refrigerators and freezers from Eastern Europe into Western Europe, especially in the past year, has left the UK products unable to compete in price.

The problem is compounded by a slump in domestic demand over the past two years. Workers at the company's Spennymoor plant, County Durham, which makes fishing and other consumer products as well as refrigerators and freezers, have been on a four-day week since August. About 5,000 people work at Spennymoor.

Between January and June of this year, UK sales of refrigerators have fallen by 16 per cent, while sales of freezers have fallen by about 33 per cent.

The share of the UK market taken by imports, especially of combined fridge-freezers, has been about 40 per cent and growing.

Thorn blames the domestic slump partly on foreign imports and partly on two bad summers which have depressed demand in the peak selling times. No upturn is expected in the market before next summer.

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## Weather

UK TODAY  
CLOUDY with occasional rain.  
London, S.E. Cent. S. E. Eng-  
land, E. Anglia, E. Midlands  
Channel Islands  
Dry at first, rain later. Max.  
16C (61F).

### BUSINESS CENTRES

Area	Temp	Wind	Cloud	Rain	Humidity	Pressure	Visibility
Amsterdam	12	10	10	10	10	10	10
Athens	12	10	10	10	10	10	10
Bahran	12	10	10	10	10	10	10
Barcelona	12	10	10	10	10	10	10
Bombay	12	10	10	10	10	10	10
Buenos Aires	12	10	10	10	10	10	10
Calcutta	12	10	10	10	10	10	10
Canton	12	10	10	10	10	10	10
Cebu	12	10	10	10	10	10	10
Colon	12	10	10	10	10	10	10
Hankow	12	10	10	10	10	10	10
Hong Kong	12	10	10	10	10	10	10
Kobe	12	10	10	10	10	10	10
London	12	10	10	10	10	10	10
Lyons	12	10	10	10	10	10	10
Manila	12	10	10	10	10	10	10
Medan	12	10	10	10	10	10	10
Osaka	12	10	10	10	10	10	10
Paris	12	10	10	10	10	10	10
Perth	12	10	10	10	10	10	10
Rangoon	12	10	10	10	10	10	10
San Francisco	12	10	10	10	10	10	10
Singapore	12	10	10	10	10	10	10
Sourabaya	12	10	10	10	10	10	10
Tokyo	12	10	10	10	10	10	10
Yokohama	12	10	10	10	10	10	10

### HOLIDAY RESORTS

Area	Temp	Wind	Cloud	Rain	Humidity	Pressure	Visibility
Amsterdam	12	10	10	10	10	10	10
Athens	12	10	10	10	10	10	10
Bahran	12	10	10	10	10	10	10
Barcelona	12	10	10	10	10	10	10
Bombay	12	10	10	10	10	10	10
Buenos Aires	12	10	10	10	10	10	10
Calcutta	12	10	10	10	10	10	10
Canton	12	10	10	10	10	10	10
Cebu	12	10	10	10	10	10	10
Colon	12	10	10	10	10	10	10
Hankow	12	10	10	10	10	10	10
Hong Kong	12	10	10	10	10	10	10
Kobe	12	10	10	10	10	10	10
London	12	10	10	10	10	10	10
Lyons	12	10	10	10	10	10	10
Manila	12	10	10	10	10	10	10
Medan	12	10	10	10	10	10	10
Osaka	12	10	10	10	10	10	10
Paris	12	10	10	10	10	10	10
Perth	12	10	10	10	10	10	10
Rangoon	12	10	10	10	10	10	10
San Francisco	12	10	10	10	10	10	10
Singapore	12	10	10	10	10	10	10
Sourabaya	12	10	10	10	10	10	10
Tokyo	12	10	10	10	10	10	10
Yokohama	12	10	10	10	10	10	10